



## EUROPEAN NEWS

BL's MALAISE PUTS ITS EUROPEAN PLANT AT RISK

## Dealers fear the Edwardes axe at Seneffe

BY GILES MERRITT IN BRUSSELS

THE CAR PARK outside the Sofitel hotel near Brussels' Zaventem Airport looked distinctly unusual. The cause was hard to pin down until the realisation dawned that about two-thirds of the cars in it were British Leyland models.

In Britain that would be remarkable enough. In Belgium, where BL's market share now stands at 2.8 per cent and where the Seneffe plant—BL's only continental European assembly operation—is threatened with closure, it is extraordinary.

The key to the preponderance of Rovers and Jaguars was to be found inside the Sofitel, where 120 Belgian dealers for BL were taking part in a presentation of the group's latest promotional campaign. Although the dealers' loyalty to the UK State-owned company has become something of a byword in the Belgian motor industry, the meeting was about more advertising and promotional plans.

Many of the dealers want reassurance over the future of the Seneffe factory, whose closure was rumoured for well over a year before the recent announcement by Sir Michael Edwardes, BL chairman, that it is being "reviewed."

For the past three months Seneffe has been working at only half its capacity of 400 vehicles

a week and, with demand for the ageing Minis and Austin Allegros that it assembles still dwindling, the fear is that the plant is destined to come under the Edwardes axe together with UK operations in the promised programme of rationalisation.

The worries expressed by BL's Belgian dealers are based more on emotional than on practical considerations. They see Seneffe as the symbol of BL's determination to stay in Europe and fight for a respectable market share. They also view the factory, which was opened with some fanfare in the early 1960s, as a continental bridgehead and as a vital asset in any future sales offensive in Europe. It is, after all, BL's only European industrial operation worthy of the name, and BL sales executives in Belgium are well aware that its closure would deal a serious blow to the dealers' morale.

The Belgian Government is concerned about Seneffe for more clear-cut reasons, and the matter was at the top of the agenda when M. Wilfried Martens, the Belgian Premier met Mrs. Thatcher at 10 Downing St. earlier this month.

Seneffe provides about 3,000 jobs in the economically hard-hit southern region of Wallonia. With nearby Charleroi already suffering from the cutbacks of the steel industry's restructuring programme, the closure of

Seneffe could spark a militant reaction among Francophone Walloon workers. The possibility of mass redundancies is made no sweeter by the Seneffe workers' knowledge that they have in recent years achieved the annual 6 per cent productivity increases common to many Belgian industries if not to other operations in BL.

Whether Seneffe is to be spared or not will be decided in the coming months in London. But Leyland Industries Belgium is understood already to have pointed out to London that a closure would very probably be an expensive exercise. BL's investments in Seneffe are estimated inside the Belgian operation to stand at BFr 1.25bn (about £20m), but under Belgian law the cost of paying redundancy compensation to the workforce could amount to a staggering BFr 3bn.

The exact cost of paying off Belgian employees depends on various factors, notably length of service, but when in 1976 the Belgian subsidiary of the U.S. Badger Corporation went into liquidation the 250 employees of the company received average redundancy payments of BFr 1m each.

Seneffe is not operated as a profit centre, being part of the BL Austin Morris manufacturing division. It is, therefore,



Sir Michael Edwardes

hard for the Belgian Government or even executives working in BL's Belgian operation to guess at the arithmetic that senior Leyland management is now doing. What is clear though, is that the Seneffe plant's difficulties have much more to do with the malaise inside BL than with conditions in the rest of the Belgian motor industry. Belgium has no motor manufacturer of its own, yet motor

vehicles account for a tenth of the country's substantial export trade. General Motors, Ford, Volvo, Renault, Citroen and Volkswagen all have major assembly operations in Belgium. At the beginning of this year General Motors increased its workforce by 1,500 to 11,000. A total of 1.1m vehicles came off Belgian assembly lines last year, of which 900,000 were exported.

Although BL has cited high wage costs as one of the problems besetting Seneffe, motor industry experts cite the comparatively low unit cost of Belgian-produced vehicles as an important factor in the success story.

Seneffe is not crucial to BL's market share in Belgium but is nevertheless important. Belgians argue that the plant's high level of stock guarantees a 98-99 per cent availability of parts for Minis and Allegros that are not only produced for Belgium but also for Holland, France, West Germany, Italy, Austria and Switzerland.

The indications are that BL does plan to cease assembly at Seneffe in due course and to convert the plant into a centre for pre-delivery inspection, but it remains to be seen whether the high costs of closure, together with the political objections likely to be raised, will cause these plans to be modified.

## Invisible earnings boost Dutch payments balance

BY CHARLES BATCHELOR IN AMSTERDAM

THE NETHERLANDS recorded a surplus on its balance of payments current account in the second quarter of 1979, confirming the recent official forecast of an improvement in the country's payments position.

The surplus was Fl 360m (£85.5m) on a transaction basis, according to seasonally adjusted Finance Ministry figures. This compared with a deficit of Fl 545m in the first quarter of 1979 and a deficit of Fl 405m in the second quarter of last year.

The improvement was largely due to invisible items such as services, transit trade, transport and payments for work abroad. The visible trade position also improved, with exports just exceeding imports by value.

The unadjusted figures showed a surplus of Fl 364m in the second quarter compared with a deficit of Fl 257m and of Fl 431m in the first quarter of 1979 and the second quarter of 1978 respectively.

In the first half of 1979 the Netherlands had a seasonally adjusted deficit of Fl 185m, compared with a deficit of Fl 1.04bn in 1978. Before adjustment however there was a surplus Fl 107m in the first half of 1979 against a deficit of Fl 607m last year.

The Central Planning Bureau earlier this month produced revised forecasts showing that the payments position would be in balance this year compared with its previous forecast of a deficit of Fl 1.5bn. It also forecast a return to a surplus, put at Fl 1bn, next year.

The Dutch Finance Ministry will hold a tender for a new 10 per cent 1-year State loan, the price and size of which will

be announced after subscriptions close on October 2. The new loan reflects the slight decline in interest rates since the 9 per cent 15-year loan which raised Fl 800m at tender in August.

This loan was priced at 100.5 per cent to give a yield of 8.9 per cent. The latest loan may well be the last State offering to be issued until the end of the Fl 400-500m bond dealers said.

## Shell refinery strike will hit supplies of petrol

BY OUR AMSTERDAM CORRESPONDENT

THE STRIKE-HIT refinery of the Royal Dutch/Shell group at Pernis near Rotterdam will take 7-10 days to return to normal operating levels even if an immediate agreement is reached on union demands for shorter hours, says the company.

Shortages of petrol and diesel fuel will be felt in the Netherlands where the company accounts for about a quarter of the supplies of these products. The refinery, the largest in the group, is in the process of being shut down.

The other principal companies with refining capacity in the Netherlands have said they cannot make up for the lost Shell production because of restricted crude oil supplies and the difficulty of anticipating how long the strike will last.

Workers who are opposed to the strike which started on Monday, are planning a protest

march in Rotterdam today. Shell has offered to continue paying workers who register with the company as being prepared to work.

A row has broken out over how many of the 7,000-strong workforce actually want to strike. The works council, which represents white collar workers as well as production workers, claims only 20-30 per cent are in favour.

The smaller of the two unions at the plant, the GNV, says 60 per cent of its members would accept the company's offer.

The other union, the FNV, says, however, that 97 per cent of its 1,200 members are in favour of the stoppage. It denies seeking a confrontation to save face after the embarrassing strike of Rotterdam dockers which it was unable to support.

The FNV is seeking a 35-hour working week and the introduction of five-shift working. Shell has offered extra holidays

## France warned of fuel shortage next winter

BY TERRY DODSWORTH IN PARIS

THE FRENCH GOVERNMENT has been warned by one of the country's leading oil companies that serious shortages of home heating fuel could develop early next year, if it does not allow a substantial price increase.

According to Compagnie Française de Raffinage (CFR), the refinery and distribution subsidiary of Total oil group, there is no certainty that France will be able to buy sufficient supplies unless the oil companies can increase domestic charges.

Prices in France, it says, have been held 8 per cent below those now prevailing in Holland and Italy, and 30 per cent under West Germany's.

The company's claims will make dismal reading for French consumers, who have already absorbed a 34 per cent increase in fuel-oil prices this year. Gas and electricity prices have gone up by 15 per cent, coal by 8 per cent, and there is a strong possibility of selective electricity cuts this winter to

prevent a total breakdown of the type which occurred last December.

So far, there has been no indication that the Government is disposed to accept CFR's reasoning. Oil prices are only a sector in which central controls have been maintained in the face of the new industrial liberalisation policies, and it seems that the authorities feel that prices have gone up quite sufficiently this year.

The Government also seems confident that it can find sufficient supplies to last out the winter, unless there is a radical change of policy among the OPEC oil-producing nations.

In addition to the price rises, domestic fuel oil users are being forced to cut their consumption this year by 10 per cent as part of the economy measures announced by the Government in the summer. This should reduce total consumption to about 29m tonnes in the year up to the end of next June, against 32.3m tonnes in the same period last year.

## E. Europe currencies fall on black market

BY LESLIE COLTIT

EAST EUROPEAN currencies, from the Soviet rouble to the East German mark, have slid to their lowest levels since the early post-war years at the unofficial or black market rate offered by Western Berlin banks and exchange offices.

Specialists here say this reflects growing uncertainty about the economic outlook in the Communist countries. The East German mark, which sold for 25 West German pfennigs in February, has fallen to below 21 pfennigs. The GDR mark costs 1 West German mark when purchased at the official rate in East Germany but, like the other East European currencies, it is non-convertible and its exchange rate in the West is determined by supply and demand.

The Russian rouble, which cost 65 pfennigs a year ago, now sells for 50 pfennigs in West Berlin. Poland's zloty is the only East European currency which has not lost heavily in value, remaining at a rate of about 50 zlotys for 1 Deutsche Mark compared with the official Polish rate of some 16 zlotys to the D-mark.

The other East European currencies have all fallen at the unofficial Western exchange rate because of what dealers in West Berlin call worsening economic conditions in Eastern Europe that are causing a larger illegal outflow of currencies to the West.

A year ago, 100 Czechoslovak crowns cost nine D-marks while the price now is Dk 7.50. Last year 100 Hungarian forint cost DM 8 and today only DM 6. Similarly, the Bulgarian lev sold for DM 1.10 last year and 80 pfennigs at present, while 100 Rumanian lei sold for DM 8.50 last year and DM 6.80 now.

Although East Germany has the strongest economy in Eastern Europe and the most stable prices, its currency has none the less fallen sharply on the black market. Herr Hans Binsch, a West Berlin dealer specialising in

East European currencies, says that in the tourist season when East Germans stream into Poland and Hungary the black market value of the East German mark falls inside those countries.

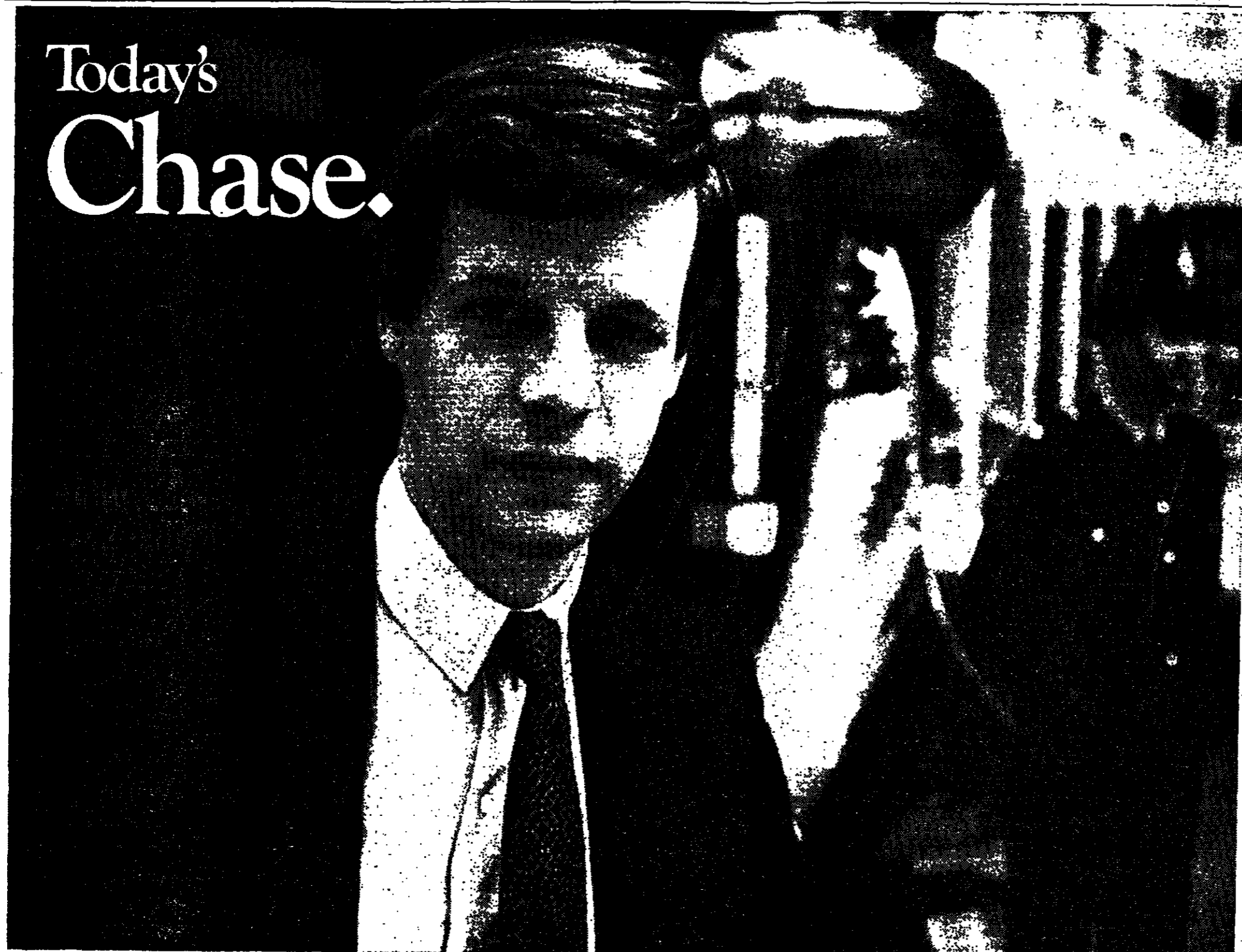
Polish and Hungarian tourists travelling to the West bring East German marks with them and exchange them into dollars. The dollars are subsequently used to open interest-bearing dollar bank accounts in their homelands.

Another factor depressing the exchange rate for the GDR mark in the West is the falling demand for it, says Herr Binsch. Previously, he says, East European and other diplomats in East Berlin were able to pay for their embassy expenses and rentals in GDR marks bought advantageously in West Berlin. Now, however, these must be paid for in hard Western currency.

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مركز الائحة

مركزنا الالى

### Suarez postpones visit to America

By Robert Graham in Madrid  
**THE SPANISH Prime Minister, Sr. Adolfo Suarez, has at the last minute postponed an eight-day trip to three Central American countries and the U.S.**

In a laconic comment on the postponement yesterday, Sr. Suarez said it was caused by "a few internal considerations." The postponement is being linked to the renewed upsurge of violence in the Basque country.

In the past six days, three senior army officers have been killed in a new campaign by ETA, the militant Basque separatist grouping. The most recent attack was the assassination of Gen. Lorenzo Province, on the San Sebastian seafront on Sunday.

Sr. Suarez's decision was made after consultation with Sr. Marcelino Oreja, Foreign Minister, who is at present at the United Nations in New York.

The Government is expecting further attacks by ETA, feared to be the current campaign for the referendum on the Basque autonomy statute. The referendum is not due until October 25.

There have been rumblings from the military over the Government's apparent inability to come to terms with terrorism. But the postponement of the trip—to Costa Rica, Panama, Nicaragua, and the U.S.—appears to be a gesture aimed at the general public.

Sr. Suarez is said to be anxious to reassure the country that, at a time of increased violence, he wants to be in active command.

Some diplomatic observers feel that the postponement is an over-reaction to the security situation, but Sr. Suarez is said to have been advised against making a long foreign visit at this time. To be seen making such a trip, much of which was of marginal value, might be held against him if the security situation deteriorated in his absence, his advisers said.

### Government to finance coal stocks

By Our Madrid Staff  
**THE SPANISH Government has taken an important step to ease the financial problems of the coal mining industry by undertaking to finance coal stocks until 1982.**

Over the past two years the high cost of borrowing to finance stocks has had serious consequences both on mining companies and on the utilities that buy coal and coke for power stations.

The utilities have been obliged to cut their stocks and in some cases have been well behind in paying for orders. As a result, the cash flow of the mining companies has been affected, and in turn there have been frequent incidents of unpaid wages.

For the rest of this year the Government has agreed to set aside Pta 3.65n (£25m).

### COMMON MARKET BID TO RESTRICT IMPORTS

## Outline accord on sharing out oil

BY GUY DE JONQUIERES IN BRUSSELS AND DAVID WHITE IN PARIS

EEC GOVERNMENTS reached tentative agreement yesterday on a formula for distributing oil imports among them which, they will enable them to limit their aggregate imports between now and 1985 to 472m tonnes annually, the same level as last year.

The arrangements, worked out between ambassadors of the Nine here, are still subject to final confirmation and can be reopened.

Officials hope the agreement can be hardened up in time for today's meeting in Paris, at which the world's seven major industrial powers and a delegation from the European Commission plan to review progress made towards reducing oil imports over the next six years.

The meeting, called to follow up the resolutions made at the seven governments' Tokyo

summit three months ago, is expected to decide on means for monitoring the agreed import quotas.

The talks, attended by the U.S., Canada, Japan, West Germany, Britain, France and Italy, are also expected to deal with proposals for development of alternative energy sources and the problem of free market oil prices, which the French are particularly insistent on controlling.

Failure by the EEC to agree on conclusive undertakings could lead to a serious row with the U.S., which has insisted that each of the Nine commit itself to binding national limits as well as to the 472m-tonne ceiling for the Community as a whole.

The U.S. is unlikely to be pleased, either, by an understanding reached between the

Nine that their national limits should be flexible. If one country fails to use its share, the balance could be made available to others, provided the overall ceiling is respected.

Officials here suggested, however, that the EEC would react strongly to any U.S. pressure.

Putting the Tokyo commitments into effect has already proved a politically sensitive business, but least because the smaller EEC countries not represented at the summit have resented the fact that leaders of the four big member states gave important undertakings there without consulting them.

The U.S. agreed in Tokyo that it would limit oil imports to 8.5m barrels a day in 1985, in exchange for a commitment by EEC countries to define their own import quotas more precisely. Different targets were

set for each of the summit participants, amid evidence of continuing differences between the Europeans and the others.

Today's talks take place against a background of renewed uncertainties about price developments, particularly concerning African producers. Supply pressures have on the other hand tended to ease in recent months as consumers have taken advantage of Saudi Arabia's increased output in order to stock up for the winter.

The Paris-based International Energy Agency is due to release on Friday a report on Western energy conservation measures. The report, the agency's first full analysis since 1978, is expected to suggest that consumer countries could cut back much further than they have done so far.



Judge Cesare Terranova

### Judge shot dead in Palermo

By Rupert Cornwell in Rome

ITALY'S LATEST wave of violence intensified yesterday with the murder in Palermo of Sig. Cesare Terranova, a leading Sicilian judge and until last June a left-wing independent MP. His bodyguard was also killed.

The Palermo killings have completely overshadowed events in Rome on Monday night, when police surprised and wounded Sig. Prospero Gallinari, believed to be one of the commanders of the Red Brigades terrorist organisation. He is wanted in connection with the assassination of the former Premier, Sig. Aldo Moro.

Sig. Terranova (58) was ambushed by a group of gunmen as he drove from his home in central Palermo. Although a right-wing extremist group has claimed responsibility, police assume the Sicilian mafia is behind the crime.

Judge Terranova spent most of his working life investigating organised crime on the island. During his seven years as an MP he served on Parliament's anti-mafia commission, and was regarded as one of Italy's experts on the organisation.

Meanwhile in Rome, Sig. Gallinari's condition was reported last night to be slightly more hopeful after a lengthy brain operation.

## Call to end non-tariff barriers in EEC

BY PHILIP RAWSTORNE

BRITISH Tory MPs are to launch a vigorous campaign in the European Parliament to abolish non-tariff barriers to trade within the Community.

Sir David Nicolson (London Central) and Mr. Basil Ferranti (Hants. W.) are protesting that the protectionist measures taken by national governments were now making a mockery of the Community's free trade ideals.

Technical barriers to the free movement of goods between member states had increased

more than fourfold in the past five years, they say. The EEC Commission is at present investigating more than 400 cases which it admits are only the "tip of the iceberg."

Sir David claims that government member-states were discouraging imports by subjecting them to excessive documentation and customs checks, restrictive technical conditions and discriminatory charges and price fixing.

"These protectionist measures

strike at the very basis of the EEC's establishment as a Common Market," he declares. "The restrictions were increasingly affecting the Community's invisible trade—particularly insurance and financial transactions through the City of London—as well as the movement of goods."

Sir David will press the Commission to take urgent action. Wide-ranging regulations should be introduced to standardise technical and quality controls,

he says. A European Standards Institute should be established to relieve the Commission of the work of technical harmonisation.

Sir David will also urge that immediate steps should be taken to reduce and simplify customs procedures.

"Exhortations are no longer enough. The time has come for positive, practical measures to remove the barriers and promote trade within the Community."

According to the Commission, all EEC member-states are guilty in some degree of restrictive practices. Complaints have been levelled against French regulations, which it is claimed, exclude such diverse imports from the French market as forklift trucks, toys and sweaters. But France has complained in turn about the duty advantages enjoyed by British beer over French wine.

Many exporters to West Germany also claim that its quality and performance standards often vary from region to region, and tend to discriminate in favour of its national manufacturers.

## Big guns bear on butter sales

BY MARGARET VAN HATTEM IN STRASSBOURG

THE DEBATE on EEC butter sales to the USSR drew all the British guns in the European Parliament yesterday. Tory and Labour MPs alike were anxious to put the case of the British housewife who, they said, is incensed that her Russian counterpart gets subsidised butter at about a third of the Community's price.

This, they demanded, must stop. But here they broke ranks.

The Tories insisted that butter mountains were in order so long as the Russians did not benefit. The Labour members retorted that the Russians need not be singled out. If the EEC Commission did something about abolishing the butter mountain, no-one would stand to gain from the Community tax-payer.

The Commission, however, was unmoved. It could not discriminate against the USSR and would not stop sales while

the butter mountain remained. As for curbing the over-production that has caused the mountain, that was up to the Parliament. The previous assembly had refused to support Commission proposals for curbing the dairy sector last year. If the new direct-elected Parliament felt so strongly about the consequence of that refusal, it could support the Commission when similar proposals are wheeled out later this year.

## Swiss propose austerity budget for next year

BY BRIJ KHINDARIA IN GENEVA

THE SWISS Finance Minister, Mr. Georges-Andre Chevalaz, has proposed an austerity budget for next year and has kept the projected deficit down to about SwFr 1.5bn (£382m), compared with an earlier estimated deficit of SwFr 2.4bn.

This would be about the same as this year's deficit, but drastic cuts have been made in some areas of government spending to sustain large increases in military and state pension funds.

The budget comes on the heels of a Statistic Department report showing that Swiss Gross National Product (GNP) grew by only 0.2 per cent in real terms (corrected for inflation) last year.

State subsidies to farming and agricultural are unchanged at SwFr 300m annually. Total expenditure of SwFr 17,342bn is seen for next year, about SwFr 850m more than this year, and revenues of SwFr 15,945bn, about SwFr 830m more than this year. The deficit will be about SwFr 45m less than 1978, defence spending (SwFr 3.5bn). Social security will absorb SwFr 3.6bn.

The Government fears that the budget deficit may widen in coming years to as much as SwFr 4bn if no new revenue sources are found because some items, such as defence, cannot be held in check any longer.

The 1980 budget provides for a 20.2 per cent increase in

## West German building boom 'tailing off'

BY ANDREW FISHER IN FRANKFURT

THE POWERFUL surge in West German construction activity, which followed a long period in the doldrums, is showing signs of tailing off, a survey by Commerzbank shows. Demand for new buildings has passed its peak, the survey adds.

Even so, there was enough work to maintain a high level of production next year, which meant that growth was unlikely to start tapering off until 1981.

Commerzbank listed the warning signs in the industry, which has been setting the pace in West German domestic economic activity since last year, as an acute shortage of skilled labour, a high level of capacity utilisation, and soaring costs.

The harsh winter early this year halted house-building, and the industry was still struggling to catch up, the bank said.

House building accounted for about half the industry's total work, and this year's completion rate of some 410,000 dwellings would be one-tenth higher than last. But this would still leave it behind the 1977 level, and completion levels would not reflect the boost in 1978 planning approvals until next year.

Because of the cyclical nature of the industry—in recent years, building companies have sought to offset dwindling business at home with expanded foreign activity—the outlook for 1980 was generally viewed with caution, Commerzbank added.

The sharp recovery in the industry's fortunes occurred in stages, the bank noted, with 1977 seeing the effects of public works projects and government spending expansion.

Last year, the thrust shifted to the housing sector, while the present emphasis seemed to be on commercial buildings. Housing output should remain at its present high level throughout next year.

In 1981, house-building business would start to mark time, and the industry's growth rate should ease off.

## Criticism over poison find

BY ROGER BOYES IN BONN

THE West German Ministry of Defence, Hamburg authorities and the local police force have been accused of negligence and misallocation following the discovery of hundreds of tonnes of highly poisonous chemicals and explosives on a disused factory site in Hamburg.

A report issued by the environmental specialist of the Hamburg Senate said yesterday that the "appropriate authorities had not fulfilled their tasks satisfactorily" in monitoring the activities of the Stoltenberg company which produced and stored the chemicals.

The matter came to light this month when a boy died after handling chemicals he had found on the unguarded site. Subsequently about 70 tonnes of poisonous chemicals and 400 tonnes of a zinc sludge used in the manufacture of explosives were found.

The discovery has raised questions about responsibility for supervising dangerous chemical storage. Part of the problem is the division of responsibility between the federal and state governments. But there is also the question of whether the planning, the building, the economic or the agricultural authority should bear responsibility within the state framework.

The report makes clear that the Defence Ministry and the police must also have known about the explosives for years without having taken any action. Various Hamburg authorities had been informed as long ago as 1959 about buried materials.

## "I know about the bad years. What about the good ones?"



"Much as I like running my own business my ambition is to finish with it some day, before it finishes me. You know, retire like other people, take some time to travel with my wife. But being self-employed it's not all that easy to plan ahead. Some years are not bad-good weather, high yields, everything goes well. Other years make me wish I'd taken up selling crop insurance for a living."

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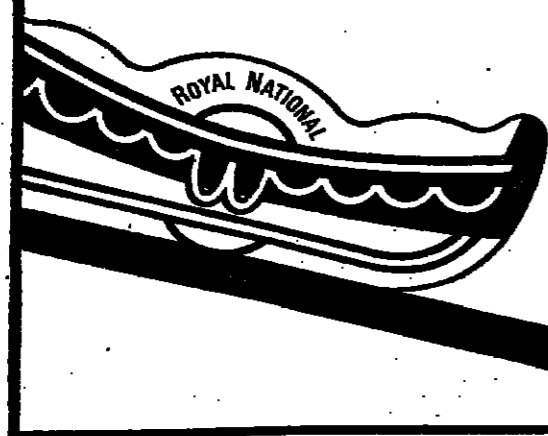
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OVERSEAS NEWS

MacLehose to retain Hong Kong governorship

BY PHILIP BOWRING IN HONG KONG

THE GOVERNOR of Hong Kong, Sir Murray MacLehose, has had his term of office extended until April 1982. Mr. Peter Blaker, Minister of State, British Foreign and Commonwealth Affairs, said here yesterday.

The Chinese have let it be known that they would like to see Sir Murray remain in office. This follows his successful tour of China in April. Sir Murray would like to cross his career as governor by strengthening Hong Kong's position vis-a-vis China and Britain, and his re-appointment will be popular throughout the colony.

John Hoffmann reports from Peking: China yesterday published details of its nuclear and space programmes, subjects about which it has been stolidly secretive in the past. China conducted 20 nuclear tests between October, 1964, and March, 1978.

Egypt takes back more Sinai land

By Roger Matthews in Cairo

EGYPT YESTERDAY regained control of another large slice of Sinai as Israel completed the third stage of its phased withdrawal under the terms of the peace treaty. The raising of the Egyptian flag at Abu Darba, off the Gulf of Suez, brought another 4,500 sq miles under Egyptian sovereignty.

THE STRUGGLE FOR POWER IN KAMPUCHEA UN failure presages new war

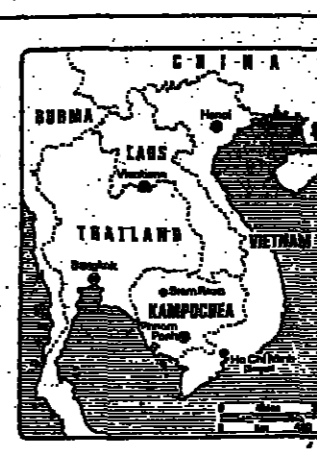
BY NATAN CHANDA, RECENTLY IN KAMPUCHEA

THE VIETNAMESE, in a 15-day blitzkrieg in January this year, drove the Pol Pot regime out of Phnom Penh. But their diplomatic campaign last week to drive Pol Pot's representative out of the United Nations fell flat on its face.

While this failure on the part of Hanoi will gladden the hearts of opponents, there is little hope that it will hasten the end of the Kampuchean tragedy. In fact, resolve of Vietnam's leaders to mounce a fresh assault on remaining Pol Pot strongholds once the monsoon ends in two weeks.

Western intelligence sources say that recently an average of two to three Soviet transport planes have been flying daily into Siem Reap carrying troops war-trapped Kampuchean.

against Vietnam which in turn may cause Russia to react. What seems to be more likely is that, despite the coming Vietnamese offensive, Pol Pot resistance will linger on in parts of Kampuchea into the 1980s and Vietnamese troops would make distribution of urgently needed international assistance extremely difficult.



S. Africa boost for black unions

BY QUENTIN PEEL IN JOHANNESBURG

MIGRANT WORKERS are to be allowed to join registered black trade unions, Mr. Fanie Botha, South African Minister of Manpower Utilisation, said yesterday. This group accounts for at least one in three of the country's labour force.

which had proposed freedom of association for all South African workers and legal recognition of black unions. It also undermined the other main aim of the Wiehahn Report — to bring black unions under the control of Government institutions — because most black unions had declared their intention not to register under the new regime.

Mr. Botha announced his concession yesterday at the conference of the Federated Chamber of Industries in Johannesburg.

Nigeria lifts Barclays Bank accounts ban

By Mark Webster in Lagos

THE NIGERIAN Government has lifted its ban on public sector agencies holding accounts with the recently renamed Barclays Bank. The lifting of the embargo marks the end of a turbulent period in the bank's involvement with Nigeria which was caused by Barclays International's connections with South Africa.

India may have new party

By K. K. Sharma in New Delhi

A NEW political party is expected to be launched here today, either through the merger of the existing ruling Janata (Secular) party of Prime Minister Charan Singh with its allies, or an effective electoral alliance with them.

Iran oil chief returns

TEHERAN — Mr. Hassan Nazih, chairman of the National Iranian Oil Company, returned to his office yesterday, apparently to prevent further industrial action by employees backing him in a dispute with the ruling clergy.

Workers at the NIOC headquarters stopped work on Monday, to hold a meeting in support of Mr. Nazih and to reject any outside interference in the corporation's affairs, according to a NIOC spokesman. There were no reports of stoppages yesterday.

India may have new party

As military activity increases, so the Vietnamese are likely to block access through projected battle areas for relief workers. If widespread starvation is to be avoided, then an estimated 700 tons of rice a day has to be distributed through Kampuchea. Only a fraction of this amount is being channelled into the country even now — and once war preparations begin in earnest, even less is likely to arrive.

India may have new party

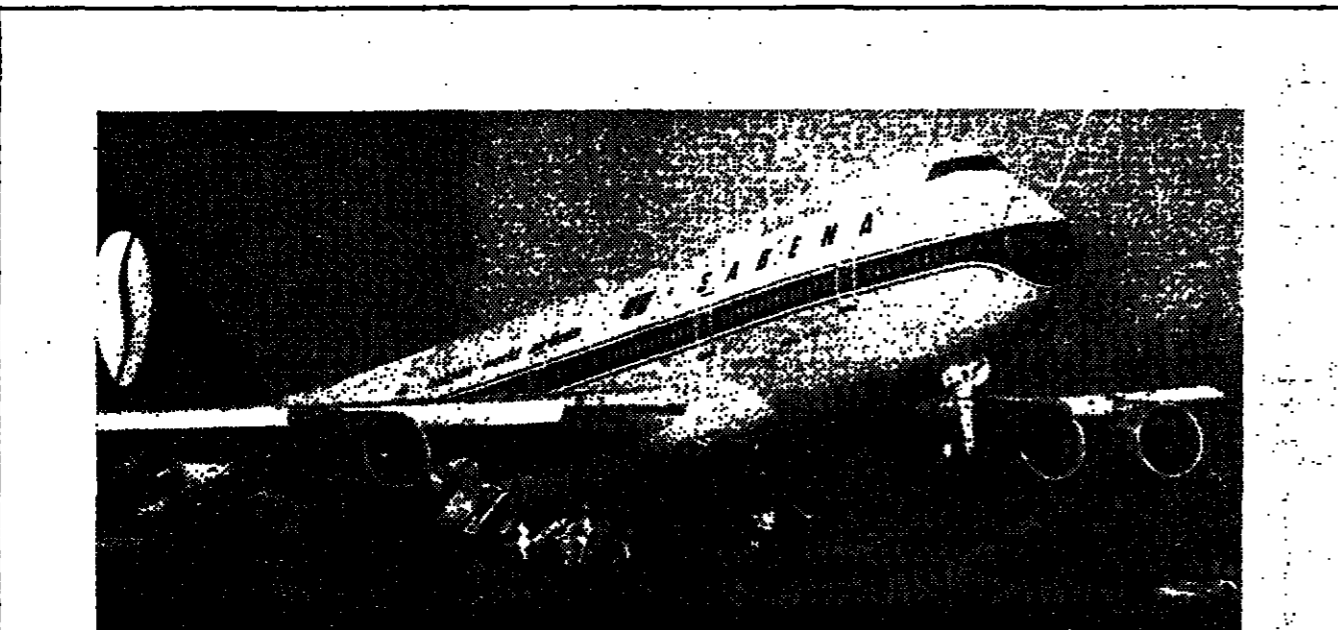
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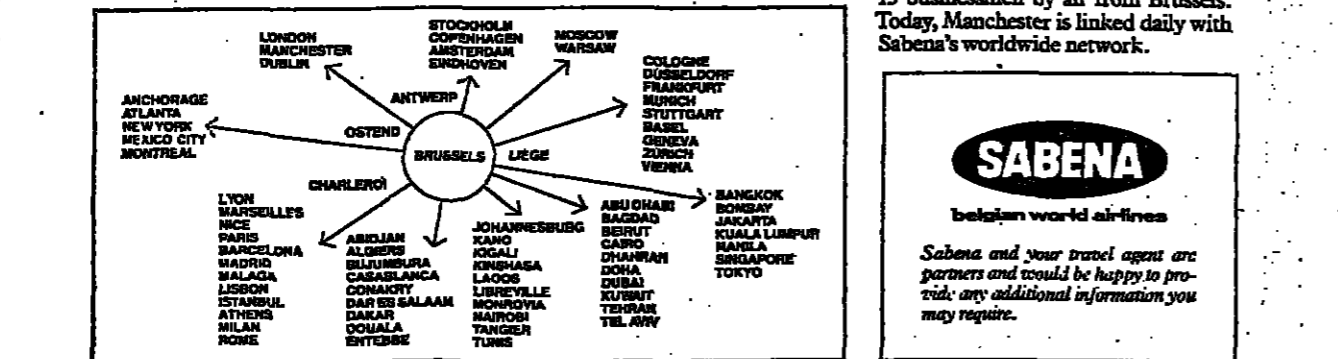
Sabena's proposal

An unhurried airport at the centre of a busy international network

A privileged location Sprawling, overcrowded airports are all too common in Europe. Brussels Airport is a welcome exception. Although centre of a vast international network, it maintains a human dimension by grouping all services within a single terminal, thereby eliminating bus transfers and long walks through endless corridors.

The Sabena network Founded in 1923, Sabena the Belgian airline was already operating regular flights to Central Africa as early as 1925. Today, Sabena carries over 2 million passengers annually to some 75 destinations in more than 50 countries around the globe. From the UK, Sabena offers you 99 passenger and 17

Manchester-Brussels This year we are proud to celebrate the 30th anniversary of our first scheduled flight to Manchester. On June 15, 1949 a DC3 "00-AUV" touched down at precisely 12.54 p.m. bringing the first 13 businessmen by air from Brussels. Today, Manchester is linked daily with Sabena's worldwide network.



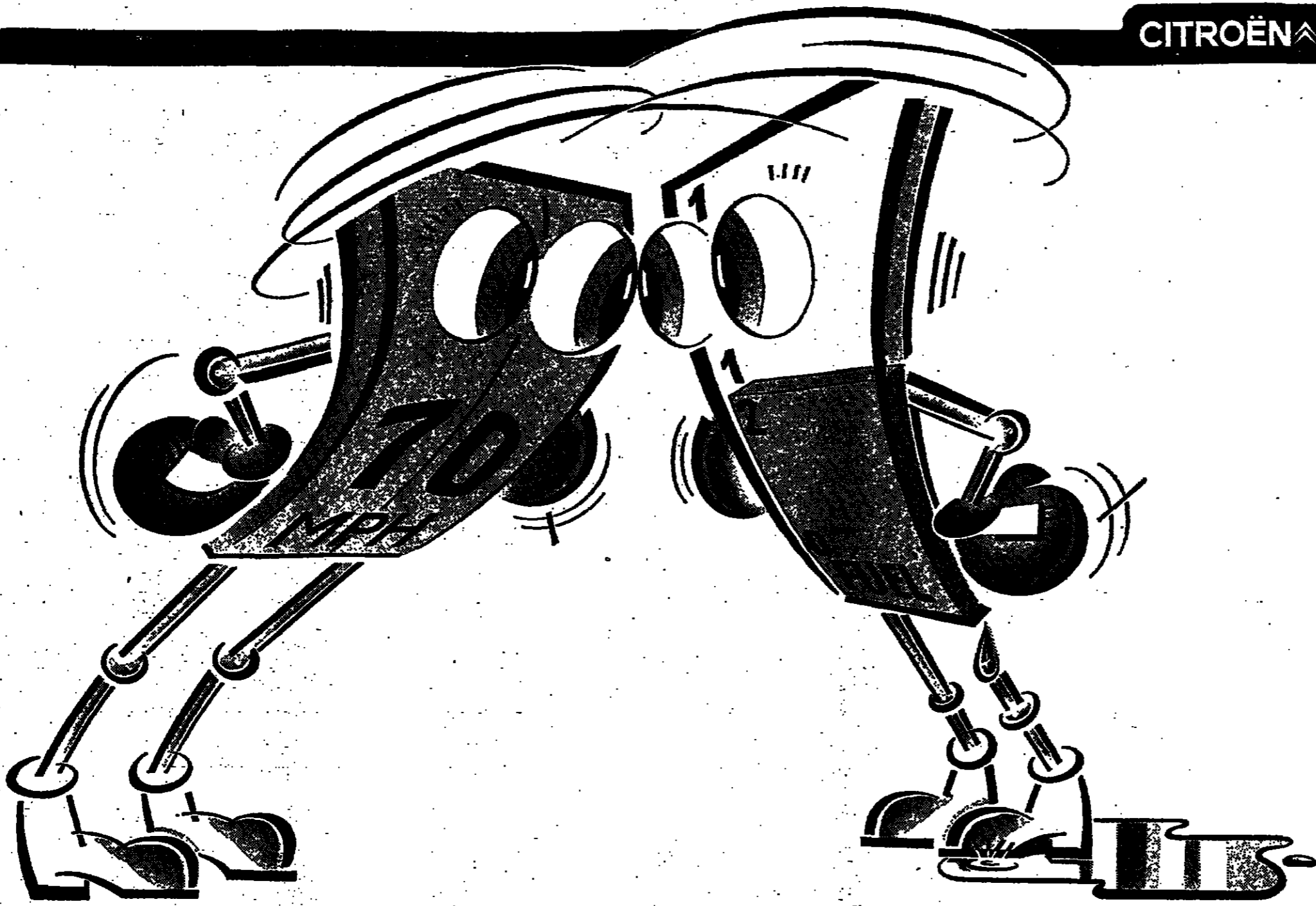
SABENA belgian world air-lines Sabena and your travel agent are partners and would be happy to provide any additional information you may require.

BANQUE BRUXELLES LAMBERT NOW IN ITALY For the first time a major European bank's successfully opened a branch in Italy. Since June 1979, the financial heart of Europe is also ticking in Italy. Banque Bruxelles Lambert, the first Belgian bank to establish a fully operational branch in Milan, now offers services ranging from local to international, to help you develop your business in Italy, in Belgium, the EEC, and throughout the world. Contact: Robert Sorgeloos, Manager Banque Bruxelles Lambert (Milan) Piazza Castello, 28 21120 Milano - Phone: 8546 Telex 335364 - 335364 BARRU - I Banque Bruxelles Lambert banking, a matter of people Marnixlaan 24, 1050 Brussel - Tel.: 02/513.81.81 - Telex 26392 BBLIN.

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CITROËN



## CITROËN ANNOUNCE A TRUCE BETWEEN THE SPEEDOMETER AND THE FUEL GAUGE.

High performance and low fuel consumption have always been mutually incompatible in the internal combustion engine.

But even in an energy-conscious world, there are still occasions when you need to eat up the miles.

Fortunately, Citroën have resolved this dilemma with a brand new generation of cars whose very lively performance is matched by equally outstanding economy: the new Reflex and Athena.

Their powerful new 2-litre overhead camshaft engine delivers effortless acceleration up to 109 mph, and outperforms virtually all of its competitors.

Yet by putting this ultra-modern engine into the aerodynamically incomparable body shape of the CX, Citroën have achieved fuel consumption figures that take some beating.

The Reflex gives 35.8 mpg at a constant 56 mph, 29.1 mpg at a constant 75 mph, and 23.5 mpg in the urban test. Acceleration and fuel consumption in the 5-speed Athena is even better (39.8 mpg at a constant 56 mph).

Despite their economy, both cars have all the touches you would expect of much more highly priced luxury saloons.

And once you get behind the wheel, you'll soon discover that unique feel which keeps Citroën so far ahead in comfort, driving pleasure and safety.

The VariPower steering makes parking and manoeuvring finger-tip easy. And yet it becomes progressively firmer with speed; and combined with front-wheel drive, ensures rock-solid roadholding and handling.

Astonishingly, while these new Citroëns fall firmly into the luxury car category, this is not reflected in their price-tags.

The Reflex costs just £5,697. And the Athena, with 5-speed gearbox and several added luxuries, comes in at an equally conservative £6,229.



THE NEW CITROËN 2 LITRE REFLEX & ATHENA.

REFLEX: SIMULATED URBAN DRIVING 23.5 MPG (12.1L/100KM), CONSTANT 56 MPH (90KM/H) 35.8 MPG (7.9L/100KM), CONSTANT 75 MPH (120KM/H) 29.1 MPG (9.7L/100KM), ATHENA: SIMULATED URBAN DRIVING 23.3 MPG (12.1L/100KM), CONSTANT 56 MPH (90KM/H) 39.8 MPG (7.1L/100KM), CONSTANT 75 MPH (120KM/H) 31.4 MPG (9.0L/100KM). PRICES INCLUDE ONY TAX, VAT AND INERTIA REEL SEAT BELTS, BUT EXCLUDE DELIVERY CHARGES (SCOTLAND) AND NUMBER PLATES. PRICES CORRECT AT TIME OF GOING TO PRESS. ALL CITROËN CARS HAVE A 12 MONTHS UNLIMITED MILEAGE GUARANTEE. CHECK YELLOW PAGES FOR NEAREST DEALER AND ASK ABOUT OUR PREFERENTIAL FINANCE SCHEME. PLEASE ENQUIRE ABOUT OUR PERSONAL EXPORT, N.M. FORCES AND DIPLOMATIC SCHEMES TO: CITROËN CARS LTD, MILL STREET, SLOUGH SL2 2SE. TELEPHONE: SLOUGH 12384.

WORLD TRADE NEWS

Philips in new Japan drive

PHILIPS of The Netherlands is to expand and overhaul its Japanese marketing operations in preparation for the introduction of its video-disc equipment to the Japanese market in 1981. The expansion includes the establishment of a new, wholly-owned sales company, Philips Kaden, short for Philips Home Electric Appliances Company. It will take over responsibility for the marketing of all Philips consumer products in Japan. Previously Philips' Japanese marketing operation was conducted by Nihon Philips, a joint venture 75 per cent owned by Philips and 25 per cent by Matsushita Electric, the top Japanese manufacturer of consumer electronic appliances. Philips Kaden will establish seven sales offices in major Japanese cities—instead of working entirely through wholesalers as has been done up until now. It will introduce audio equipment and hearing aids to the Japanese market, besides continuing to sell coffee makers (where Philips has a 35 per cent market share) and shavers. The company may put Philips video tape recorders on sale in Japan depending on the response to the company's new eight-hour recording model at this autumn's Tokyo audio exhibition. Philips says it has made steady progress in developing its Japanese sales since it entered the market in 1972, and the time is now felt ripe for a further investment in the market. The company's expectations are focused on the sale of its video disc equipment, which should make its appearance on the Japanese market in mid-1981 after being placed on sale in Europe in late 1980. Philips says it hopes to be a close second in putting video discs on sale in Japan. Its Japanese competitors in the initial stages are likely to include Pioneer and Sharp, which has licensed Philips' own video-disc technology. Matsushita, hitherto Philips' closest associate in the Japanese electronics industry, said yesterday it had no plans for a technical tie-up with Philips in the video disc field, nor did it have a stake in the new Philips sales company, though it retains other ties with the Dutch company. Nihon Philips is expected to continue handling sales in Japan of products other than consumer electronic appliances.

Sharp rise in imports of intermediates

JAPAN'S imports of "intermediate materials" such as steel, copper ingots, cotton yarn and processed timber, have begun to boom this year while imports of unprocessed primary products are slowing down, according to a report published by Mitsubishi Bank. The new trend, which is causing serious concern to primary processing industries in Japan, reflects changes in the competitive balance between Japanese industry and industries in a number of developing or resource-producing countries. It also reflects action taken by a number of countries to ban the export of unprocessed products. The Mitsubishi report says that Japan's steel exports grew by 232 per cent during the first five months of 1979—admittedly from a very small base—while imports of iron ore rose by around 10 per cent. Cotton yarn imports were up 92 per cent against a rise of less than 10 per cent for raw cotton. In the case of copper, an 88 per cent rise in ingot imports contrasted with virtually flat imports of ore. Another important sector in which imports of intermediate products have risen fast is petroleum-based synthetics. Imports of plastic and synthetic yarns rose 40 to 60 per cent during the first five months of 1979 over the same period of 1978 while crude oil imports fell slightly. Mitsubishi Bank says that Japan's imports of intermediate products used to consist of specialised items or of goods for which a temporary shortage had developed. This year, however, imports have been growing across the board. Even in industries where the market share of imports is relatively small, such as heavy steel plate for shipbuilding, imported products have begun to act as price leaders, forcing price adjustments by Japanese producers. Japanese industry, however, has had to abandon the practice of selling at a loss in its home market in order to counter an influx of imported intermediate goods. Countries which have adopted administrative measures to force Japan to switch from the import of unprocessed to partially processed primary products include Zambia (copper), Peru and Mexico (zinc) and Malaysia, The Philippines and the U.S. (timber). Developing countries have the intermediate products imports boom, increasing their sales to Japan last year by 43 per cent, compared with a 31 per cent gain in imports of semi-processed products from advanced countries.

China expected to get cheap long-term finance

TOKYO—JAPAN IS expected to grant China a long-term low-interest Government loan later this year to help its industrial modernisation programme, Finance Ministry officials said here. However, the loan will probably not be as large as the ¥1.21 trillion (\$2.5bn) requested by Chinese deputy premier Gu Ma during a recent visit to Tokyo. Japan will ensure that its size is not out of proportion with the Government's economic aid to the association of South East Asian nations, the officials added. The Tokyo Government expects the Development Assistance Committee of the Organisation for Economic Cooperation and Development (OECD) to classify China as a developing nation, which would qualify it for a loan from Japan's Overseas Economic Cooperation Fund, officials said. Loans from the fund are usually for up to 30 years at annual interest rates of about 3 per cent. However, some Japanese officials are suggesting that China should pay higher rates, the Finance Ministry commented. A Japanese Government team is expected to visit Peking shortly to survey the eight projects, Reuters.

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Bahrain and Kuwait in chemicals project

By Leslie De Quilack in Kuwait KUWAIT and Bahrain have signed an agreement to form the Bahrain-Kuwait Petrochemical Industries Company, a move that appears to be the first example of Gulf States' jointly initiating an industrial venture. The first phase of the project, a plan to produce 1,000 tons a day of ammonia and another to produce 1,000 tons a day of methanol, will probably not be on stream for about five years. Investment in this phase is estimated at Bahrain Dinar 148m (£170m) of which BD 56m will come from the capitalisation of the company itself—30 per cent each from Kuwait and Bahrain. The project will be located at Sitra, Bahrain, and will use Bahrain's abundant supplies of natural gas as feedstock at the rate of 70m cubic feet per day. The products will be exported, probably to South Asia and China. Kuwait's state-owned Petrochemical Industries Company (PIC) will represent Kuwait's interest in the new company while the Bahrain National Oil Company (BANOCO) will represent Bahrain. The agreement to form the company was signed on Saturday by Kuwait's Oil Minister, Sheikh Ali Khalifa al-Sabah, and Bahrain's Minister of Development and Industry, Mr. Amir Bekhelani, Deputy Managing Director of Planning and Development for PIC, said that an already completed feasibility study of the initial project had shown "very encouraging results." He emphasized that the agreement did not limit the company to the manufacture of the initial two products. "It can at later stages go down stream," he said.

NEWS ANALYSIS—NIGERIAN CONTRACTS Boost for British morale

SIGHS OF relief will be going through many a British boardroom today at the news that Nigeria has apparently lifted its embargo on UK companies tendering for major federal Government contracts. The embargo was imposed in June in a clear attempt to prevent Britain moving towards recognition of the Muzorewa Government in Salisbury. It seems to have been lifted as a result of the joint strategy on Rhodesia agreed by countries attending the August Commonwealth conference, including Nigeria. Neither the imposition of the ban nor its lifting have been publicly announced by the Lagos Government. This, coupled with the fact that the measure appears to have been applied selectively, makes it difficult to quantify the effects on British trade with Nigeria, largest export market last year. One major tender affected by the ban was a bid by a British consortium—comprising Costain Balfour Beatty and Cementation International—for the design and construction of Onne port, in eastern Nigeria. This deal was unofficially estimated to be worth £130m or more. Although no contract has yet been signed for the development of the port, there seems only a slim chance now of the British consortium getting back into the running, since negotiations with other companies on the short-list have moved forward substantially in the past three months. Two more major British tenders affected by the embargo concerned Nigeria's plans to modernise its railway system and to install a sophisticated air defence system. It is not yet clear whether the lifting of the ban will give UK companies a chance to secure these contracts. The embargo clearly hurt Britain, but its effects were ameliorated by two factors. Firstly, it was not imposed with the same rigour by all federal ministries, some of which continued to accept British tenders for certain contracts. Secondly, it did not apply to tenders by British companies for contracts with Nigeria's 19 states, which finance much of the country's development work. Against this, however, the embargo is likely to have had a detrimental psychological effect on Anglo-Nigerian trade, meaning both sides think twice before plunging into import-export deals. One of the most important effects of the lifting of the ban is likely to be the removal of this atmosphere of doubt. Whatever the cost of the embargo, the effects of the move pale in comparison to two major blows which have hit Anglo-Nigerian trade during the past year. One is the 18-month-old recession from which Nigeria is only now recovering. This forced the Lagos Government to impose tough import controls in its 1978 budget, which have yet to be lifted. The second is the introduction last January of a scheme of pre-shipment inspection for goods bound for Nigeria. Although this is now working fairly smoothly, administrative hiccups in the first few months of operation reduced Nigerian imports to a trickle. These developments have reduced every country's trade with Nigeria. In Britain's case, the Nigerian market might be worth £600m to £700m this year, compared to over £1bn in both 1977 and 1978. However, with the Nigerian economy now recovering, the country remains a vital British export market, a point which the lifting of embargo reinforces.

\$155m new orders for McDonnell Douglas jets

BY MICHAEL DONNE McDONNELL DOUGLAS has won new jet orders for DC-10 wide-bodied and DC-9 narrow-bodied aircraft worth more than \$155m (£73m). Mexicana Airlines has signed a contract for two DC-10 jets for delivery in 1981 and worth \$55m. The aircraft will use U.S. General Electric CF5-50 engines specially adapted in the DC-9 version for the high-altitude and hot weather take-offs and other operating conditions prevalent in Mexico. Sr. Manuel Sosa de la Vega, president of Mexicana, said the DC-10s would be used on existing and new, planned routes. Last year, Mexicana carried more than 5m passengers, the first Latin American airline to do so in a single year. Midway Airlines of Chicago, has agreed to buy five DC-9 Series 30 twin-engine jets, and to lease five series 10s, worth more than \$70m. Delivery will begin in 1982. AP-DJ adds from Hong Kong: Thai Airways has signed a \$70m syndicated loan with a group of international banks for the purchase of three Boeing 747-200 B aircraft. The Chase Manhattan Bank said the loan consists of two portions—\$47.3m for commercial bank financing and \$23.7m covering the down payment for the aircraft. In addition, the U.S. Export-Import bank has also provided a credit of \$8.7m for the purchase.

Finland signs new Soviet trade pact

MOSCOW — Finland and the Soviet Union have signed a \$140m (£9.5bn) agreement covering trade for 1981-85. The framework agreement allows for an increasing of 40 per cent in Finnish-Soviet trade, compared with the present five-year period. Some two-thirds of the new agreement represent energy products, and the Soviet Union will step up oil deliveries to between 7.5m and 8m tonnes a year over the five-year period, from the current 7m. Reuter.

Ships to be 'stretched'

By Lynton McLain HAPAG-LLOYD, the West German shipping company, is to convert three of its general cargo vessels for use as mixed general cargo/container vessels. The Friesenstein, Holstein and Schwabenstein are to be lengthened by 48 ft to provide an extra hold, which will give the vessels capacity to carry 316 international standard 20 ft containers. The work on the first vessel, to be carried out at the Thyssen-Nordsee-Werke yard, at Emden, will be finished in February. The decision to convert the vessels comes at a time when there is overcapacity in the

UK sales thrust in China

BY OUR AEROSPACE CORRESPONDENT A MAJOR effort by the UK aerospace industry to boost sales to China will be made at an Aviation Equipment Exhibition to be mounted in Shanghai from March 27 to April 5 next year. It will be the first such exhibition in China by any foreign aircraft industry. Already 65 companies in the UK industry, all members of the Society of British Aerospace Companies and ranging from British Aerospace and Rolls-Royce to small equipment makers, have agreed to participate. The exhibition will be supported by a symposium for which nearly 100 papers have already been submitted. The exhibition will also coincide with the start of British Airways' scheduled passenger services into China, due next April 1. Described by the SBAC as the most ambitious independent overseas sales effort yet undertaken by British aviation, the exhibition will involve a special airlift of exhibits, ranging from full-scale Rolls-Royce RB-211 aero-engines to large-scale models of aircraft, helicopters, hovercraft and spacecraft. Among examples of British electronics and equipment to be shown will be radars, landing gear, navigation and air traffic control aids, complete flight systems, cockpit displays and flight simulator presentations. The target is not only the Chinese Civil Aviation Administration (CAAC), which is expanding both domestically and internationally and is thus expected to buy several hundreds of new aircraft over the next 20 years, but also the military authorities. The potential market for aviation equipment in China over the next 20 years is seen as not less than £1bn for aircraft and associated systems.

Datsaab wins order

Datsaab, the Swedish manufacturer of computer-based business and terminal systems, has won an order for bank terminals from Citibank in New York. The order is valued at \$5.7m (£2.8m), writes John Walker in Stockholm. Included in the order are automatic note counting facilities. Citibank is claimed to be the most advanced in the U.S. concerning the automatic handling of money, general cargo trades.

Many people know Control Data for computer personnel training. Now you are offering education services to business and industry. What exactly are these services?

It is true that in the past Control Data Institute has primarily been training people for the computer industry. But recently we have been introducing 'individualised' instruction which provides a more flexible approach to training. With it we can offer a much broader range of training products. These are being offered from our facilities in seven cities, working in close harmony with the TOPS training scheme and the local job centres. Can you give an example of other new education services? We have already introduced education and training schemes using a computer-based education facility known as PLATO. This is being used in a number of UK organisations and provides training in fields as far apart as sales training, computer programming, and small business management. There is a definite need for training schemes, that are both efficient and effective. Computer-based training with PLATO is proving an excellent answer. Will you continue training computer personnel? Most definitely! From our Institutes we provide entry training for the computer industry. We will also continue to train existing employees of companies in specific computing skills. This service is enhanced by the availability of short courses on advanced

and detailed computing topics. These are presented by well known experts in fields such as auditing, data base management, communications etc. Microprocessor training is on everyone's mind at the moment. Can you help there? Without a doubt! We already run one-day courses on microprocessors. But we shall soon be offering a complete course on microprocessor technology. It will be ideal for the many thousands of engineers and technicians who will have to be retrained in the coming years. How wide ranging do you see your education services becoming? There would seem to be no limit to the type of course that can be delivered through a Learning Centre equipped with our computer-based education support. PLATO is the ideal tool for this approach and Control Data is actively creating and encouraging the development of courses. We expect to see Learning Centres created for teaching both in the High Street and within plant environments all over the country. For additional information on how Control Data may help your business' phone or write to: Control Data Limited, 179-199 Shaftsbury Avenue, London WC2H 8AX. Tel: 01-240 3400.

Neil Spoonley, UK Director of Education Services, answers questions about Control Data and Education.



Queen's Award for Export Achievement held by Magnetic Media Manufacturing Division



AUSTRALIA'S SMALL EXPORTERS Success in specialised markets

BY CHARLES SMITH Chrysler Australia which is now the most popular medium-sized car in the Australian motor market. They are also used by Ford on its 'new models' and the fashion is spreading to more conventional models. Apart from being first in the field Cheviot claims to have done well firstly because it has stuck to producing a quality (and therefore expensive) product in what is still a fairly limited market and secondly because of the gruelling travel schedule its directors set themselves. Des Hockley and his right hand man (the company only has two directors) spend six months of the year travelling and claim to have held most of their 'Board meetings' in hotel bars besides doing the entire castings for overseas investment projects on long distance air trips. Cheviot's strategy overseas is to spread its markets—it currently has about 20—and to move rapidly into local production in areas where a combination of high import tariffs and market potential seems to make this worthwhile. Its most recent venture is a 40 per cent import tariff in the Malaysian market compared with tariff free entry into Singapore. He expects to ship 70 per cent of his Malaysian output to neighbouring South East Asian markets including Singapore, Thailand and the Philippines. One of the ironies of Cheviot's export success (and a reason why the company feels that it may even be able to succeed in difficult markets like Japan) is the fact that shipping wheels to regional markets in South East Asia, or farther north, is usually cheaper than shipping them around Australia. "We can land our wheels in Japan for far less than it takes to ship them to other Australian states," says Cheviot's Financial Director "because in Australia we are shipping low volumes to a proliferation of outlets." Another factor which Cheviot has going for it, in both the home and overseas markets, is the reputation of the Standards Association of Australia whose "mark" commands respect particularly in South East Asia. Cheviot's policy on labour relations is "not to have any unions" although the company does in fact have one (the Australian Society of Engineers) at its Adelaide plant. In contrast with the multi-union, strike-prone character of much of Australian industry Cheviot has yet to lose a day's work through labour disputes. Relations are good, says Mr. Hockley, because my workers appreciate the fact that when I started I was die-maker, delivery boy, floor sweeper, paymaster and book-keeper." Mr. Hockley and his co-director have few good words for other Adelaide businessmen, the majority of whom they see as being "far too negative" about exporting. Their own business philosophy is simple: "If you don't try anything new you may not fail, but you certainly won't succeed."

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# Carter seeks to erode Kennedy's New York base

BY STEWART FLEMING IN NEW YORK

PRESIDENT CARTER visited New York yesterday, ostensibly to promote his energy programme, but almost certainly also with the objective of trying to gather support in the city for next year's Presidential elections.

But there is universal agreement here that should Senator Edward Kennedy finally decide to challenge the President for the Democratic Party's nomination next year, both New York City and the State are likely to be a Kennedy stronghold.

In his meetings with community leaders following an address to the American Public Transit Association, and subsequently at a "town meeting" in the sprawling New York borough of Queens, Mr. Carter was expected to take the opportunity to emphasise the help his Administration has rendered the financially stretched city.

Last week the White House asked New York's mayor, Mr. Edward Koch, to provide a list of pending federal legislation grants and other actions that would be helpful for New York, which is still facing a protracted struggle to balance its

budget and overcome the threat of financial crisis. The mayor's officials have denied that the White House request for information was tied to the President's visit.

The President and his campaign strategists are aware, however, that in the 1976 Presidential election Mr. Carter only narrowly managed to carry New York, and that his victory here was vital in securing his election. But since then the large black and Hispanic populations in the city have been disappointed by what they see as the President's failure to fulfil campaign promises to minorities. The powerful labour unions in New York share some of these reservations.

Even the President's own chief supporters in the state, Mr. Joel McCleary, his campaign co-ordinator, and Lieutenant-Governor Mario Cuomo, have publicly conceded that the President is weak in New York. Mr. McCleary is reported to have remarked that outside his home state of Massachusetts, New York is one of the states in the U.S. whose political structure is most favourable to Senator Kennedy.

# Kim Fuad reports on Venezuelan plans for a 'Ruhr in the jungle' Political question mark over steel expansion

A CLOUD of political controversy has enveloped Venezuela's ambitious plans to transform the California-sized Guayana region into a tropical Ruhr through steel, aluminium and hydro-electricity production, financed by the torrent of petrodollars that began to flow into the country in 1974.

SIDOR, the Venezuela state steel company, took a major step at mid-year toward its 1984 goal of increasing output nearly fourfold to 4.8m tonnes with the coming on stream of the largest sponge iron complex in the world. But the opening ceremony earlier this month was discreet and subdued.

Since taking office in March, the Social Christian Government of President Luis Herrera Campesin has zeroed in on the state capitalism that characterised Sr. Herrera's populist predecessor, Sr. Carlos Andres Perez. The accelerated industrialisation of Guayana, into which Sr. Perez pumped over \$10bn, has come in for particularly strong criticism, with the Herrera administration claiming widespread mismanagement, delays and cost over-runs.

The new government, however, has failed to temper its attacks with a clear new industrialisation policy. So far, it has grudgingly said it will press ahead with major projects

already under way, but plans to halt a number of projects that failed to get off the drawing-board under the Perez administration.

As a result, the once-irrepressible enthusiasm of Guayana planners has been replaced by a cautious defence of the country's traditional goal of lessening overwhelming reliance on oil income through diversification of the economy.

## Vicious feuding

The Guayana controversy is a reflection of the vicious feuding between Venezuela's two major political parties, Sr. Herrera's "Copei" and Sr. Perez's Social Democratic "Accion Democratica" (AD). Observers fear that it could cause lasting damage to the two-party system which has been the basis for democratic rule in Venezuela since 1958.

The Herrera administration has vowed to halt the 16.5 per cent annual growth in fiscal expenditures, but most observers doubt this can be achieved in view of the state's huge role in social welfare for the near 14m population.

A number of respected economists predict that within a few years, Venezuela oil income will be totally absorbed by ordinary fiscal expenditures. Capital outlays for industrial

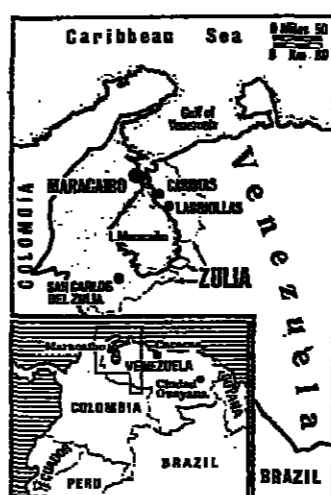
development such as Guayana may have to be financed by foreign borrowing. With the official public debt running near \$12bn, further borrowing is likely to arouse public opinion in a nation with an historic aversion to foreign debt.

Sr. Luis Ugueto, the Finance Minister, who foresees a budget deficit of more than \$4.3bn for 1980, says that an additional \$10bn must be invested in steel and hydroelectric development in Guayana.

But political considerations aside, Guayana development has become a necessity in terms of helping to create jobs for some 800,000 Venezuelans entering the labour market by 1984.

Venezuelan consumption of steel, the largest in Latin America for its population at 292 kilograms per capita a year, fully justifies not only present expansion, but also plans to raise output to 15m tonnes before the end of the century, according to Dr. Edgar Marshall, president of Sidor. Venezuela will import 1.5m tonnes of steel this year, and with demand doubling every seven years, can consume all the steel it produces.

Venezuela's decision to go for sponge iron in expanding output from 1.2m to 4.8m tonnes in Guayana was dictated by a conjunction of favourable factors, including reserves of 2.5bn tonnes of high grade ore,



nearby reserves of 600bn cubic metres of natural gas and plans to tap the nearby Caroni River for 2,000 MW of cheap hydro-electricity by 1980.

Gas and petrochemical processes are used to purify the ore into sponge iron, which can then be smelted in electric arc furnaces.

Three Midrex modules, each producing 400,000 tonnes, which went on stream at mid-year, turned Sidor into the largest integrated steel complex in the world using direct reduction technology as a primary source of metallised iron production. The complex includes an

earlier installed Midrex module, as well as another unit using the Mexican hyproprocess. The direct reduction units are fed by two 3.3m tonne pelletising units. Sidor expects that its 10 new electric arc furnaces will be operating at 50 per cent of capacity this year, reaching full output by 1984, when the process has been fully mastered, Dr. Marshall says.

The combination of ore, gas and hydroelectric potential in Guayana made it natural to employ the sponge iron process rather than the more conventional blast furnace, which would have required scrap iron imports of 535,000 tonnes a year and annual coke imports costing \$100m.

## Blast furnaces

But the Herrera Administration may still decide to expand steel production by siting blast furnaces in the western state of Zulia. Although the state has substantial coal reserves, the fuel is too "young" to be employed in blast furnaces without being mixed with imported coke.

The main reason for starting steel production in Zulia would be political — it is far more heavily populated than Guayana, and its voters are staunch COPEI supporters, in contrast to their eastern rivals.

# Senate move to raise bank interest

By David Lascelles in New York

IN A BID to get Americans to save more, the Senate Banking Committee has approved a Bill to lift existing tight controls on the amount of interest which banks and other financial institutions can pay their depositors.

At the moment, commercial banks can pay a maximum 5 1/2 per cent. Under the provisions of the Bill, this would rise by 1 per cent a year till it reached 9 1/2 per cent in 1988. The Bill would also lower the minimum deposits, currently \$1,000 or more, needed to attract high interest.

The Senate Committee also approved a provision passed earlier by the House to allow banks and other financial institutions to pay interest on current accounts. At the moment, this is only possible by means of a fiction whereby depositors write "negotiable orders of withdrawal" on interest-bearing savings accounts.

Pressure for these changes has come mainly from consumers and from politicians concerned about the low level of savings in the U.S. The banking community is divided between those who see the reforms increasing their cost of funds and those who are keen to attract more savings. The savings institutions generally oppose the change.

# Political job patronage under fire

CHICAGO—A Federal judge yesterday dealt a blow to Chicago's long-entrenched political patronage system, effectively ruling that city jobs could no longer be doled out as favours by local politicians.

Judge Nicholas Bua rule in the U.S. District Court that it was unconstitutional to require applicants for local government jobs to be sponsored by a political boss or party office-bearer. He said he was preparing an injunction to halt the practice.

The patronage system was moulded by Mr. Richard Daley, the former Democratic Mayor, who at election time could call out an army of about 25,000 workers, all of whom owed their jobs to him or his party.

After Mayor Daley died in 1976, the system was perpetuated by his successors and the present mayor, Jane Byrne, found it expedient to overlook election campaign pledges to end political patronage.

Patronage jobs have been challenged in the courts before and a federal judge in 1972 decreed that city employees could not be fired for refusing to do political work.

Reuter

# Students shot dead in El Salvador

SAN SALVADOR—Police shot dead a U.S. student and two Salvadorans in a half-hour gunbattle in the grounds of the Presidential palace, the El Salvador Defence Ministry said yesterday.

The Ministry said the three attacked sentries at an armed forces training centre at the palace on Monday. It identified the U.S. student as William Kong from San Francisco, where the two Salvadoran students, accompanying him also lived.

In another part of San Salvador, police armed with rifles surrounded the Labour Ministry which has been occupied by the Leftist Popular February 23 League since Friday.

Other Leftists, members of the Central American Workers Revolutionary Party, last night claimed responsibility for kidnapping Mr. Denis McDonald, a U.S. industrialist, last Friday and said they had seized another American, Puerto Rican-born businessman Fausto Buchell. They said in a communique that both men were in good health.

Reuter

# Nicaraguan junta warmly welcomed

BY DAVID BUCHAN IN WASHINGTON



President Carter greets junta members Sr. Daniel Ortega (centre) and Sr. Sergio Ramirez.

MEMBERS of the ruling Nicaraguan junta have received a warm welcome here from the Administration and from Capitol Hill, though apparently on answer yet on their request for U.S. military aid.

President Carter met three junta members — Sr. Daniel Ortega, Sr. Alfonso Robelo, and Sr. Sergio Ramirez — this week, in a gesture designed to show that the U.S. wants to embark on a new relationship with the Managua Government, brought to power in July with the victory of the Sandinista guerrilla movement over former President Anastasio Somoza.

The U.S. provided some short-term food and medical aid to Nicaragua since July, and is understood to be working with Nicaraguan officials to develop a longer-term and package. Separately, Nicaragua is expected to open negotiations with the International Monetary Fund shortly on terms for a new standby credit arrangement.

However, one senator, Mr. Richard Stone of Florida, expressed some concern, apparently shared in some quarters of the U.S. Administration, that Nicaragua intended to aid guerrilla movements in Central America, opposing the Right-wing regimes in El Salvador, Guatemala, and Honduras. Purported links between some junta members — particularly S. Ortega — with Cuba have been questioned on Capitol Hill.

Cuba is a sore point with Congressmen at the moment, especially as Mr. Cyrus Vance, the Secretary of State, is still continuing his talks with Mr. Andrei Gromyko, his Soviet counterpart, in New to resolve the issue of Soviet combat troops in Cuba.

This concern was behind the new compromise, struck this week between Senate and House of Representatives negotiators, on Panama Canal treaty legislation, the suggestion that the presence of any foreign troops, "other than those of the U.S." in Panama, would be deemed as a threat to the canal's security.

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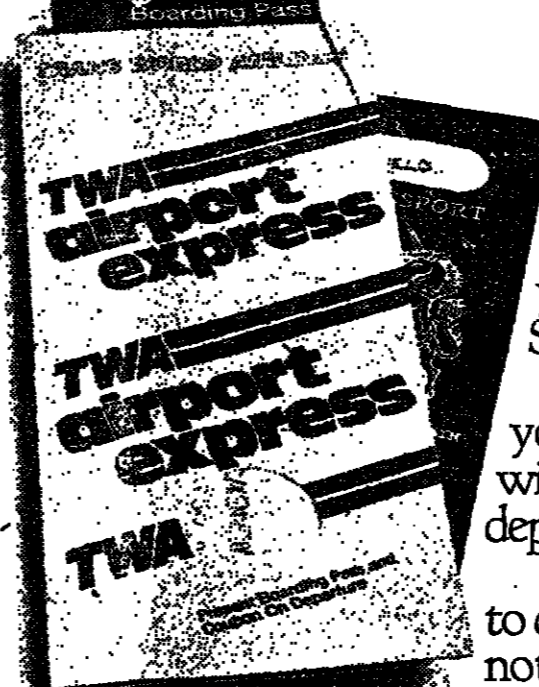
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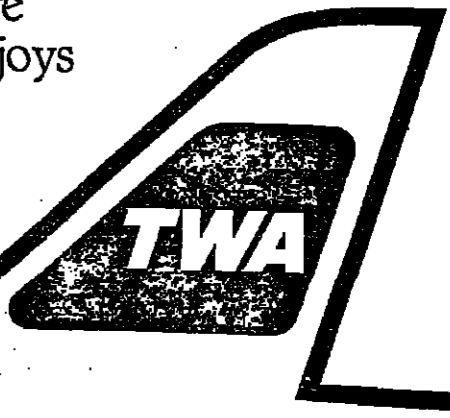


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UK NEWS

Coal mine equipment sales boost

By Maurice Samuelson

SALES OF coal mining equipment are running at a record £140m a year and are likely to stay at that level for a long time, Mr. John Mills, a member of the National Coal Board, said yesterday.

At the same time exports of mining equipment were earning £100m a year.

Opening a manufacturing unit for Gullick Dobson at Wigan, Lancs., Mr. Mills said the UK lead in longwall mining technology. It was moving into a new era of advanced technology using heavy duty coal-face equipment, with remote control and automatic devices. The capital cost of advanced technology mining (ATM) and heavy-duty face installations exceeded £2.5m each for faces of up to 300 metres long, he said.

Mr. Mills's statement was backed by Dowty Mining Equipment which, like Gullick Dobson, supplies roof supports. Mr. Arthur Turner, Dowty Mining Equipment's managing director, said that his 1979 order book was substantially higher than in previous years, both at home and abroad.

The Coal Board also confirmed yesterday that it had reached an advanced stage in its talks with the Central Electricity Generating Board for a five year agreement to supply 750 tens of power station coal a year.

Lloyd's loan for Sasse syndicate

By JOHN MOORE

MEMBERS of the troubled Sasse underwriting syndicate, faced losses of £20.2m, have been offered another by Lloyd's of London.

The scheme, which is to be offered to all members of the 118-strong syndicate, is in addition to a loan of £7m advanced to the syndicate earlier this year. There is no limit on the latest loan and it is to be guaranteed by Lloyd's central fund, the market's fund of last resort.

The move follows a fortnight of intense negotiation between legal counsel, representing Lloyd's and counsel representing about a third of the syndicate.

Two weeks ago Lloyd's issued a writ against 30 of the members seeking a declaration in the courts that if the defendants failed to lodge with the committee of Lloyd's a certificate of underwriting account by September 30 showing that their assets were sufficient to meet their liabilities, they would be in breach of their Lloyd's undertakings.

This was followed swiftly by a counter legal action against Lloyd's and six of the agents who had introduced members to the Sasse syndicate, claiming that the agents had exceeded their authority and seeking an

injunction on further payment of claims on a large part of the insurance business that was placed with the syndicate.

In a letter to the members of the Sasse syndicate, Mr. Peter Green, Lloyd's deputy chairman, says "not all names (the members) have deposited with your managing agents assets sufficient to cover the liabilities shown in the books."

"The reason for this is that some names contend that certain of the liabilities shown in the books arise out of underwriting which was never authorised by names and in respect of which names are, therefore, not liable. In these circumstances it is suggested that the liabilities in question should not be shown in the books and names should not be required to cover them."

Mr. Green adds that on the basis of legal advice the 16-strong Lloyd's committee "does not accept that any liabilities are improperly shown in the books or that names are entitled to decline to deposit assets against such liabilities."

The dispute is to go to arbitration before a High Court judge.

The out-of-court formula for settlement of the dispute follows the intervention of Mr. Justice Donaldson.

Sovereigns issue for public sale

By Tim Dickson

THE Royal Mint announced yesterday that it was making an issue of proof sovereigns and selling them direct to the public for the first time since 1937.

Proof sovereigns are specially made for collectors, and differ from ordinary sovereigns, which have to be sold through the bullion market and effectively form part of national reserves.

The new issue has been made possible by lifting in the last Budget of restrictions on sale of gold coins to the public.

Until then proof sovereigns could theoretically have been sold to foreigners, but the Royal Mint was both unsure of the likely level of foreign demand, and reluctant to mint them at a time when UK collectors were deprived of the chance of buying the coins.

The mint will be strictly limited to 50,000. The new sovereigns will be sold for £75 each in the UK and are advertised in the U.S. for \$138. The Mint emphasised yesterday that 30,000 of the coins would be held back for UK private investors, who would be able to purchase only two each.

Given the recent interest in gold, and the rarity of such issues, the new sovereigns are widely expected to command a significant premium.

Callaghan condemns Cabinet steel policy

By RICHARD EVANS, LOBBY EDITOR

MR. CALLAGHAN launched a fierce condemnation last night of the Government non-intervention policy for the steel industry, and warned that the British Steel Corporation was likely to have to close a major plant.

"This would be a suicidal policy that would do lasting damage to the steel industry as well as to the British economy," the Opposition leader declared in a statement.

Once a major modern works was closed there was little chance that it could ever be reopened, in Mr. Callaghan's view. It would be the utmost

folly for Britain to be forced to rely for the first time on importing significant tonnages of steel from abroad.

The statement, which followed a meeting of the shadow cabinet on Monday, confirmed the Opposition's intention of making the steel industry the centre point of its attack on the Government's policy towards industry in general. The opportunity for a debate is expected soon after the Commons resumes on October 22.

The Government had a major responsibility, Mr. Callaghan insisted to review immediately its financial plans for the steel

industry and take new decisions based on the long term national interest rather than on the short term profit and loss position of the industry during a trade recession.

He urged the Government to intervene immediately to inform BSC that it need not take a decision to close a major plant until there had been a further review of the industry's prospects.

The Opposition clearly hopes that on consideration the Cabinet might be forced to re-review its intention to sell off part of the British National Oil Corporation.

Triplex cuts may cost 450 jobs

By LISA WOOD

TRIPLEX, the Pilkington subsidiary which manufactures most of the windcreens for British cars, yesterday announced cuts which could cause more than 450 redundancies.

As part of a rationalisation programme there are to be cuts at three plants: Kings Norton in Birmingham, which makes laminated and Ten Twenty windcreens; Eccleston in St. Helens, Lancashire, and Larkhall, near Glasgow, both of which make toughened glass.

One of the first plants to be affected will be Kings Norton where there is to be a 15 per cent cut in jobs in administration, research and engineering.

At Eccleston and Larkhall, site managements are reviewing manning in the light of the decline in volume. Triplex said there would be losses of jobs.

The company, which had a turnover of nearly £60m last year, has said the need for cuts is due to its uncompetitive productivity as well as the rise in imported cars. It forecasts a drop of 15-20 per cent in the motor industry's demand for toughened glass next year.

Mr. John Pashley, managing director, said: "Our position typifies the component maker whose chief market—the British vehicle assembly industry—is declining. With more and more cars imported, and car makers buying much of their glass overseas, UK demand for our products has nearly halved in a decade."

Triplex, which employs nearly 3,000 workers, controls about 90 per cent of the UK market for toughened and laminated glass.

German car parts makers expanding

By Kenneth Gooding, Motor Industry Correspondent

TWO LARGE West German automotive component groups—Robert Bosch and Zahnradfabrik Friedrichshafen (ZF)—have announced expansion projects in the UK.

ZF Gears (Great Britain) of Beeston, near Nottingham, is to spend around £2m over the next two years to support sales to UK truck assemblers.

ZF's UK sales have jumped from £2m in 1973 to £10m this year and Mr. T. R. J. Reast, managing director of the UK subsidiary, maintains: "We have the potential to double that in the next three to four years."

He expects the biggest growth to be in the supply of ZF power steering systems for both trucks and cars. The supply of automotive components—including transmissions—should continue to account for around 60 per cent of ZF's UK sales.

The turnover of Robert Bosch's UK sales subsidiary last year reached more than £15m mainly through sales of sparking plugs, wiper blades, Blaupunkt car radios and power tools.

Yesterday the Bosch UK subsidiary formally opened its new premises at Watford, Herts., adding about 50 per cent to workshop and office space.

In 1978 the UK imported automotive products valued at £1,045bn from West Germany, and exported similar items worth £330.4m.

Car group may open factory in Ulster

Financial Times Reporter

THE NORTHERN Ireland Development Agency is understood to be nearing agreement with a British specialist car manufacturer for a new factory in the province. Panther Westwinds of Byfleet, Surrey, would not confirm the reports that it was to begin manufacture at Larne in Co. Antrim.

But it is believed that Government officials in Ulster have been negotiating with Panther for several months about the possibility of its producing two of its range of vintage style sports cars there.

Panther's hand-built cars, including the Lima and the De Ville, sell at the top of the specialist car market. It makes 700 cars a year and has a turnover of about £4m.

Production in Ulster may start by the middle of next year, which suggests that the company is considering moving into existing premises, probably a Government-owned advance factory.

£10,000 Liberal appeal to fund case to challenge voting system

By ELINOR GOODMAN

THE LIBERALS, in Margate for conference, are to launch a £10,000 fund-raising campaign to finance their suit against the British Government in the European Court of Human Rights.

The petition, challenging the Government for knowingly discriminating against the Liberals by using the first-past-the-post voting system, was posted to Strasbourg yesterday. Party delegates greeted the decision to go to the court with delighted

applause. Details of the case, showing how Liberal voters have been deprived of Parliamentary representation by the present system, will be sent to the European Commission of Human Rights within the next few months. The party executive hopes the commission will decide whether the case is admissible by next spring.

If it decides the party has a case, as two leading counsel in European law have advised—pressure will be on the British Government to reach some out of court settlement.

To satisfy Liberals this would presumably have to be some move towards recognising the case for proportional representation, though both Mrs. Margaret Thatcher and many of her Tory Party colleagues are strongly opposed to it.

Mr. Geoff Tordoff, party chairman, said yesterday the decision represented a "full frontal attack on the wretched British electoral system." The party had always believed in the rule of law and was perfectly justified in using the European Convention of Human Rights to further its case.

Conference delegates—many of whom have long regarded proportional representation as the Holy Grail of British politics and were deeply disappointed when the party failed to extract it from its pact with the Labour Government—were clearly delighted that the party had found a way of keeping the issue in the public eye. The move is seen as an ingenious way of putting moral pressure on the Government and possibly even forcing it to change the system.

European Court powers to enforce a ruling are limited but it would clearly be embarrassing for the British Government to be seen to ignore a convention it has itself signed.

Conference clash on N. Ireland

THE DIVISIONS in the Liberal Party over Northern Ireland surfaced embarrassingly early in the party's assembly yesterday when the newly-appointed Northern Ireland spokesman threatened to resign if a Young Liberal move to commit the party to withdrawing troops from the province was accepted, writes Elinor Goodman.

Mr. Stephen Ross attacked the Young Liberals and their ally in the Parliamentary party, Mr. David Alton, MP for Edge Hill, for talking "total nonsense."

The issue will be debated tomorrow when the Young Liberals will support an amendment committing the party to fixing a date for replacing the troops with a United Nations force.

Mr. Ross, MP for the Isle of Wight, will strongly resist this amendment which would completely reverse party policy on Northern Ireland.

To support their case yesterday, the Young Liberals produced a background paper describing the army in Northern Ireland as a "polarising force." No political solution was possible in an atmosphere of polarisation, it claimed.

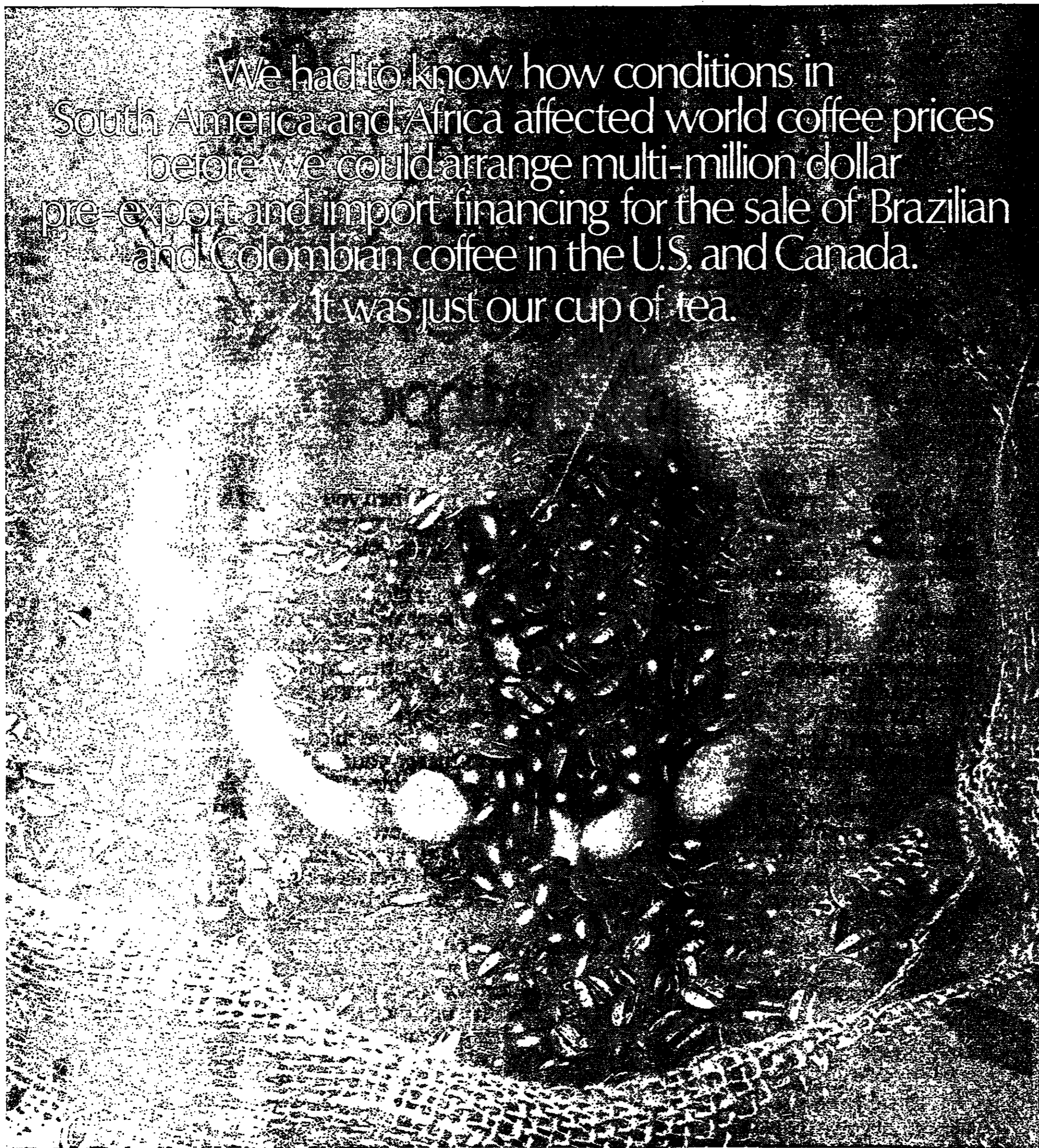
Mr. Ross, clearly irritated by the Young Liberals' behaviour, accused them of getting their facts wrong and insulting the Army.

In the last Parliament Mr. John Pardoe, the Liberal economics spokesman, embarrassed the party leadership by calling for the withdrawal of troops. Mr. Pardoe is no longer in the House but the "troops out" call has been taken up by Mr. Alton and Mr. Cyril Smith, MP for Rochdale.

The Young Liberals themselves, however, are not united over the question.

During the debate Mr. Ross will repeat the party's proposal to set up an advisory council for the province.

Mr. Smith may also make an embarrassing intervention in tomorrow's debate on Northern Ireland.



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# UK/U.S. tax treaty for Commons soon

BY DAVID FREUD

THE GOVERNMENT plans to put the revised UK/U.S. double tax treaty before the Commons for ratification in the next few months, in spite of protests by several big British multinationals.

The decision follows a nine-day visit to Washington and California by Mr. Peter Rees, Minister of State at the Treasury, and Sir William Pile, chairman of the Inland Revenue.

The move is likely to anger the group of British multinationals, including BAT Industries and EMI. The group has called for ratification of the treaty to be delayed until there are moves in the U.S. to curb unitary taxation in individual states.

The companies dislike this form of taxation, in use in California, Oregon and Alaska, because it bases assessments on a proportion of worldwide profits rather than local results. This can lead to heavier tax bills and be expensive in terms of providing information.

The Government considers there is nothing to be gained by making ratification of the treaty dependent on moves on the unitary tax front.

This is the case even though the Senate removed a clause last year in the treaty which prevented states from taxing British companies on a unitary basis.

The Government believes there is no chance of Federal legislation for several years that would ban states' use of unitary taxation. Delaying ratification of the treaty in the Commons—

the last step before it goes into effect—would not speed up matters.

It is more hopeful about progress in California, where hearings on a proposed bill to exempt foreign companies from unitary taxation are scheduled for November 14. However, at best this bill is likely to take two years to come into effect.

An order approving the treaty is therefore expected to be laid before the Commons before the Christmas break.

If it is passed, the Government may consider registering its disapproval of unitary taxation through an exchange of notes with the U.S., accompanying the ratified treaty. This was the move taken by the French Government in its recent tax treaty with the U.S.

# NEB selling stake in instrument group

BY ELAINE WILLIAMS

A NEW majority shareholder is expected to be announced later this week for Cambridge Instruments, the scientific and medical instrument manufacturer at present a subsidiary of the National Enterprise Board.

Negotiations on a complex financial deal to involve fresh equity from the private sector being injected into the ailing company, are now being finalised.

The NEB's role in the company—major product a scanning electron microscope—will be considerably diminished although it is unlikely the board will realise any cash from the deal this year.

At present the NEB has an 87.1 per cent shareholding in the company, valued at around £5m, and might eventually pull out altogether.

The company has a long history of government support. The Department of Industry provided a cash injection of over £4m in 1975 and the NEB has since provided nearly £5m more.

Despite this support the company has continued to lose money—last year £3.3m, in 1977 £2.94m, and this financial year—ending in June—it is likely to announce further losses of around £5m.

When the shares deal is completed there is likely to be a major change in management structure with the new majority

shareholder introducing new senior executives. The product range will also be reviewed.

The board's announcement in January that it would put an extra £1.5m into the company brought total NEB investment up to £9m including the DoI funding.

John Elliott writes: The proposed deal is likely to be welcomed by the Government because it involves both injecting private sector finance into an NEB concern and bringing in fresh management to help with a high technology company.

If the NEB eventually pulls out of Cambridge altogether, it will reduce the size of the board's high technology portfolio.

But Sir Keith Joseph, Industry Secretary, made it clear when he announced the NEB's continuing high technology role earlier this summer that he expects the board to sell its holdings in companies as well as investing in new ones.

# Atom waste disposal 'works well'

By Lisa Wood

REGULATIONS GOVERNING disposal of radioactive waste are satisfactory, says a Government working party.

A report by the expert group of the Radio-active Waste Management Committee said the basic objectives for radioactive waste management, laid down in 1959, have worked well and resulted in very low average radiation doses to the public.

The group considered control of radioactive waste through all stages of the nuclear fuel cycle, and examined controls of accumulation and disposal of waste.

This first comprehensive review of waste management policies and practices since the Act came into operation in 1960 concludes that there is no need for major changes to the Act.

It suggested changes in emphasis to reflect developments in the past 20 years.

Waste for which there was no suitable disposal method at present could be safely stored, but research and development for all types of waste should be pursued.

This should include work on three options under consideration for disposal of vitrified high-level radioactive waste—emplacement in deep geological formations under the earth; under the sea bed; or on the deep sea bed.

# Rhodesia conference gets down to details

BY BRIDGET BLOOM AND MICHAEL HOLMAN

FOLLOWING THE dramatic all-party agreement on white representation in Zimbabwe-Rhodesia, the Lancaster House conference yesterday got down to the detailed negotiation of a future constitution.

Patriotic Front and British officials highlighted the key and controversial issue of citizenship at a bilateral meeting yesterday morning while Bishop Muzorewa's delegation discussed parallel constitutional points during the afternoon.

There were no official briefings on either private session, but it was being suggested last night that outline agreement on a constitution was still possible by the weekend.

Lord Carrington, who was due to address the UN General Assembly last night, is expected to take the chair at the conference again on Thursday, possibly for this week's first full plenary session.

After tax of £767,371 (£238,083), stated earnings per 25p share are up from 7.2p to 11.56p.

It is understood that the Patriotic Front yesterday insisted that all those Rhodesians who became citizens after the unilateral declaration of independence in 1965 would have to re-apply for citizenship after British sanctioned independence. This, it is said, could affect some 40,000 people in-

cluding Britons, Portuguese and other whites.

Britain is resuming the FF demand on the grounds that what is needed now is reconciliation. Although the issue may have to be resolved by Lord Carrington when he returns, it is not believed that it will ultimately hold up progress on the constitution.

However, the Patriotic Front, backed by the front-line African States, is continuing to insist that a constitution can only be one part of a settlement package. Britain has agreed with this view and recognises that the second agenda item covering political and military transitional arrangements, may be reached next week.

To a bid to break the Rhodesian deadlock, the British have agreed the way for new elections. Bishop Muzorewa yesterday warned that whilst selection of British constitutional proposals would have been completed.

Had these proposals been accepted, he declared, the world would mean that Rhodesians would remain in force and would have been given international recognition.

Calling on those states who wanted to remain in the blocking mechanism to reconsider their position, Bishop said the nation has said its mind and he is recommending the British proposal.

# Courtaulds in major regrouping of its weaving factories

BY RHYS DAVID, TEXTILES CORRESPONDENT

COURTAULDS IS to undertake a major restructuring of its weaving activities in the UK in an attempt to give a sharper edge to its marketing of fabrics.

The changes, part of a general change in strategy by the group in response to increasing competition, will mean a significant transfer of responsibilities to the group's premises at Braintree, Essex, home of the original group company, Samuel Courtauld.

The Samuel Courtauld company, involved mainly in filament weaving, will take over responsibility for management of the spun or cotton-type weaving activities previously run by the group's Northern Weaving Division.

Four factories in Northern Weaving, Lilyhall, Carlisle, Colne and Embsey, will form part of Samuel Courtauld and be added to its six present factories.

Six trading companies, each specialising in different fabric work, will be set up for both types of weaving and run from Braintree. The types are active fabrics, fashion fabrics, linings, household fabrics, industrial fabrics, and Hadrian (apparel weaving). A separate production headquarters for industrial

fabrics will be retained at Leigh, Greater Manchester.

The Northern Weaving Division will cease to exist as such, but a new group of five specialist converters obtaining and supplying fabrics from group factories and other sources to meet requirements of customers in the industrial garment and other industries will operate from the division's present Walkden headquarters. The five companies are Suncoart Fabrics; Courtaulds Careerwear; Courtaulds Automotive Products; Bantley-Smith; and Lappet Manufacturing.

The new converting operation will take the title Northern Weavers, but not control any factories. Two factories in the old Northern Weaving Division, Belmont, Co. Durham, and part of the Preston works, will be passed to another new grouping, Dundee Fabrics, Courtauld's specialist manufacturers of corduroy.

No redundancies are involved in the changes, but there might ultimately be some movement of staff from the North.

Courtauld said yesterday that the move was prompted by blurring of former, dividing lines between applications and markets for spun and filament

fabrics. It made sense to have one organisation responsible for both types.

# Lawyers' pay

THE SALARIES of lawyers employed in finance, commerce and industry in July averaged £12,890, according to a Chambers and Partners survey. Average salary for a legal assistant was £10,148, for a legal adviser £18,150, and for a senior legal adviser, £19,594.



# Philips plans video disc production in Britain

BY ELAINE WILLIAMS

PHILIPS INDUSTRIES, the Dutch electronics group plans to produce video discs in Britain. It will spend between £5m and £10m in the next five years. Details are not settled.

Philips will take over part of its subsidiary Mullard's factory in Blackburn to make video discs, which are used on a player, rather than a conventional record player, but pro-

vide programmes for display on a television set.

By the second half of 1980 the company hoped to begin pilot production at Blackburn, which makes valves and television assembly parts under the Mullard name.

Electronic valve production is a declining market and there is a capacity at Blackburn for installation of disc-pressing which will require about 200 workers.

# Oil-fired power stations to open in Scotland

ONE OF the last oil-fired power stations to be built in Britain is to be opened today at Inverkip, on the Clyde estuary, by Mr. George Younger, Secretary of State for Scotland.

Oil price rises have dramatically altered Inverkip's economics, increasing its operating costs by more than third this year alone.

The Central Electricity Generating Board has three further oil-fired stations under construction, but it is unlikely to build any more. The next Scottish station, now being built at Torness, will be nuclear powered.

deterrent—Polaris—are still being studied but the Cabinet is likely to decide soon in favour of the U.S.-developed Trident missile submarine system thus rejecting the air-launched Cruise missile.

# Societies may merge

THE Newcastle upon Tyne Permanent Building Society and the Grainger Building Society intend to merge. The new society, unnamed as yet, will have assets approaching £150m.

# Police record

WITH NEARLY 4,000 recruits in England and Wales this year, the strength of the police force is at its highest level. Mr. William Whitelaw, the Home Secretary, said yesterday. Police strength was nearly 113,000 at the end of July.

# Pensions bid

THE National Girobank has intensified its campaign to attract pension funds to use its facilities for paying pensions to former employees.

# Banking aid

THE ROYAL Bank of Scotland is to extend its automatic banking with IBM teller terminals linked to a computer. The programme, supplements the cash-line customer terminals, which provide a 24-hour service in 40 of its 50 branches.

# Nuclear choice

OPTIONS FOR replacing Britain's ageing nuclear

# North Mymms' sale total nearly £2m

SOME of the finest Brussels tapestries to appear on the market for some time were the feature of the second day of the sale of the contents of North Mymms Park, near Hatfield, organised by Christie's. A Middle Eastern private buyer was a particularly active bidder, taking most of the top lots.

The highest price was £28,000, plus the 10.5 per cent VAT and buyer's premium, for an early 18th-century Teniers tapestry of the Kermesse.

# SALEROOM

BY ANTONY THORNCROFT

One of a set of five Brussels from the Labours of Hercules series made £24,000, while the other four went for £22,000, £20,000 and two at £18,000 each. All told the tapestries made £210,400, and at the end of two of its four days this major house sale had realised £1,988,273.

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UK NEWS

Self-employed win Revenue admission

BY DAVID FREED

THE INLAND Revenue yesterday admitted its statements on how it uses gross profit margins to investigate small businesses may have misled people.

The admission follows a long row with self-employed pressure groups over how the Revenue has operated its "new approach" of in-depth, small business investigations.

The National Federation of Self-Employed last year said inspectors would pick traders for investigation purely because their profits were out of line with normal levels. It said the Revenue issued normal profit margins lists to inspectors.

The Revenue denied such lists existed. At a June 1978 meeting with accountants it said it did "not issue lists of official gross profit percentages to inspectors."

Guidance

However, yesterday the Consultative Committee of Accountancy, Boddie, issued a Revenue-approved memorandum saying: "The Inland Revenue now accepts that some people may have been misled by the statement."

While there was no list as such, the Revenue admitted that its guidance notes to inspectors included information on national gross profit percentages for various businesses. Inspectors were also at liberty to compile lists based on their own experience.

The CCAB memorandum comes a day after an Institute of Chartered Accountants' digest, written by a former tax inspector, which also said the Revenue issued detailed information on gross profit margins for different businesses.

Mr. Michael Reader, the former inspector, said there would be greater understanding if the Revenue published its internal standards. The CCAB made the same point yesterday and the memorandum says the Revenue will consider what could be done.

In the memorandum the Revenue says the main use inspectors made of gross profit margins—and other business ratios—was as part of their review when considering whether to accept accounts without inquiry.

One reason for starting an inquiry will be a discrepancy between gross profit percentage shown by the accounts and the percentage the inspector would have expected to find in the light of his knowledge of the trade and of local conditions.

His judgment may be influenced by information in his guidance notes—and for some traders this will include reference to gross profit rates—but he is expected to reach his own conclusions and rely mainly on his own experience and local knowledge.

"If an inquiry is started the inspector will usually want to know more about the way the business is conducted, but there is no question of applying a single national gross profit rate and insisting that this rate should have been achieved."

Need for new company 'status'

A NEW type of company called incorporated limited partnership, with a status between a partnership and a limited company has been proposed by the National Chamber of Trade.

Legislation allowing this would be needed because much company law is irrelevant to small businesses—lacking public involvement, the association said in a report published yesterday. EEC proposals for harmonisation of company law within member states will exacerbate the situation, it added.

Under current law, for example, a husband and wife running their own small company must have a formal annual meeting.

Pilatus plans aircraft centre

By Michael Donne, Aerospace Correspondent

PLANS TO turn Bembridge, Isle of Wight, into a major manufacturing centre for light aircraft are being pushed by Pilatus, the Swiss company which has just taken over aircraft manufacturer Britten-Norman.

Britten-Norman was part of the Fairey Group but had been in the hands of the Receiver, Sir Charles Hardie, for nearly two years.

Pilatus, part of the aircraft branch of the automotive division of the Swiss Oerlikon-Buehler Group, has acquired Britten-Norman for an undisclosed sum, believed to be over £10m. It has formed a new company, Pilatus Britten-Norman.

In addition to continuing production of the Islander twin-engine and Trislander three-engine light transports and Defender military aircraft, Pilatus has begun a major development programme at Bembridge.

This includes construction of a 3,000-foot concrete runway, new production hangars, and other facilities.

New types

Pilatus says that in addition to continuing production of existing aircraft—well over 900 Islanders, Trislanders and Defenders have been delivered out of nearly 1,000 ordered—it intends to introduce a range of new types of turbine-powered light aircraft.

Pilatus also intends to establish an overhaul base at Bembridge for business jet aircraft.

PREVIEW OF TOMORROW'S BY-ELECTION

Local issues crucial in Manchester

BY RHYD DAVID, NORTHERN CORRESPONDENT

THE SITTING MEMBER for the densest constituency in England was how Mr. Harold (now Lord) Lever was once introduced to a meeting, a story he himself is fond of telling. Densely populated Manchester Central may once have been, but the seat, where a by-election will be held tomorrow following the elevation of the former Labour Cabinet Minister to the peerage has since changed in character.

The tightly-packed streets of back-to-back houses which grew up alongside thriving textile, chemical and engineering factories in the area have now been comprehensively cleared. In their place, the districts within the constituency have been completely rebuilt as modern and in some cases not so modern council estates. Only a few small pockets of private sector housing, much of it either receiving or in need of improvement, are scattered throughout the area. It also comprises as well the shops, offices and banks of Manchester City Centre.

The rebuilding of Manchester Central unfortunately produced as many problems as it solved. Although these are some successful residential developments a number of post-war blocks are already being demolished, hastened to an early demise by dissatisfied tenants and vandals.

Bureaucracy

General dissatisfaction with housing has driven out the more mobile skilled workers, who, in some cases commute back to work in the area. Many of the estates have become a reservoir of the unskilled, the old, and of single-parent families. Thus, in some parts of the constituency unemployment runs well into double figures.

Various projects to stimulate the economic revival of the area have been put forward by the inner city partnership—the joint organisation set up by the Labour Government. But these will take some time to bring results, and the fear remains that many of them will have to struggle with bureaucracy.

All of which has conspired to ensure that Manchester Central is being fought on essentially local issues such as the time it takes to get the direct works people to do repairs and the effect of the Government's expenditure cuts.

In the choice of candidates, the parties have gone for grassroots experience. Labour's candidate, Mr. Robert Litherland, an ex-print worker, was chosen in preference to three former MPs, has been a stalwart of Manchester City Council and, appropriately enough in an area which must contain one of the biggest concentrations of public housing in Western Europe, is chairman of the city's direct works committee and deputy chairman of the housing committee.

He admits that he is likely to be a very different type of constituency MP from Harold Lever, who was already under some attack from activists in the local party for alleged "rottenness" before the last election.

The Conservatives have picked Mr. Steve Lea, a Greater Manchester councillor and a candidate able to demonstrate to the electors just how much can be done by Josephite self-help and entrepreneurial initiative. Several years ago, he left his



Robert Litherland (Labour), canvassing.

employment with a big company to set up his own computer business and now employs seven people.

Mr. Lea admits he is under strong attack from his opponents on spending cuts which are likely to bear significantly on many of the constituents of Manchester Central. He is countering however by pointing to alleged extravagance by Labour-controlled Manchester City Council, in particular its plan to build an "ice palace"—the proposed national ice skating centre. The cost is put at £18.6m but the true cost,

including debt charges, will be £33m.

The Liberals as ever have been trying to rise above the tribal noises on either side with dogged advocacy of income policy industrial co-ownership and the like, but they have been hampered by the late entry of their candidate, Mr. Tony Parkinson a 42-year-old local solicitor. There are suspicions that he was undecided over whether to stand, fearing a poor result, but he points to the three seats which the Liberals have held since May on the City Council.

He has had to make do, however, without the usual last-week influx of Liberal helpers because of the party's conference.

He seems certain to be competing for some of his votes with the Ecology Party candidate Mr. John Foster, a 29-year-old teacher and disillusioned ex-Labour supporter. For the Ecology Party it is the first foray into the major cities, and Mr. Foster hopes to demonstrate that eco-policies have relevance in the harsh soil of the north-west.

Bringing up the rear will almost certainly be the Independent Labour candidate, Syed Ala Ud Din, and the legendary Bill Roaks (Democratic Monarchist White Resident) who seems determined to forfeit his deposit.

The sole common ground between all these contenders is that the turn-out is likely to be low, although higher than in last week's Euro-election. It is generally conceded that with a majority of nearly 9,700 to defend, and the Government already slipping in public popularity, Mr. Litherland will soon be on the train to Westminster.

The candidates are: Syed Ala-Ud-Din (Ind. Labour); W. Roaks (Democratic Monarchist White Resident); John Foster (Ecology); A. S. Lea (Conservative); R. Litherland (Labour); Tony Parkinson (Liberal). The General Election result was:

H. M. Lever (Lab.)	14,117
E. P. Cummins (Con.)	4,413
G. M. Wilmut (Lib.)	1,052
D. S. Bental (Nat. Frt.)	356
Labour majority	9,704
Electorate	31,794

British Caledonian expands

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH CALEDONIAN, the independent airline, is expanding its route network this autumn with new cargo services to the U.S. and Europe and a new passenger service to Oran in Algeria.

All-cargo flights between Gatwick and Atlanta, Georgia, will begin on September 23 on a once weekly basis on Saturdays and Sundays.

An overnight all-cargo service will run between Gatwick and

Amsterdam every weekday from November 1. The piston-engine DC-3 freighter used will complement the cargo carried in the belly-holds of the airline's One-Eleven daily passenger flights on the route.

Passenger flights once a week between Gatwick and Oran, Algeria start on October 28, leaving Gatwick on Sunday mornings and arriving back at 18.20 the same day. The airline already flies four times a week to the capital, Algiers.

Further expansion is planned. Licence applications have been lodged with the Civil Aviation Authority for low-fare services to 19 cities in Western Europe, for Hong Kong flights via the Middle East with low stand-by fares, and for three further U.S. destinations—Denver, St. Louis and New Orleans.

An appeal has been lodged against the CAA decision rejecting the airline's bid for cheap fare services to Stockholm and Gothenburg.

Motorists' mileage drops

By Maurice Samuelson

THE RISE in petrol prices over the past six years has coincided with a steady reduction in leisure and holiday motoring in summer, according to an analysis of the habits of 4,000 motorists.

Forecast Market Research, a Unilever subsidiary, found that from 1973-78 the motorists' annual recorded mileage fell by 8 per cent. The proportion of their mileage driven between July and September dropped by 14 per cent.

Faviar seeks Glasgow site

BY RAY PERMAN, SCOTTISH CORRESPONDENT

A GLASGOW development company, Faviar Property, asked the city district council yesterday for consent to develop the site of the Goodyear tyre factory as a mixed industrial and retail complex. Goodyear closed its works at Drumchapel in April with the loss of 700 jobs after workers rejected a rescue plan proposed by the management.

Since then the factory and the rest of the 54 acre site has been on the market, but has not attracted industrial interest.

Although there have been some suggestions for purely retail uses, the city council wants to see the site remain zoned for industry.

Faviar proposes to build 100 small factory units of 500 sq ft and larger, similar to those built and let by the British Steel Corporation and the Scottish Development Agency in the East End of Glasgow.

In addition, the property company wants permission for a retail estate, warehouses and leisure facilities.

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The HP 250

This advanced system can handle up to 16 users from its compact console, which features an innovative display. Eight special keys on the right side of the screen can be programmed to lead you step-by-step through each task. Again, data base management is a vital ingredient in organising your information. And an efficient operating system lets you access data at remote terminals at the same time the computer is sorting and processing other jobs. The starting price is £23,500.

The HP 300

This puts the flexibility of our popular HP 3000 computer into a compact desk-sized unit. It will interact with people at terminals all around your company handling both on-line and batch processing jobs simultaneously. The Series 33 can work with five high-level languages, and also has our award-winning data base management capability. The price? From just £34,000.

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Our most powerful system, it can process 4,000 transactions an hour at multiple terminals. The main memory expands up to two megabytes, with another 960 MB available on discs. It also has both data base management and networking software, including the ability to link with our technical computers in a factory information system. It's priced from £62,000.

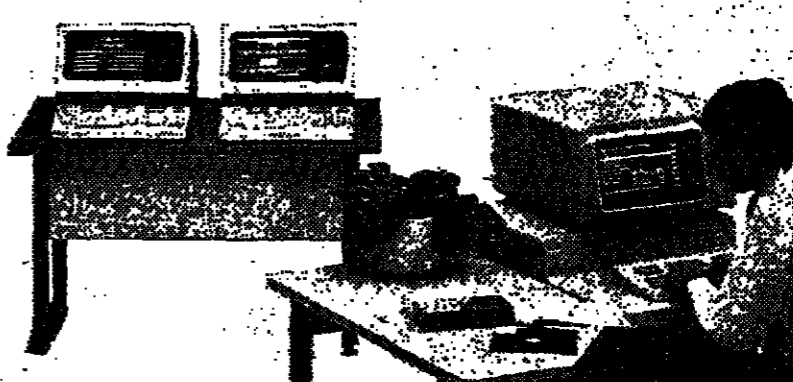
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**Nervous Breakdown.**

Stress is a major cause of nervous breakdowns. Last year 2,600 businessmen were admitted to hospital with mental illness.

**Sleepless nights.**

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**Heart Disease.**

People who work long, hard hours have a 1 in 4 chance of suffering from a heart attack. What time do you get home?

**Ulcers.**

Businessmen suffer stress. Stress is a known cause of ulcers, and last year more than 68,000 people suffered from them.

**Divorce.**

Which would you put first, your business or your marriage? Among businessmen, statistics show the problem is increasingly being resolved in the divorce courts.

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UK NEWS—LABOUR

# Big rise offered to lorry drivers

BY NICK GARNETT, LABOUR STAFF

LORRY DRIVERS in the area of the country due to settle first in the current pay round have been offered a substantial pay rise which might be near last year's 22 per cent deal.

The offer, made to negotiators for more than 3,000 drivers in west Yorkshire by the local hauliers' federation for Leeds and Bradford will be put to a mass meeting of drivers on Sunday. Union officials appear confident that the offer will be accepted.

Area officials of the Transport and General Workers Union believe the offer more than provides protection for earnings over the 12 months from the area settlement's anniversary date in November.

This suggests an increase on the present 564 basic that could be considerably above 14 or 15 per cent.

The proposals, however are not thought to include anything significant on reduced hours, even though Transport and General officials warned at the time of the last settlement that there would be a fight this year over the working week.

# Strike will disrupt Paddington services

By Nick Garnett, Labour Staff

RAIL SERVICES to and from Paddington, London, will be seriously disrupted from this morning by a 24-hour official strike called by the National Union of Railwaymen.

British Rail estimated that about half the services to and from the station will be cancelled, and many others delayed.

The strike, in protest at negotiations over reorganisation of working schedules in Paddington's parcels office, begins at 6 am today and is due to finish at 6 am tomorrow. Management said, however, that disruption might continue after that time, partly because rolling stock will be out of position.

Mr. Sidney Weighell, the union's general secretary, believes the disruption will be far greater than British Rail estimates and warned of the possibility of further strikes.

Staff instructed to strike today include railmen, ticket collectors, supervisory staff and guards. Guards from other depots will not cover for Paddington guards on strike.

# British Steel rejects union claim

BY ALAN FIFE, LABOUR CORRESPONDENT

BRITISH STEEL Corporation management yesterday in effect rejected a pay claim from the industry's largest union the moment it was tabled and told union leaders to go away and think again.

Iron and Steel Trades Confederation leaders went to the corporation's London headquarters to submit a claim for substantial increases when their new agreement comes into force on January 1.

Although the union has put no precise figure on the claim, BSC calculates that it would amount to at least 30 per cent, or £200m a year in cash terms.

Instead of considering the claim and replying at a later meeting, BSC officials yesterday broke with tradition and told the union leaders immediately that it was unacceptable.

"Unrealistic"

Mr. Peter Broxham, director of industrial relations, told the union negotiators that their demands appeared "totally unrealistic" and urged them to reconsider the claim against a "realistic appraisal of the corporation's ability to pay."

He reminded them that since 1975 BSC had lost £1.3bn and argued that the union's claim appeared to take no account of the magnitude of this financial crisis.

The swift and strong reaction of BSC indicates a determination to ensure that, under free collective bargaining, the Corporation's ability to pay is kept at the centre of the forthcoming negotiations. Union leaders are urging the corporation to press the Government to continue funding BSC's losses in future, but it is apparent that the corporation's Board does not see this as an alternative to reaching acceptable pay settlements this year.

The ISTC claim seeks a settlement substantial enough to improve steel workers' present position in the pay league, indexation and a reduction in working hours leading ultimately to a 35-hour week.

Other elements in the claim include improvements in the position of workers at the lower end of the pay scale, consolidation of bonuses and payment of the minimum adult rate at 18 instead of 21.

It is also seeking a cut in the working week—from 40 to 35 hours. The union believes more jobs could be created if this was introduced.

Mr. John Flood, USDAW deputy general secretary who presented the claim to the Multiple Grocers Association, which includes: Tesco, Fine Fare, Allied Suppliers and International Stores, said there was no reason why the claim should not be met in full.

Supermarkets

● A claim for a 25 per cent rise has been lodged for 100,000 supermarket staff.

The union of Shop Distribu-

## WHY SOME COMPANIES HAVE LEFT ENGINEERING FEDERATION

# Orders come before employer solidarity

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

"WE CAN admire employers' solidarity, but our business and our customers must come first."

"I believe a company's first loyalty must be to its employees and not to the EEF."

These comments from two companies which have resigned from the Engineering Employers' Federation are straight forward explanations for the course they decided to take, and which will almost certainly be followed by some other companies in the next few weeks if there is no breakthrough in the engineering industry dispute.

Metro-Cammell is quite specific about its reasons for settling outside the EEF offer—although the company will not reveal the terms of its settlement. It has big export orders won against international competition and to satisfy these customers, it must deliver on time. The Hong Kong mass transit railway system, for which it has a large contract, is due to have its inaugural run

shortly and potential customers will be watching to see that it is not delayed.

Mr. Donald Whitehouse, director and general manager, says the company took the more dignified course of resigning from the EEF rather than waiting to be expelled. So far, he has had no indication that suppliers, who are EEF members will "black" the company, and he does not expect this to be a problem in the future.

Mr. David Brown, chairman of DJB Engineering, is also confident that his company will not be blacked. It is a fairly small company employing around 600 in Peterlee, Durham, but it has expanded rapidly and exports about 90 per cent of production. The company has agreed to a 39-hour week because this was the only basis on which a settlement could be agreed. The concession amounts to an increase of 21 per cent on wage costs, and will be considered in the next pay round which is due in a couple of

months.

Mr. Brown believes the issue of the 39-hour week is not one on which employers should stake so much. "The EEF has fought the shorter working week all along. But we are only debating when it should come in, and not if. Productivity is what really matters. To go on fighting on the hours issue would only have meant the employees in this company would suffer, and that perpetuates the same and our situation."

Mr. Brown's views on the 39-hour week are not shared by the bulk of employers in the engineering industry but a sizeable minority believe that by making a sacred cow of the issue, both employers and unions have sown the seeds for further dissent.

The managing director of a medium-sized engineering company in the south of England says: "Both sides have turned the 39-hour week into a political battle from which there seems to be no withdrawal. The Government knows that the public will not suffer from this strike and is, therefore, encouraging employers to show solidarity over what I believe is the wrong issue. Likewise, the unions are

determined to show their muscle to a Tory Government."

This particular company is considering conceding the 39-hour week simply because it cannot afford to delay vital orders any longer. If it means leaving the EEF, so be it. But there is a strong suspicion on the part of some employers that companies have already made concessions, and not been expelled from the EEF.

Similarly, there are workers who have been prepared to compromise on their unions' demands in order to get back to work. Many companies are getting 'dispensation' from the union district committee so that, for example, the overtime ban is not being operated to the full.

Many companies are finding that some factories in a group are working normally, but others are complying with union instructions to the full. In the STC group, for example, plants in Wales and Northern Ireland are not working on the two days, while those in the south are going ahead normally.

The loss of production in the industry, however, is still substantial. The EEF estimates that 40 per cent of production is being lost, while the incal-

culable effects of the strike will be in future orders lost. Many companies already report that they have received cancellation of orders, both from UK and foreign customers. Adcock Shipley Textron, machine tool manufacturer, admits to losing orders, but stands absolutely firm on maintaining the 40-hour week. The company meets its unions today to talk about a productivity deal, and believes this will lead to a settlement of the dispute.

Most employers are undoubtedly standing firm on the EEF offer, and basically that boils down to the 40-hour week, even those smaller and medium-sized companies who see their future as growing increasingly precarious if the dispute goes on. "Some are worried about being 'blacked' if they concede the issue and have to leave the EEF; a few, however, prefer to risk this threat rather than see their companies being brought to their knees."

Mr. Brown of DJB Engineering says both the EEF and the unions claim his settlement as a victory. He cannot see how either side can make such claims—for him it is a victory for commonsense.

# ITV peace talks today

BY GARETH GRIFFITHS

PEACE TALKS aimed at ending the seven-week black-out of independent television screens start again today, with the companies and the three unions involved talking about a re-packaged two-year pay deal.

The Association of Cinematograph, Television and Allied Technicians said yesterday there was a still a substantial difference between what it wanted and the companies' latest offer.

ITV executives said the talks on Monday night had produced some hopeful signs. They said there had been a useful exchange of views between them and the unions.

The ITV two-year offer on Monday was worth about 25 per cent with a pay increase of 15 per cent backdated to July 1, followed by increases at six-monthly intervals of 5, 7½ and 10 per cent. But ACTT wants a guaranteed cost of living threshold agreement so that the package guarantees its members' living standards.

# ASTMS backs Dutch dispute

STAFF IN Shell's refinery and marketing divisions are being advised by the Association of Scientific, Technical and Managerial Staffs, to try to prevent shipment of goods and oil to Holland.

This is in support of the strike by refinery workers at a Royal Dutch Shell installation in Rotterdam for a 35-hour week. ASTMS has submitted a similar claim.

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# Burroughs

# Prior plan to alter costs rule for industrial tribunals

BY GARETH GRIFFITHS, LABOUR STAFF

THE GOVERNMENT plans to alter the way industrial tribunals are run and to widen the rule on costs, in order to discourage frivolous and "unreasonable" claims for unfair dismissal.

Tribunals will be given power to conduct proceedings in a more flexible way and will be able to advise either party at a preliminary hearing that if a case appears weak, costs may be awarded against the party pressing the case to a hearing.

The Government wants tribunals to take into account the circumstances of a company, particularly its size when considering whether or not an employer has carried out a dismissal reasonably.

Details of the Government's proposals were published yesterday by Mr. James Prior, Employment Secretary. He has issued three working papers on amendments to employment protection legislation, trade union recognition and schedule 11 of the Employment Protection Act which allows for a regional or industrial wage norm to be set.

Like the other labour law working papers produced by the Government in the economy, there has been great pressure from small businesses on the Government to alter the Employment Protection Act.

Maternity provisions. Employees will be required to

provide written notification of intended absence and intention to return to work and to provide a second notification at least 28 days before her intended date of return instead of the seven at present. Women will also have to give a written notification not later than six weeks after confinement of intention to return to work.

There are also proposals to allow the employer greater flexibility in offering alternative employment. The Government invites comments on suggestions to give companies employing less than 20 exemption from maternity provisions.

Trade union recognition. Comments are invited on the role of the Advisory, Conciliation and Arbitration Service in recognition issues. The paper says there is general agreement from employers, trade unions and ACAS that its recognition work is hampering its conciliation and arbitration functions.

Schedule 11. The Government says the schedule has not been applied to eliminate "pockets of low pay" which was its intention. Instead it was a means of circumventing pay declines in employer-collusion. It had weakened sound and agreed collective bargaining. Proposals include the schedule's repeal, the repeal of the general level of the schedule and thirty amendments to remedy defects.

provide written notification of intended absence and intention to return to work and to provide a second notification at least 28 days before her intended date of return instead of the seven at present. Women will also have to give a written notification not later than six weeks after confinement of intention to return to work.

There are also proposals to allow the employer greater flexibility in offering alternative employment. The Government invites comments on suggestions to give companies employing less than 20 exemption from maternity provisions.

Trade union recognition. Comments are invited on the role of the Advisory, Conciliation and Arbitration Service in recognition issues. The paper says there is general agreement from employers, trade unions and ACAS that its recognition work is hampering its conciliation and arbitration functions.

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# East Anglia produces fastest fall in unemployment level

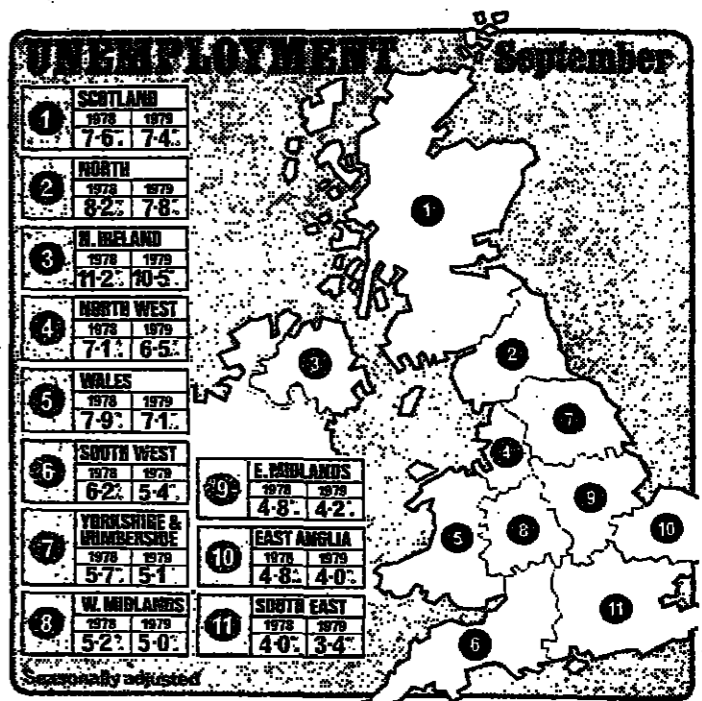
BY DAVID FREUD

THE FASTEST drop in the level of unemployment in the six months, since March, was seen in East Anglia, closely followed by the South East and the East Midlands. The slowest improvement during the summer took place in Northern Ireland, Scotland and the West Midlands.

Over the whole country the total number of adult unemployed fell by 7.2 per cent between March and September after seasonal factors are taken into account. In East Anglia the decline was 12.5 per cent, in the East Midlands 10.4 per cent and in the South East 10.2 per cent. There were also above-average declines in Yorkshire and Humberside, with a 9 per cent drop, and Wales, with 3.2 per cent.

By contrast the decline in Northern Ireland was 1.2 per cent, in Scotland 1.3 per cent and the West Midlands 4.1 per cent. The North West drop was 5 per cent, the North 6 per cent and the South West's 6.2 per cent.

As a general rule those regions with the fastest rate of decline in unemployment over this period were also those in which the rate of unemployment was lowest. The South East, East Anglia and the East Midlands, in which the biggest improve-



ments took place, have the lowest unemployment rates. In the month to mid-September the number of adults out of work fell in all regions except the West Midlands, the North, Wales, Scotland and Northern Ireland.

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APPOINTMENTS

Ellerman Lines chief executive

Mr. James A. Stewart has been appointed managing director of ELLERMAN LINES from November 1. He is at present deputy chairman of the petrochemicals division and chairman of ICI Petroleum. Mr. Stewart has been with ICI throughout his business career, having worked in the Nobel, fibres, agricultural and head office divisions of the company.

Mr. J. F. Barnes has been appointed production director and Dr. C. A. Clark, director and technical manager, of Langley Alloys, an engineering company of the LOW AND BONAR GROUP. Mr. Heinz Reese has become general manager of Rugsdale Plastics Inc., Ontario, Canada, from Bonar and Bemis, another Low and Bonar Canadian packaging company. Mr. Brian Ewing and Mr. David Wild have been made respectively managing director and deputy chairman of Bibby and Kardon, member company.

Mr. John Rushon has been appointed production director of ICI PAXMAN.

Mr. Ray Wookey has joined the Board of ZEROSTAT COMPONENTS, of St Ives, Huntingdon, as sales and marketing director.

Mr. E. Peter Ward has joined the New Product Management Group as founder managing director of NPM PLANNING AND RESEARCH.

Mr. A. A. Weissmüller, managing director of UNITED INTERNATIONAL BANK, will be leaving on November 15 to take up another appointment in banking. He will be succeeded by Mr. Peter Tann who will join as managing director next month. For the past four years Mr. Tann has been managing director of Citibank's affiliate in Copenhagen.

Mr. R. A. K. Scallan, representative in Moscow for BARCLAYS TOZER, has been appointed a director, and Mr. C. M. Williams has become assistant representative in Moscow. The company is a subsidiary of Barclays Bank International.

Mr. A. E. Focare is leaving HILL SAMUEL BROKING AND CONSULTING SERVICES on October 1 for his private business interests.

The Lord Chancellor has appointed Dr. Ronald C. Tress to be chairman of his ADVISORY COMMITTEE ON LEGAL AID

from October 23. Dr. Tress is the director of the Leverhulme Trust and was formerly Master of Birkbeck College. He succeeds Lord Hamilton of Dalzell, who has been chairman of the committee since 1973.

Mr. Roy Birch and Mr. Peter Bees have been appointed directors of CHARLES BARKER CITY from October 1.

Mr. R. J. Mullin is to join the partnership of HEALEY AND BAKER and continues as senior resident general manager in the company's office in Amsterdam.

Mr. Ronald Collingwood has become chairman of H. SAMUEL following the death of Mr. Robert R. Edgar. Mr. Collingwood remains joint managing director.

The Secretary for Employment has appointed Miss Elizabeth Carney, Convenor of the Education Committee of the Yorkshire Regional Council, to be a part-time member of the MAN-POWER SERVICES COMMISSION. She succeeds Mr. Alex Devlin, who resigned in June.

The Secretary for Trade has appointed Mr. Jonathan Bodender and Mr. Brian H. Coupland as members of the ENGLISH TOURIST BOARD from October 1 for three years. Sir Frank Price and Mr. Christopher Bond have been reappointed for further terms from that date.

Mr. M. J. Evans, an executive director of Siegfried Aktiengesellschaft, Switzerland, has been appointed a non-executive director of LAPORTE INDUSTRIES (HOLDINGS), not a non-executive member of Laporte as reported on Monday.

THE BROKEN HILL PROPRIETARY COMPANY has appointed Mr. E. M. Williams to be its UK and European representative and to be responsible for its office at 14, Hanover Square, London, from November 12 in succession to the late Mr. J. F. McNico. Mr. Williams is at present Perth manager and has held a number of senior positions within the company in Australia, New Zealand and the U.S.

Mr. Jan Posner has been appointed managing director and head of studies of TRANSPORT STUDIES, of Brentwood, Essex, a new company formed to promote courses, seminars and conferences on transport and shipping problems. Mr. F. R. Thomas has become a director.

Mr. Brian Watson has been

appointed sales director of JAMES SECCOMBE, of Redditch.

Mr. Richard Findlay, Radio Forth's managing director, has been appointed to the Board of INDEPENDENT RADIO NEWS.

Mr. Jim Alexander, vice president Cooper Laboratories International, in charge of European operations, has made the following appointments at COOPER HEALTH PRODUCTS. Mr. Richard Lamping, previously financial controller and deputy general manager, becomes managing director, succeeding Mr. Alexander who formerly held that position. Mr. Bob Collier takes over as financial controller. Mr. Ralph McGlynn, general sales manager, has been made director of sales and marketing.

Dr. J. G. Wistreich takes over from Mr. J. R. Hartree as vice president of ALCAN LABORATORIES and director of the Banbury Research and Development Centre from October 1. Mr. Hartree will become research and development programme director, based in Montreal, respon-

sible for the full resources of Alcan's R and D centres being made available to the company's fabricating operations outside North America and Europe. Dr. Wistreich comes to Alcan from the British Steel Corporation where he was chief engineer R and D and also manager of its corporate engineering laboratory.



Dr. J. G. Wistreich

Three Board appointments have been made at WEIR PUMPS, a member of the Weir Group. Mr. E. Garrick becomes deputy managing director, Mr. J. D. Egan has been made

executive director, production, at the Alcoa, Clackmannanshire, plant, and Mr. P. T. Syme joins as executive director, production, Cathcart, Glasgow, Plant, having previously been with the company from 1966 to 1971.

Dr. John H. Watt has joined the Board and Mr. Clifford Simpson, becomes company secretary of PANAVIDA, Edinburgh, Kent.

Mr. Richard Staniland has been appointed company secretary of CLARKE SECURITIES, Burton-upon-Trent, and its subsidiaries.

Mr. H. G. Mutkin has been appointed a non-executive director of ARTHUR LEE AND SONS from October 1. Mr. Mutkin is an executive director of Orion Bank.

Mr. John Fowles, managing director of GOWRINGS, of Reading, has been appointed to the additional position of group chairman. Mr. Michael Oldland becomes deputy chairman.

Mr. Peter Giffin has been appointed chief executive of UNITED HOUSING ASSOCIATIONS TRUST. He was formerly operations director for Servotonic, the GKN central heating subsidiary.

Mr. George Hutchison has been appointed an associate of OSCAR FABER AND PARTNERS, Sale, Cheshire. He has been with the firm for seven years and has just returned from Nigeria where he was in charge of an associated Faber practice.

Mr. D. J. Gamble will be joining COUNTY BANK from October 1, as manager, marketing and strategic development, in its investment division, and will become a director of County Bank Investment Services. He has been an assistant director of N. M. Rothschild and Sons since 1977.

Mr. Peter V. Quick is to become managing director of LEYLAND NIGERIA in October in place of Mr. Richard Morley, who is to leave Nigeria at the end of his fixed-term contract. Mr. Quick is at present managing director of Self-Changing Gears, part of BL Commercial Vehicles.

Leyland Nigeria, a company owned jointly by the Nigerian Government (35 per cent), Nigerian State government and investors (25 per cent) and Leyland (40 per cent) opened a progressive manufacturing plant at Ibadan, Nigeria, in March, 1979. The plant will ultimately have an annual production capacity of 12,000 vehicles a year and will employ a total of 1,800 Nigerians.



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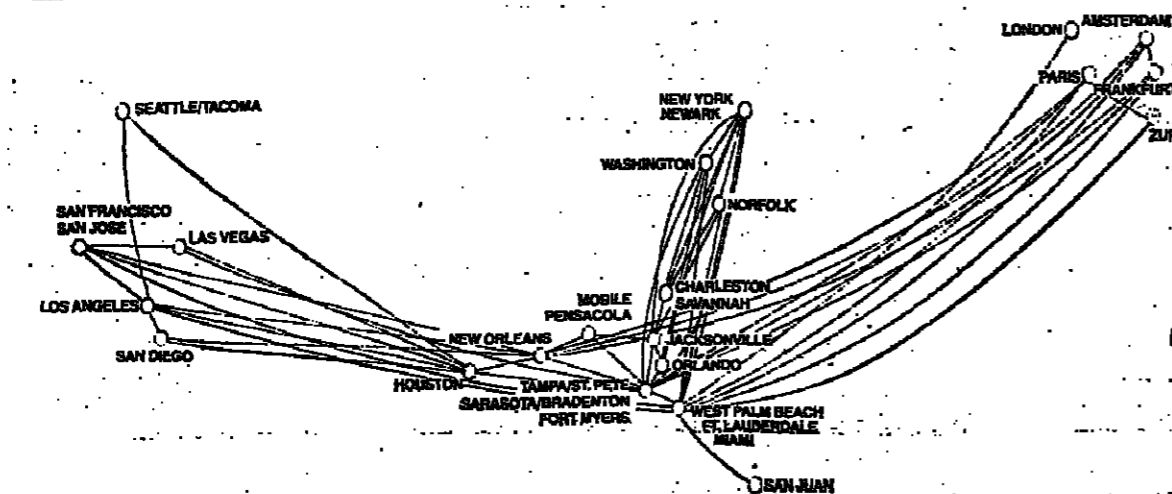
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# FINANCIAL TIMES SURVEY

Wednesday September 26 1979

## EXPORT MANAGEMENT

In the competitive world of international trade, efficient management of the services and expertise that make up a company's export effort is essential. But it is an area in which British companies are failing, in spite of an enviable amount of Government support.

THE MOST discouraging aspect of travelling abroad to trade functions is seeing how much better the main competitors do it than the British. Ask those in the market itself and they will tell you the same thing over and over again. Companies from other countries seem to have a more obviously co-ordinated and planned export strategy. They capitalise on initial contacts with frequent follow-up visits. The export salesman is in a position to take decisions and make commitments on the spot without constant reference to head office.

### Easier

Selling to the domestic market is much easier and nowadays many British companies often do not have the production capacity to sell to both markets simultaneously. Insufficient production is said to be one of the major restraints on Britain's export effort.

Consequently, once the home market picks up again production is switched to meet this demand and exports are largely forgotten until the next domestic recession. For these companies any export push

thus tends to be only a one-off affair and so lacks the continuity of overseas competitors who in the meantime are able to establish themselves in the market. When the British company eventually returns it faces a formidable task in selling its products, no matter how high their quality may be.

Thus despite some recent change in emphasis a job on the export sales team can still be very much an also-ran compared to a home sales position. The status and rewards are usually smaller though the work itself is generally more difficult. The export team is also much smaller. This is the key area where some sectors of British industry fall behind their main competitors — and not delivery dates or quality as is generally believed. Skill in selling, where Britain compares very favourably with its main competitors is not sufficient without the manpower.

This was pointed out in a recent study — the Barclays Bank Export Development Report — sponsored by the bank in conjunction with the British Overseas Trade Board and the London Chamber of Commerce. The study found that one of the major differences in exporting in Britain, France and West Germany was the role of management, particularly middle management.

On the Continent middle management played an all-important role "organising the industrial machine and getting the results." In both France and Germany there is a keen appreciation of the critical role played by middle managers in the organisation of

export success. This was reflected in their high status and responsibility, wide powers of influence, high salaries and incentives.

This was in "sharp contrast" to the role of middle management in Britain, where the management structure was not found to be conducive to the rapid decisions required in

salary level. After tax earnings were therefore much higher.

This means that French and German companies are able to attract the best calibre of people to their export departments and keep them there. All too often British companies lose their best export executives to overseas companies where the rewards are higher and the

ordinated by middle management.

The export team should combine the salesman with the technician, the designer, the accountant, the distribution and transportation services, marketing and publicity departments as well as those involved in production—including the workers on the shop floor. The quality

of the movement of goods in the whole export process.

The movement from factory to customer is the major cost element in export distribution. Yet many companies tend not to think about transport until after the order has been secured.

This integration of the movement of goods in the whole

standard containers which makes transportation both cheaper and easier. It also improves security—there is less chance of damage or pilfering in transit. The lay-out of the assembly or production line also influences the efficiency of transportation and distribution.

The pricing of a product is also linked to the method of transportation—and not just because it represents some 8 per cent of the delivered export price. More consideration should be given to the decision of whether a product should be sold "ex-works." It may be less troublesome but is not always the most cost-effective. Exporters should consider the advantages of being able to control the price of its product further down the line. This will give them more influence both over the final price and the way it is marketed. It will also provide business for Britain's transport and insurance companies.

Co-ordinating the movement of goods with the rest of the export strategy should also improve delivery dates. If the salesman is aware of the transport and distribution aspects he is less likely to commit his company to unrealistic delivery dates.

Freight forwarders should be taken into the customer's confidence so that they are more involved with his export strategy and thus provide a better service. The distributor can provide valuable feedback to industry because he is in direct touch with the overseas

customer. He knows whether he is satisfied; he can pass on any additional requirements which he wants so that they can be quickly incorporated at both the design and production stages.

The gap between production and distribution is said to be damaging to Britain's export effort. At the conference to launch the total export concept early last year none of the companies which presented case histories was considered to have achieved the total concept in full, though they had at least integrated their distribution systems.

### Upgrade

The BOTB and NEDO acknowledges that they have a long way to go in convincing companies. They are attempting to do so by encouraging management schools to upgrade the level of training on transport and distribution. They are also trying to get design schools to place more emphasis on this aspect.

The BOTB is also preparing teaching kits to promote the total export concept. It is looking for medium-sized companies to use as case histories but admits that it has so far failed to find even one. Total export concept maybe a somewhat slick phrase but the idea behind it is sound commonsense—so much so that it is disturbing that British exporters have to be persuaded by government at all.

## Where Britain could do better

By Margaret Hughes

export operations. The study found the quality of British management was as high if not higher than their counterparts in France and Germany, indeed their sales productivity was 20 to 30 per cent higher.

But Britain's managers were restrained by fiscal, political and industrial limitations. A reflection of the greater appreciation of middle managers in France and Germany is that they earn three times the salary of those in Britain, while higher tax rates, which are in any case lower than in Britain, were imposed at a much higher

promotional prospects better. The study asserts that increased recognition of export managers in terms of both greater rewards and status should become a priority in Britain.

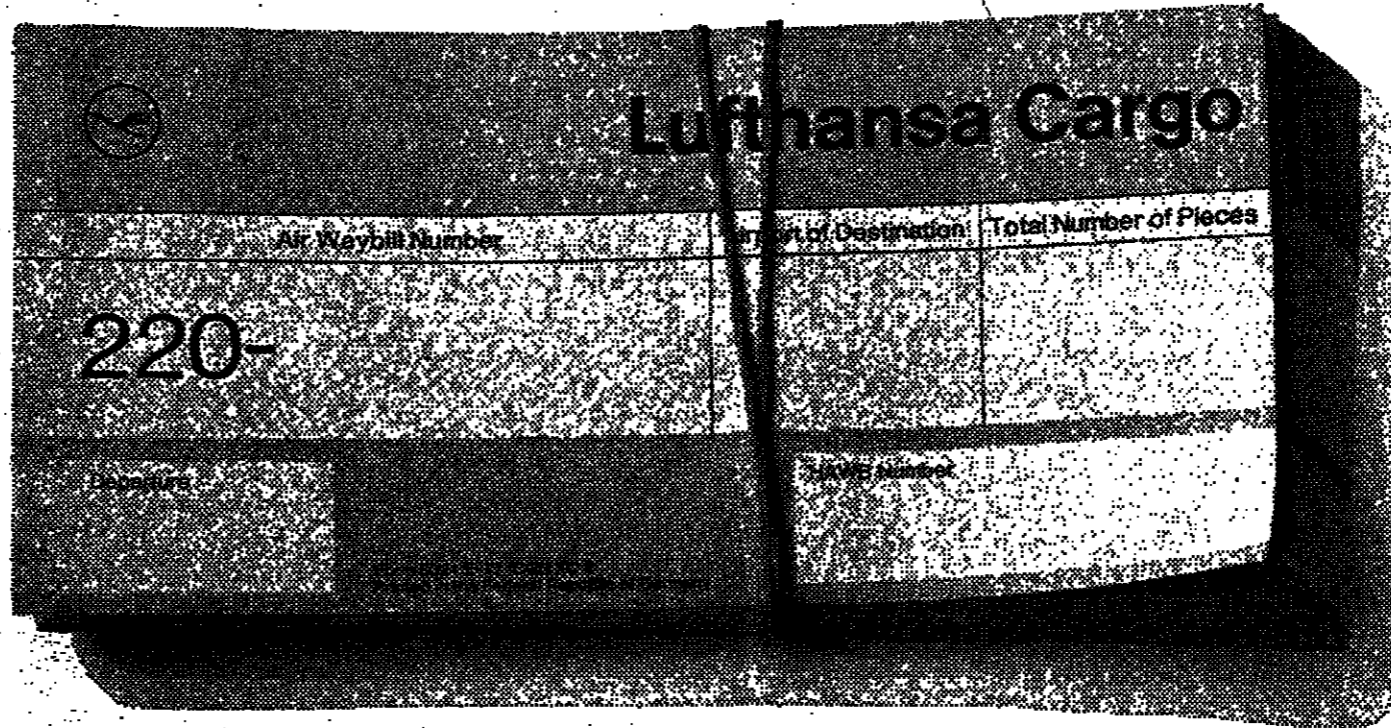
The reason why middle management has such a key role to play is that exporting is not simply a question of having a skilled sales team. It is of course essential in the increasingly competitive world of trade but its success is soon short-lived if there is not the necessary back-up. Exporting has to be a co-operative effort involving the whole company and co-

of this co-operative effort, coupled with prompt after-sales service, is dependent on middle management rather than on the chairman or chief executive who does not have day-to-day contact with the whole process.

The importance of a co-ordinated export effort seems obvious enough. Yet both the National Economic Development Office (NEDO) and the British Overseas Trade Board (BOTB) have felt it necessary to launch a campaign to promote just this. Under the banner of the "total export concept" it places particular emphasis on the integra-

export effort is an area where Britain trails badly behind its European competitors. It is estimated that most British companies could achieve savings of as much as 10 per cent on transport costs in exporting. But because most senior management have obtained their positions through production, marketing or financial backgrounds the movement of goods tends to be a neglected area. Yet it relates to every stage of production and exporting.

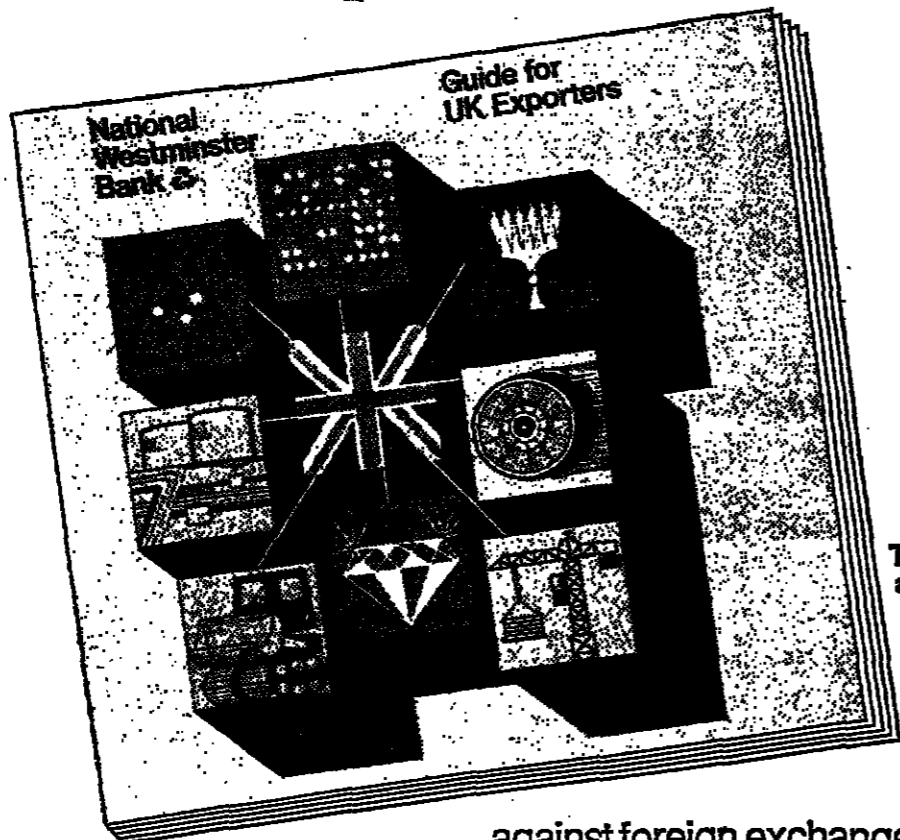
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## Why do small countries often have such important banks?

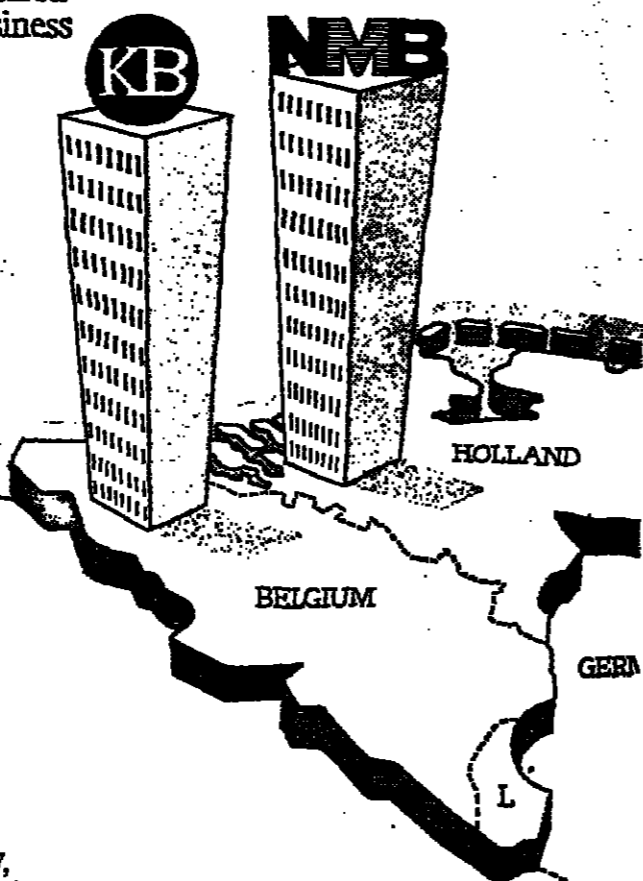
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## EXPORT MANAGEMENT II

# The problems of distribution

AT A TIME when manufacturing industry is hard-pressed to find new ways of cutting costs without expensive investment, the definition of distribution is taking on a new meaning. It no longer applies only to the broad movement of goods, but to the whole production process.

Proponents of the "through transport concept," which has been developed by the British Overseas Trade Board and the National Economic Development Office, believe that movement of all materials and finished goods should be integrated into an overall company policy for maximum efficiency.

It is therefore difficult to isolate physical movement of goods from the handling of components on the production line, the design of a product for ease of packing, or the procedural arrangements made for their export.

Although it is clear that the actual movements of goods from the factory to the overseas buyer is the major cost element in export distribution, it is argued that this process should not be taken in isolation—merely as a final step in a logical sequence which is overseen at a high level within companies.

The essence of this somewhat broad concept is made by NEDO's International Freight Movement Economic Development Committee, which says: "There is still a tendency to produce and sell first and think about movement later. Physical distribution should enter into the long- and medium-term planning of every export activity."

"Payment arrangements in overseas trading deserve far more attention. Together with transport they make an important difference not only to real profit for the exporter, but also to the national net benefit in terms of employment and the balance of payments."

Basically, it is regarded as desirable for an exporter to retain direct control of his product as far as possible down the

line to the ultimate buyer. In doing so he will be in a better position to influence its final price, the way it is marketed and the activities of agents.

As a direct spin-off, it is then more likely that British companies will be involved in the insurance, transport, shipment and handling of the goods, with consequent benefits to the UK balance of payments. By selling ex-works the chance of gaining this benefit is sharply reduced.

The importance of transport as a cost centre is stressed in the EDC report which estimates the cost of physical freight movement at a conservative 8 per cent of the delivered price of exports. "It follows that the cost differential between efficient and inefficient distribution is such as to make it an issue of national concern," the report says.

### Planning

It adds that senior management should consider distribution planning as an integral part of marketing strategy, linking together control and development of production, design, selling, servicing, financing and distributive skills.

The theory behind this is that the managing directors of most companies, particularly smaller or medium-sized ones, have reached their position through either the production or marketing side of the business.

It is therefore likely that on assuming the managing director's job he will be preoccupied firstly with his own specialist field and then with broad financial matters, overlooking movement of goods and materials, which he may regard as a complex but secondary job for less senior managers.

The British Overseas Trade Board, after involvement in the problem for some years, believes it is unusual for any company to have a senior manager who understands the movement of goods in relation to production and design. It

also estimates that most companies can make savings of around 10 per cent on transport costs.

The EDC report echoes this view: "Basic distributive principles are too frequently insulated from the attention of top management, who as a result are often neither equipped nor encouraged to engage in distribution planning or assess the relative strategic advantages of alternative systems or services."

Consequently it is considered that too many UK exporters are still inclined to regard transport as a number of separate and independent road, rail, shipping, airport and inland clearance services, leaving agents or forwarders to link these together.

These then either arrange the transit or sometimes supply a total service covering all the physical operations of transporting goods from origin to delivery point and the handling of all associated documentation and procedures.

As a result, many British companies are effectively cut off from any direct overseas distributive experience, while there is evidence that industrial management in France, Germany and particularly Holland is markedly more distribution-conscious.

The preponderance of Continental-owned rail wagons operating between the UK and the Continent is said to reflect this attitude. There has also been increasing investment by Continental hauliers and forwarders in the UK, but less in the opposite direction.

However, the problems of efficient distribution are unlikely to be completely solved by the introduction of the "through transport concept" since flows of documents and information essential for movement cannot be relied upon to dovetail with the movement of goods.

Reform and rationalisation of the parallel information system

is progressing slowly under the Simplification of International Trade Procedures Board (SITPRO) which is engaged in a systematic national and international revision of the whole chain of information handling.

It is clear that with the widespread introduction of electronic information handling systems this whole area of activity will be revolutionised, though not without a difficult period of transition. It will also mean that if companies are to avoid being left even further behind, they too must make the necessary changes.

Although many documents are going to disappear in favour of electronic information, it is evident that companies will be faced with even greater procedural difficulties if their internal systems are not compatible with the norm. It is envisaged that in the not too distant future there will be direct computer transfer systems between companies, banks, customs, forwarders and others in the chain.

There has been widespread co-operation within Europe and also with Soviet bloc countries in the development of new systems which, it is hoped, will create real benefits. But the EDC says: "If SITPRO is to succeed, senior levels of manufacturing industry will need to integrate their distribution information with their other business systems."

It is clear that since the "through transport concept" was first formulated in the early 1970s it has not been widely accepted, although it is also evident that the concept itself has developed with time.

Although many companies may not know of the efforts to make them at least aware of the concept, they are likely to find it increasingly impractical to ignore the changing patterns of distribution systems and techniques.

Lorne Barling

## The marketing effort

BRITAIN'S EXPORTERS are finding that the key to the export success of British goods and services revolves more around product quality, marketing and service support than competitive pricing—once considered the foundation of any sales effort.

This was borne out earlier this month by two separate developments in the motor industry—the opening of a new North American headquarters in New Jersey by Rolls-Royce, and the continued overseas sales problems besetting B.L., centring more on problems of supply and continuity of maintenance rather than price itself.

This shifting of focus is not without its problems, caused in large part by the comparative suddenness in the rise of sterling against foreign currencies, so that exporters are wary of playing down the price factor too much.

The trend, however, was noted by the ITC Research Group in its recent study on export development in Britain, France and West Germany. "Credit terms, delivery dates, personal relations, technical service and development assistance have become steadily more important than price," the report said.

This marketing philosophy has been in effect in France and Germany for some time, but the tide has also turned in Britain, the report said. This has been happening to such an extent, "that whereas it was press manufacturers for higher discounts and lower prices, now they insist that manufacturers should go for higher quality and a higher price to reflect the excellence of the product."

The importance of the export market to Britain was brought home by the ITC, which surveyed 120 companies in each of the three countries.

Fifty-seven per cent of those questioned in Britain reported that export sales were more profitable than home market sales, compared with only 31 per cent in France and 17 per cent in West Germany.

All three rated quality and technology as factors more important than price, and considerable stress was placed on after sales services. Britain found product delivery an important element too, reflecting the British problem of shortage of production capacity. "In all three economies, there is a clear realisation of the need to get away from crude price competition—quality and technological advance are... seen as the most rewarding directions," the report said.

The British Overseas Trade Board, the chief export promotion wing of the Department of Trade, has set up a detailed monitoring system to measure aspects of trade by companies. While each company has its own particular experiences in dealing

in the international marketplace, there is a continuity of experience confirming the general findings of the ITC report.

In one case study, the BOTB examined Kenwood Manufacturing, now a part of the Thorn Electrical group. In speaking about its successful and long-standing production of such kitchen appliances as blenders, Kenwood reported: "Our machine is quite unique. We believe that to price it too low would be to invite unwanted comparisons between our products and our competitors. We have carved out a niche at the top of our market, and we intend to stay there. If an import agent attempts to price our products too low, he will not only ruin the market, but he will cut his own throat..."

In the heavy manufacturing sector, Davy Loewy has found that there was no such thing as a "typical export contract," but because of the nature of its business, it is more concerned with an overall package rather than anything as specific as price. "Certain aspects are always important, though in varying degrees dependent on the particular market," a BOTB case study of the company showed. These included credit and financing, local supply capability, commercial conditions, payment terms, fixed prices, and technical competencies.

Evidence evaluated by the BOTB indicates that price competitiveness rises in importance the more consumer-orientated the product, and sometimes for surprising reasons. The Mettoy Company, the toy manufacturing concern, has achieved export success in France with both its Petite and Europa typewriters, largely because of the growth of hypermarkets, of which there are some 80 in and around Paris mark up by 50-60 per cent rather than the 80-100 per cent mark up by ordinary retailers. This gave Mettoy the opportunity to keep servicing its traditional outlets with the Petite brand, while offering the Europe through the hypermarkets, thereby getting the best of both worlds, the BOTB report said.

combined with appropriate incentive pricing, remains a tried and true practice.

Behind this is the need to hold or increase the all-important share of market—not always easy to do on a business whose fortunes shift so easily.

The British Food Exporters Council (BFEC) has been active in recent years in organising trade missions throughout the world and, is conscious of their precarious competitive position in view of the rise in the value of the pound.

What is occupying much of the BFEC's efforts these days is carving out a stronger presence in the EEC. The association recently participated in the Anuga Food Fair in Cologne in mid-September, and is anxious to improve its share of the frozen food market in Europe—a market whose imports internationally of frozen vegetables, fruit and fish jumped 82 per cent last year to £42.2m.

BFEC member Ross Foods said that "when freight costs are taken into account, together with the effects of the strength of sterling, there must be tight control in order to remain competitive."

Frank Gray

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امكز ان ال امل

مركز الأناضول

UK TRADE BY MODE OF TRANSPORT IMPORTS 1970-78

Table with columns: Year, Sea, Per cent, Air, Per cent, Other, Per cent, Total. Data for years 1970-1978.

UK TRADE BY MODE OF TRANSPORT EXPORTS 1970-78

Table with columns: Year, Sea, Per cent, Air, Per cent, Other, Per cent, Total. Data for years 1970-1978.

Notes: "Other" includes Irish land boundary, ships, boats and continental shelf production platforms, oil and gas in pipeline, electric energy, parcel post, low value trade, non-monetary goods other transactions and commodities not classified according to kind and for years up to 1973, aircraft moved under their own power. For years from 1974 aircraft moved under their own power are included with air trade. 1978 figures include second-hand aircraft temporarily imported or exported for repair and subsequent return, causing a slight discontinuity and inflating the proportion of trade carried by air. The amounts involved are £453m on imports and £389m on exports. The percentage shares of trade for 1978 excluding these amounts are:

Summary table for 1978: Imports (Sea 78.1, Air 16.7, Other 5.2), Exports (Sea 75.3, Air 18.8, Other 5.9).

For tables showing value, "Other" includes Irish land boundary, ships, boats and continental shelf production platforms, oil and gas in pipeline, electric energy, parcel post, low-value trade, non-monetary goods, other transactions and commodities not classified according to kind. For tables showing weight, "Other" includes Irish land boundary, oil and gas in pipeline, parcel post classified according to kind.

Moving the goods

ANY COMPANY setting up manufacturing facilities in Britain today should consider, at the earliest possible stage, the movement of goods and materials in relation to overall production, marketing and sales.

This is the view of both the British Overseas Trade Board and the National Economic Development Office, which believe that such foresight is likely to provide substantial benefits in terms of efficiency and cost savings in the long term.

Although planning of this nature is admittedly complicated, involving the co-ordination of dozens of different factors, some aspects should be easy to achieve. For example, the size and shape of a product can be crucial to saving transport costs if it is designed to fit into available container space or other modes of transport.

Similarly, good design can save on packaging costs and reduce damage while goods are in transit, and companies are urged to stress this aspect when designers are in the early stages of planning a product.

Most new factory units, particularly in the engineering sector, are now planned according to the flow of materials from point of arrival to dispatch, even to the extent of providing gang-

ways of the right size for the goods or materials concerned. However, there is much to be done in existing factories where even extensive and initially disruptive changes can have major benefits.

One major company which was faced with a flow of incoming materials moving awkwardly from a rail yard across its production lines to the point of outward shipment, claims to have gained substantially in efficiency by switching the direction of the production lines.

NEDO's international freight movement economic development council (Little Neddly) suggests that the essence of successful "through movement" is to apply bulk transport principles to traditionally fragmented cargo. This means assembling loads as near as possible to origin and breaking bulk as near as possible to the ultimate destination.

It is here that the link must be made with the vital pricing function, since goods can be priced "ex-factory" at the point at which they enter the "unit-load through system" and "delivered," that is CIF where the bulk-break function takes place at the point of arrival.

The EDC says: "FOB becomes a quite artificial and arbitrary

pricing point for almost all through movements. Yet many British companies sell entirely on FOB terms. This often complicates the buyers' calculations and always adds procedural requirements and associated paperwork."

Although the EDC is not suggesting that this system can be adopted universally, it points out that methods of pricing and currency choice are important factors in giving the buyer a clear, quick view of options and comparative advantages.

Speed

Doubts were also expressed on the exporters' awareness of the speed with which their goods can now be moved to most points in Europe by container and road trailers, or that they support their shipping offices or forwarders in laying out the production and processing to get the most out of available transport facilities.

Much of the emphasis of the present efforts to improve awareness of distribution shortcomings is directed towards Europe, where British exporters are increasing their market share, but are faced with the additional complication of cross-Channel transport while their Continental competitors are not.

But in the production process alone, very minor movements of products and materials are regarded as important in terms of cost savings. However, it is clear that many of these costs are hidden and need careful study.

The BOTB draws the comparison between this and "value engineering" where the function of each component part is examined with the aim of making it more simply or efficiently. Similarly, each movement of components can be examined to establish whether it can be achieved more easily and cheaply.

It is also suggested that joint marketing arrangements should be made between companies making complementary products, and these should include the freight transport industry to ensure that the benefits of the best export distribution expertise can be used.

This would include advice on routing flexibility reductions in overseas supervisory costs, the minimising of freight, packing and insurance costs.

The role of the freight forwarder is seen as increasingly important in the marketing and organisation of both road and rail services, whether the latter are by ferry wagon or container. But it is the link

between forwarder and production unit which needs to be closer.

Freight forwarders are now expected to be able to bring their specialist knowledge of costs, procedures and routings to bear on their industrial clients' production plans and operations to be able to produce the most profitable overall result.

It is also suggested that freight forwarders should know enough about a customer's business to give acceptable expert advice in the context of overall company strategy.

The main conclusions of the EDC study indicate that the "invisible barrier" created by the gulf between production and distribution management in manufacturing industry is damaging to the UK's performance in Europe. "The problem is seriously underestimated and requires more attention by industry, transport operators and Government," it says.

However, the efforts to get this message across to industry have so far proved to have disappointing results. While many companies have been made aware of the problems, few have tackled them seriously.

The BOTB does not believe that any company in Britain fully meets the criteria in every

Lorne Barling

Complexities of finance

FINANCE AND the ability to offer credit facilities to the overseas buyer is an essential element of export management. Frequently the provision of credit is more important than a competitive price. But all too often it is overlooked in the initial stages of exporting, though the financial aspects should be one of the factors which actually determine whether an exporter even approaches a particular market or buyer.

One of the problems of export financing is that it has become an increasingly complicated business requiring sophisticated financial expertise. The larger companies may have their own financial divisions to deal with such problems but the smaller and medium-sized companies, and even some of the larger ones, do not have such facilities.

This is where the financial expertise available through the Export Credits Guarantee Department (ECGD) the banks and other financial institutions should be fully exploited. ECGD is reckoned to be the most comprehensive organisation of its kind in the world, while the exporter has a wealth of banking and other financial facilities available to him in the City of London. But with the exception of a few capital goods exporters British companies do not seem to get the best out of these services.

The blame for this would seem to lie on both sides. Exporters tend to think belatedly of the financing when the deal is at an advanced stage of negotiation, often only when it has been completed. By then it is too late for either ECGD or the banks to estimate them from what may well be unfavourable or even disastrous financial conditions. The banks and ECGD, for their part have somehow failed to market themselves to the exporter — despite recent attempts to do something about this.

Strategy

Ideally — in particular for capital goods exports — the exporter and those involved in the financing should be working together right from the moment the exporter plans his sales strategy to negotiating the fine print on the contract. The finance men are in position to advise and assist the exporter in negotiating his commercial contracts. With their extensive international contacts the banks and ECGD are able to advise on the political and commercial conditions in the buyer country to the extent of sometimes steering the exporter away from undesirable projects or deals. More often than not, however, this close liaison, seen in other countries, does not occur. The exception tends to be a few plant contractors which have established close working relationships with a particular merchant bank and exploit ECGD's facilities to the full. These partnerships have proved vital in securing several major overseas contracts.

ECGD itself complains that exporters do not make full use of its very wide range of services or do not use them properly. An example of this is the discretionary limits which have been introduced specifically to speed up export transactions. These are revolving

limits up to which a policy-holder can offer buyers credit without prior approval from ECGD up to a maximum of £5,000 — and in certain cases above. However, far too many exporters continue to ask for credit approval where it is not needed. ECGD claims these unnecessary applications and the administration involved are partially responsible for the bottle-necks in its services which exporters so often complain about.

Cover

Among the facilities which ECGD feels exporters do not make enough use of is the cover which it provides for invisible exports. Exporters are apparently not fully aware that it offers a similar range of facilities for services as it does for goods. This unawareness is particularly the case where the services are not the exporter's main line of business but where he has provided know-how and other back-up services for his main goods order — all of which are eligible for ECGD cover.

The bulk of the business which ECGD covers is consultancy services. But equipment refits, conversions, overhauls or repairs, processing, leasing, licensing, royalty agreements, film services and some aspects of tourism are among many other more unusual services for which cover is also available.

But while the banks and ECGD may feel that exporters do not approach them early enough in their negotiations, exporters in turn are just as critical of them. It is still difficult to convince exporters that they, the banks and ECGD could all work together towards the same goal. Indeed exporters complain that the others are often more of a hindrance than a help in winning overseas orders.

They are over-cautious and unwilling to take what exporters believe are justifiable risks. They take too long to give credit clearance and arrange finance so that orders are often lost. The market and other information they provide is neither specific enough or clear enough. Far too much of it is given in incomprehensible financial jargon.

Exporters say that banks are out of touch with industry and feel they would do well to include staff with industrial experience on their export-finance teams — as indeed some banks now do. They should visit companies and factories more often and not just see things on paper. They should adopt a more entrepreneurial spirit. Instead of hiding behind the security of 100 per cent unconditional ECGD bank guarantees they should take on some of the risk of Britain's export effort and not just the profits.

To an extent the banks are doing so at the big contract end of the business. Following the 1977 review of their refinancing arrangement with the Government they now have to take the first five years of medium and long-term financing on their own books. Unfortunately this may well have made them more cautious still at the other end of the business. Banks are also constrained by Government restraints on their overall lending capacity.

There have been some complaints that banks are delaying the hand-over of payments

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None of this has changed much, except that in those nine years the company has twice had to move to larger premises to cope with the demand. Today it operates from one of the larger, most modern privately owned freight terminals in Britain. It's still in Barking, a couple of miles from its original premises, and employs some of the most highly skilled and qualified personnel in the freight business.

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## EXPORT MANAGEMENT IV

# BOTB prepares for spending cuts

THE BRITISH Overseas Trade Board, the export promotion wing of the Department of Trade, may find itself a little short on resources in the coming year, but it remains long on optimism.

As with other Government departments and agencies, the BOTB is bracing itself for budget cuts in line with policies outlined by the Thatcher Government. The one area understood to have been singled out for close scrutiny is the staging of overseas trade fairs, towards which the BOTB last year allocated £16.6m, some three-quarters of its overall trade promotion budget of £21.9m.

There are several factors which may work in the BOTB's favour, however, not the least of which is the commitment to freer and fairer trade between Britain and its partner nations, as stated often by John Nott, the Trade Secretary, and his deputy, Mr. Cecil Parkinson, the Minister for Trade.

The BOTB can also point to the comparatively even costs it has kept in recent years in support of its promotional efforts, and it hopes this will count for something when the final accounting takes place. It will also be keeping in mind the now somewhat weathered pledge by the new Government to help small business.

### Concerned

But far from resting on its laurels, it is concerned about the still too large number of British companies that do not use or are unaware of its services. This was brought home earlier this year in a report prepared by the ICI Research group which found that British Government export promotion services were considered more helpful to UK industry than those offered in France and West Germany. Yet it also found that some 30 per cent of British companies

claimed to make no use of these services.

In effect, there remains a communications gap, which the BOTB sees as closing only by continuous publicity and exposure in public trade functions.

The backbone of the BOTB's work since it was set up in 1972 stems from its support of small-sized exporting interests in Britain. "While we give assistance to the bigger companies, they are often quite well experienced at doing business overseas, so they can do just as well without us," one Board official said recently. "What does please us in particular is when we take a small company and succeed in opening doors for it overseas, thereby helping it mature and broaden its operations."

### Seminars

The Board readily acknowledges that putting a measurement on its success is no easy task. Officials say, however, that under the BOTB's aegis several hundred joint ventures were undertaken last year between British and foreign business interests. The Board assisted in the staging of 40 seminars and participated in numerous trade fairs and exhibitions around the world.

This year's schedule has proved just as ambitious, and the Board is "planning or considering" participation in 274 overseas trade fairs and symposia in 1980. The extent to which it will be actually able to do so will be guided by the expected downward revisions to its operating budget.

The strength of the BOTB's operations lies in the intricate network of contacts it has been able to set up with numerous other Government and commercial bodies in Britain and overseas. Perhaps the most important aspect of its work as an export promotion body is its relationship with Britain's embassies, high commissions and consulates abroad.

These provide the vital sales intelligence information at the local level overseas and function as the main points of contact between the local businessman or agent in the field and visiting Britons. There are some 750 full-time commercial counsellors attached to Britain's consulates abroad, and it is estimated there are another 750 locally engaged people assisting them.

Within the BOTB's organisational structure are 18 area advisory groups, each with a responsibility for a specific region of the world.

Often the specialists in these groups are ex-overseas commercial counsellors themselves, who have been seconded by the BOTB to work on the home front in support of outward-bound sales promotion.

Among them are the European Trade Committee, the North American Advisory

Group, the Committee for Middle East Trade, the Tropical Africa Advisory Group, the Latin American Trade Advisory Group and the all-important Sino-British Trade Council.

This last body recently sponsored the British Energy Exhibition in Peking in June, in which some 350 companies took part. It was valuable pioneering work, and on their return many of the participants held a seminar in London where they reported on the challenges, opportunities and frustrations of doing business in what could turn out to be the world's largest market place.

The Latin American group helped set up the British Industrial Exhibition in Mexico last year, the largest ever British trade show in Mexico to date, and one whose timing could not have been better, with Mexico then banking in the first flush of success from its current spate of oil strikes.

The North American group this month organised four seminars in Britain—in Sheffield, Edinburgh, Cardiff and Bristol—on the promotion of trade with the western U.S. The seminars are part of a series of seminars of a British consular official stationed in Los Angeles as well as a team of UK and U.S. businessmen.

The various programmes in support of British exports got a shot in the arm 18 months ago with the creation within the Board of the Market Entry Guarantee Scheme (MEGS). The scheme, currently operating under a two-year trial term to the end of next January, is designed to help small manufacturing companies deal with the financial risk and problems associated with a venture to develop a new export market.

### Commercial

In approved cases, the scheme contributes 50 per cent of the eligible costs of the market venture in return for a levy on sales receipts. This is intended to recover the contributions with a commercial rate of return on the scheme's investments.

There are strings attached, of course, and these take the form of an annual premium that any company benefiting from the scheme's financing must pay back into it.

The MEGS disbursements in its first year were small, amounting to £800,000. Its first customer was Osro of Hemel Hempstead, a maker of metal and plastics finishing machines. The MEGS assistance, in the form of financial support for the hiring of office space and help for a new Osro operation in the U.S., is aimed at helping Osro achieve £2m a year turnover in U.S. sales by the early 1980s. To date, the programme has disbursed £2.4m to some 34 applicants with an overseas sales potential of £100m per year. It has reviewed a total of 163 applications.

The constructive efforts of the

BOTB notwithstanding, the organisation has had its own share of frustrations with recalcitrant clients—be they individuals or the business community at large. A particularly hot issue, and one which provoked the Board to issue what amounted to a sharp rebuke to the business community, concerns what it sees as the continued

Frank Gray

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## Finance

CONTINUED FROM PREVIOUS PAGE

received from overseas buyers and profiting as a result. Not surprisingly the banks deny this, saying that such delays only occur when they have not received adequate instructions from the exporter. If the exporter has not told the banks to expect the payment then how, they argue, can they expedite transfer to the exporter?

Exporters also claim that banks do not help them enough in the use of the forward exchange market but bankers point out that all they can do is advise. The cannot, as some exporters seem to expect, make the decisions for them.

But the real problem is one of communication. The banks and ECGD may complain that exporters do not make the most of their services but the exporter is equally justified in saying that this is because these services are not made known to him. A better marketing and public relations effort is needed from the banks and ECGD. The latter is severely hampered by the paltry £200,000 or so which it is allotted by Treasury for publicity and promotion.

Banks do not suffer the same constraint and indeed invest heavily in promotion and publicity. But the traditional image of the uninvolved bank manager interested only in keeping a tight hold on the purse strings seems to remain engrained on the exporter's mind. To far too many exporters the banks still appear unapproachable. So it would seem that more marketing of the personal kind may be

required. In fact his local bank manager is not the man the exporter should be dealing with but with the export finance team—usually at head office. This is a reverse of ECGD where the exporter is far better off dealing with his nearest regional office than tackling head office. Unlike the local bank manager, who has to cover a vast range of business, the ECGD regional offices are specialists dealing solely in all aspects of export finance.

The clearers are well aware of the communication problem. Having for so long regarded themselves simply as providers of funds without any further involvement in exporting (unlike the merchant banks) they have been attempting to redress this. They have been reorganising and revamping their export finance departments while the Midland, for example, has introduced a scheme especially geared to the small exporter which provides export finance without prejudicing his existing overdraft limit.

To some extent these new efforts can be attributed to the arrival of the foreign banks on the export finance scene. But as far as the exporter is concerned this increased competition has still to produce any dramatic changes. Until it does there seems little hope of seeing the joint export effort between industry and the financial institutions which seems to work so successfully for some of Britain's main competitors.

Margaret Hughes



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### Entrepreneurs: self-made or trained at business school?

By Nicholas Leslie

ENTREPRENEURS do not need to be trained. Their essential characteristic is that they know what they want and how to get it. They overcome all obstacles and refuse to be intimidated by difficulties that lesser mortals would succumb to.

Such is the most common view of the successful independent businessman. It has no doubt been popularised by the image of the "poor boy made good" and acknowledged by some entrepreneurs themselves. To disagree with others, such as bankers, who support them or deal with them.

But there is evidence from several directions to suggest that this is too great a generalisation and that, while there will always be those who will plough their own furrow without outside help, there are also a great number of people who could become entrepreneurs, with varying degrees of success, if only they were given a bit of a leg-up.

The training services division of the Manpower Services Commission, on the other hand, has just completed the fourth of what it calls its New Enterprise Programmes, which aim to give people in any age group, from school leavers upwards, the chance to learn and then experience what it is really like to achieve business independence.

That does not mean it is open house to all-comers. A sifting process takes place and basic criteria do apply. The first 16-week programme in May to September 1977 at Manchester Business School prompted 300 inquiries, which were converted into 140 applications. Of these, only 16 were chosen for the programme. Fourteen finished the 16 weeks, and they established eight new businesses. A subsequent survey has shown that they are now employing 60 people and exporting 20 per cent of their turnover.

experience lacking but the switch in jobs is being made for wrong reasons.

After selection, the participants move into the second phase of the programme, which is a grounding in various management techniques and practice. Drawing on established Manchester Business School research—on, for example, how small firms are generally under-capitalised, control finances badly, and do not identify markets properly—the Training Services Division of the MSC built into its programme advice on budgeting, forecasting, a range of controls and explanations of staff legislation.

Its purpose was to show the budding entrepreneurs that they cannot rely on departmental support to advise or help them, as they could inside a large company.

The third phase of the programme involves the participants going through the final phases of setting up their business. They can do more research, make contact with potential suppliers or customers, seek out finance, arrange premises and services. All the time, they have the support of the business school behind them to advise—or even criticise. Funds are available to the participants to help defray their costs but the money is only forthcoming if the participant justifies his need to an adjudicating panel.

The new enterprise programmes are now run in conjunction with not only Manchester's business school, but also those at Durham University and London. Paul Carradine says each programme for 16 people costs about £50,000. Given that estimates put the cost of one person unemployed for a year at between £3,000 and £5,000 "if you create 12 to 14 jobs you have paid for the programme." This does, though, exclude any grants given to participants.

#### Requirement

The basic criteria include the requirement that all participants must have a particular business idea in mind, and that if it involves technical expertise they must have gained that experience.

Paul Carradine, who is in charge of the programme at the Training Services Agency, paints a remarkable picture of having initially chosen participants "by guess and by God," and of having to establish ground rules virtually as the first programme started to get under way, no other experience of such a venture was available to draw on.

Now, he says, much has been learned. For example, nobody is considered for the course who wants to set up in an entirely different area of business from the one he is giving up—in other words, "a stockbroker can not become a hotel proprietor." The dangers of such cases, he says, are that not only is

placed in the last three years or so on the importance of small firms has spawned many initiatives, both political and industrial. Business schools such as London, Manchester, Durham University and Cranfield, have been running programmes during this period which in some form or another promote small business and entrepreneurship.

Feedback from these shows that individuals can be given some insight into what to expect when starting out in business on their own, and that they can learn some basic management techniques. Armed with such experience they may well set up their own company where previously they had hesitated to do so.

These programmes are largely designed for people who have had some business experience and who are in a fairly clearly defined age group of late 20s or early 30s.

### How electronics is transforming the shop floor

After yesterday's study of the impact of electronics on L. M. Ericsson's managers, Christopher Lorenz describes the radical changes in its Swedish factories.

DRAMATICALLY FEWER jobs, new skills, different payment systems, smaller differentials. These are just some of the effects on the shop floor of the rapid move by L. M. Ericsson, the Swedish telecommunications multinational, into the "electronics revolution"—from the production of electro-mechanical telephone exchanges to their all-electronic successors, incorporating micro-processors by the hundred.

Ericsson's shop floor revolution has been under way for the last two and a-half years and its impact has been dramatic. But it is far from over: the majority of the company's factories still have to undergo the transition, and labour content is continuing to fall even in those which have been converted.

By the standards of some other countries, especially Britain, the readiness of the Swedish company's shop floor workers to embrace new skills and techniques has been remarkable. Their attitude owes much—though by no means all—to blind necessity.

In the face of a slump in demand for traditional products, the stark choice facing the Swedish workers was accepting the new or throwing oneself out of work. Many chose voluntary unemployment: the sharpest part of the run-down in Ericsson's Swedish factory labour force, from 15,200 to just over 10,000 between 1975 and 1978, was achieved entirely through "natural wastage."

This is only one of the reasons why Sture Edsman, vice-president in charge of the company's electronics manufacture, says the transition to the shop floor is proving "far easier than I expected—certainly far easier than at the management level." His remark is particularly surprising, given that, as the graph shows, there has been hardly any fall in white collar jobs (though there has been a considerable shift in techniques—see yesterday's article).

A more positive source of

Edsman's satisfaction about the shop floor revolution is that those workers who preferred to stay with the company have proved surprisingly adaptable to new skills and technology, even the relatively high proportion who are aged over 50.

One of the reasons why Ericsson presents a less daunting picture of the impact of electronics than other companies is that it has flown in the face of conventional practice.

At one stage it was expected to follow the most common pattern and open a series of new-purpose-built factories with an entirely new workforce, slowly running down its old plants.

loyalty of established workers contributed to the success of the retraining programmes, but he has found it far less difficult than he expected to get middle-aged people to learn new skills.

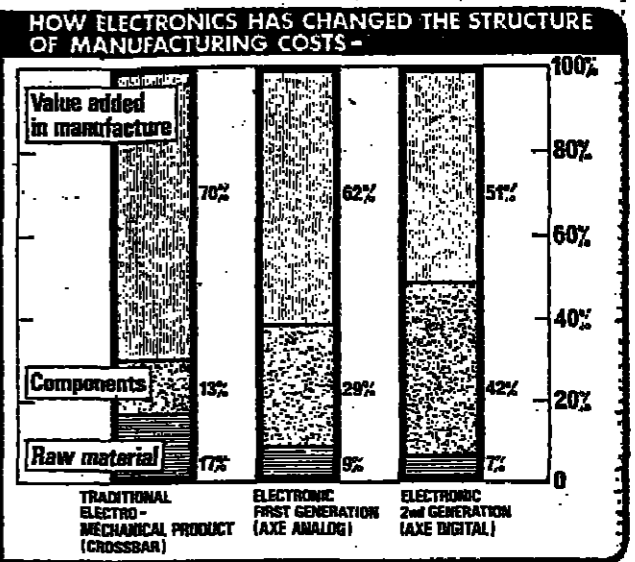
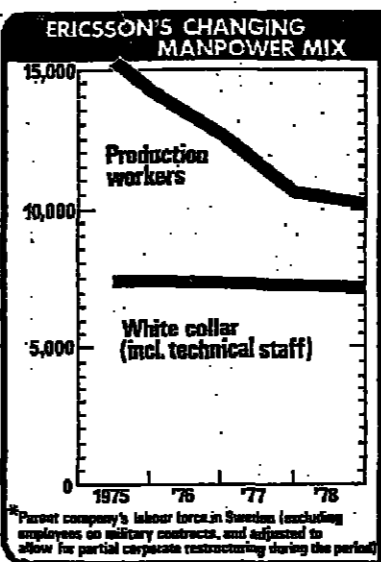
For example, he denies the argument of many other companies that because of eyesight and dexterity problems, it is virtually impossible to retrain a 55-year-old female manual worker to perform the precise tasks involved in assembling electronic components and printed circuit boards. Ericsson has many middle-aged women on its electronic assembly benches.

So far, over 2,500 of its workers in Sweden have been retrained for work on the manufacture of electronic telephone exchange. The AXE retraining programme has proceeded steadily since 1977, giving each worker about three months' tuition and handling up to 70 people in any one factory at any one time. Edsman emphasises that government contributions to the cost of retraining—via several programmes, in fact—have been very much in mind.

With forecasts of AXE production requirements being revised upwards incessantly, thanks to the product's unexpectedly rapid success in the market place and the sudden fall from favour of traditional technology, planning the factory conversion and retraining programmes has been a "head-ache."

Not that many of Ericsson's plants are unsuitable for conversion—here again, Edsman's practical experience conflicts with many other companies' theories. "It's good for the old production, it's good for electronics," he declares.

But there has been no scope at all for hiccoughs in the retraining programmes, such as



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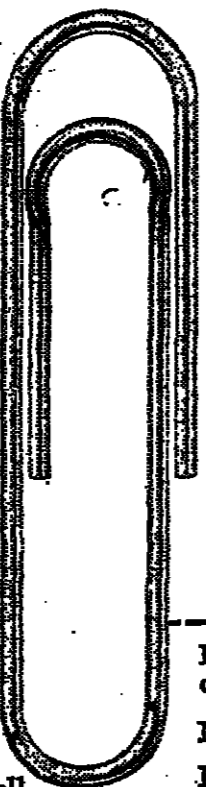
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#### BUSINESS PROBLEMS

BY OUR LEGAL STAFF

#### Company owns own shares

Company A is the main creditor of the bankruptcy of its former majority shareholder B, whose shares are now assets of his bankruptcy. The trustee in bankruptcy is considering distributing B's shares in Company A to B's creditors. If he does this Company A will receive a distribution of its own shares. I believe that I once heard that a Company could not hold its own shares but that it is possible for a trustee to hold its shares for its benefit. Does this provide a way?

Without application to the Court it would not be appropriate to distribute to the creditor company its own shares. They would have to be realised instead. This applies even if the medium of a nominee or trustee shareholding were employed.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post—as soon as possible.

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THE ARTS

هكذا ان الاصل

Television/Prix Italia

Familiarity breeds boredom by CHRIS DUNKLEY

One of the most striking things about international travel today is not the differences between countries but the similarities.

The same trend towards similarities stretching across international boundaries is becoming increasingly noticeable in television so that programmes entered for international festivals and competitions begin to look more and more alike.

The 31st annual Prix Italia, held during the last fortnight in Lecce, capital of the province of Salento deep down in the heel of the boot of Italy, has

shown that there are certainly unmistakable similarities even in subject matter. The Hungarian play Naked was set partly in a brothel and featured a prostitute as one of several women peopling the life of an irritating womaniser.

Amaghi, a superbly well produced and magnificently acted Japanese play, was a murder story showing in flashback how a young boy killed a wandering labourer because the man slept with a beautiful runaway prostitute with whom the boy had fallen in love.

months seem to have been the Year of the Whore.

It could of course be argued that it was not so very astonishing to find five programmes in which prostitutes featured centrally since 66 programmes were competing in the festival.

Stylistically they were about as far apart as any two programmes in the festival, and it is pleasing to be able to report that each won the special secondary RAI prize in its category.

sometimes emerge very clearly from the programmes, occasionally in a way that looked almost like caricature.

In the documentary section, for example, the East German entry was a half-hour travelogue about Berlin, looking like a product of the state tourist board, complete with dutiful references to the 15-year plan and workers' flats.

Moreover, looking at another category, drama, you will find that all but one of the entries from the Eastern bloc countries were set safely in the past.

Setim's Voyage it was the immigrant question; in Denmark's Else Kani it was feminism and the treatment of mental illness; in Canada's Every Person is Guilty it was the Official Secrets Act.

Every other drama was naturalistic and most were shot on film. The Czechoslovak Golden Eels was the most polished and prettiest of all the films and understandably enough won the main drama award worth SwFr18,000.



Janet Sudgeon, Geroline James and Manda Naylor who play Sandra at different ages in 'Dummy', the only prizewinning British entry in this year's Prix Italia

Festival Hall ECO/Perahia by DOMINIC GILL. The English Chamber Orchestra made a decent but faintly slumbrous start to their all-Mozart programme on Monday evening.

Even in the finale of the Linz, the spirit had not completely surfaced—though it was rising fast. But in the two piano concertos which followed, directed by Murray Perahia from the keyboard, it emerged unhesitatingly.

'Book of the Season launching. On October 29 the Booksellers Association Service House (BASH) will launch the first 'Book of the Season'—a scheme designed to boost book sales and bring more customers into bookshops.

London to Atlanta, Georgia Only Delta flies non-stop. Leave Gatwick Airport any day at 1205 and arrive in Atlanta at 1605. Easy connections coast to coast.

Warehouse Men's Beano. A day trip from London to Brighton, July 14, 1979, says the programme, and Nigel Baldwin has shown us this and no more.

With respect, I don't think the RSC is doing its job by filling the Warehouse with trivials of this kind. It's not enough to use a studio theatre simply to exhibit exercises—for that is what Men's Beano is, admirably as it is contrived.

Bishopsgate Hall Imai/Schiff. Those of us with memories that go back to the time of the first performance of Walton's Viola Concerto recall the viola's gradual emergence from the shadows where for long it had lurked, like the counter-tenor, doing honourable but inconspicuous duty in the middle of the musical pudding.

WNO to open in London. Welsh National Opera's first London season for more than 14 years will feature five operas in five nights at the Dominion Theatre, Tottenham Court Road.

On Thursday, December 13, there will be a gala performance of Verdi's Ernani, attended by the Duke of Kent to inaugurate the Welsh National Opera Benevolent Fund.

A guide to Britain's biggest and most flexible parcels service.

Royal Mail Parcels advertisement featuring cartoon illustrations of various people and text describing services like 'We're flexible', 'National distribution', and 'Expresspost'. Includes a coupon for requesting more information.

Recklinghausen Theatre

The Haunted Manor

by ELIZABETH FORBES



Rudolf Hillebrand and Reinhard Leisenheimer

Two brothers, sprigs of the nobility and newly discharged from the army, who vow never to exchange their freedom for the chains of matrimony; a matchmaking widowed aunt with unacceptable marriage plans for her nephews; two sisters who impersonate their family ghosts in order to teach the young men a lesson for the presumption of their vow—the plot of Stanislaw Moniuszko's opera Straszny dwór (in German Das Gespenstschloss and in English The Haunted Manor) could be that of a lost Gilbert and Sullivan masterpiece.

The score, fluently tuneful, with mazurka and other Polish rhythms lending it character, is full of attractive ensembles; the charming scene where the girls tell their fortunes by dropping hot wax into cold water; the splendid finale to the second act; and a quartet for the two brothers and the two sisters (the latter in the guise of family portraits) are among the best.

Ligia Grosu sings Hanna, the soprano sister, with accuracy in the coloratura passages but little warmth of tone. Mary Henderson, young American mezzo, infuses far more colour into her delightful portrait of Jadwiga, the other sister.

First Flight displays a fine baritone as Matthias, the brothers' faithful servant, who is terrified of ghosts, while Rudolf Hillebrand makes a dignified Marshall, father of the girls and owner of the Haunted Manor. To him is assigned the one overtly patriotic aria in the

opera. The conductor, Yoram David, could give the dance rhythms an even crisper definition, but he obtains good ensemble and enthusiastic response from the Hagen City Opera Chorus and Orchestra.

From the genuine Poland of the early nineteenth century to an imaginary Cracow in the early eighteenth: Carl Milljökler's operetta, Der Betlerstudent, despite its mazurkas, remains obstinately and gloriously Viennese. The original text, by Scribe, from which Zell and Genée drew their libretto, was set not in Saxon-occupied Poland, but Spanish-occupied Portugal!

Rolf Lansky's production at the City Opera, Aachen, with colourful sets (Matthias Stevens) and costumes (Renate Schmock) provides an excellent background for some lusty singing, especially from Willy Schell, who plays Symon, the Beggar Student disguised as a millionaire prince. His aria, 'Ich hab' kein Geld'—a favourite encore piece of Jussi Björling—is stylishly given. Another fine performance is that of Reiner Suchardt as Colonel Ollendorf, the Saxon garrison commander, while Peter Sauerwein conducts energetically.

Four Edinburgh 'Fringe' hits come to the West End

Brian Rix is to bring the four most successful shows, in terms of box office success and critical acclaim, from this year's Edinburgh Festival Fringe to the Shaftesbury Theatre, London, for a limited season starting on October 1.

live show of the group Instant Sunshine, whose original songs are familiar to Radio 4 listeners; The Cambridge Revue, and finally Tim Pan Ali (or The Sesame Street Racket), a big band jazz musical set in 1930's Chicago, based on the All Baba story, and presented by Edinburgh's most unusual group ever—the average age of the cast is only 13!

# FINANCIAL TIMES

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Wednesday September 26 1979

## Moderation is the motto

HAWKS on both sides of industry may be disappointed by the Government's latest batch of discussion papers on labour law. The Government has chosen a path of moderation which is unlikely to satisfy either union militants or die-hard employers, itching for a fight over issues of principles.

### Industrial relations

The Employment Protection Act, the role of the Advisory, Conciliation and Arbitration Service (Acas) in union recognition disputes, and the effect of Fair Wages Resolutions and associated legislation which guarantee workers a minimum "going rate" for their region and industry are an important part of the structure of industrial relations in Britain.

Small businessmen have argued that the Employment Protection Act, in particular, imposes heavy costs on firms without specialist personnel departments and undermines the personal trust on which small firms often thrive.

### Illogical & arbitrary

The Government has concluded, however, that it would be wrong to create "a second tier of employees who have less protection, especially since protection is no less necessary in small firms than in large."

## Madrid's EEC entry bid

JUST OVER two years after Spain applied to join the EEC serious entry negotiations have finally begun. Neither party is under any illusion about the difficulties that lie ahead.

### Greek case

In the Greek case, the negotiations ultimately passed off smoothly not because all the Nine like the idea of admitting another Mediterranean producer, but because the scale of the Greek economy is small.

The Community's interest is to cushion its own Mediterranean agriculture and hold off early implementation of the free movement of labour, while at the same calling for an early reduction in Spanish industrial tariffs and import quotas.

The two sides therefore have started off far apart and neither is quite sure of the sincerity of the other.



The five union representatives on the Committee of Inquiry into Labour Party Organisation. From left to right: Ray Buckton (ASLEF), Clive Jenkins (ASMS), Bill Keys (SOGAT), David Barnett (GMWU), and Moss Evans (IGWU).

# The unions and the Labour Party

BY RICHARD EVANS AND CHRISTIAN TYLER

IT WILL be the attitude of the trade unions with their massive block votes and financial weight rather than the representatives of the local parties which will decide the constitutional issues at next week's party conference that could affect the direction the Labour Party takes during the next decade.

The immediate issues are clear. The three reforms being advocated by the Left—the selection of MPs, changes in the way the Party leader is elected and in the drafting of the election manifesto—would in the opinion of most observers transform the way the party is controlled.

The present signs are that the Left will win on re-selection, could win on the method for electing a leader and stands a chance of bringing off a third victory on the manifesto—the most significant of the three in Mr. Callaghan's opinion.

Any defeats will be humiliating for the party leader following his desperate appeal last week for a temporary truce to allow Labour to get on with its united opposition to Mrs. Thatcher's Government. But more significant even than his eroded personal position will be confirmation that the old trade union relationships which have sustained his political career cannot any longer deliver the goods.

The push by the Left for constitutional reforms which would give the party conference and the National Executive Committee much more power and influence at the expense of the Leader and the Parliamentary Party will have undermined the curious and illogical relationship that has grown up over the years between the party and the trade union movement.

The relationship has been increasingly difficult to defend as a handful of trade unions have become more and more dominant because of their membership strength. But there has been relatively little pressure for change because of the need for continuing financial

support and because the trade unions in general remained loyal to the moderate party leadership. There is now a detectable pressure from both Left and Right of the party to call into question the role the trade unions play within the labour movement and to see if a more logical and possibly more detached relationship should be developed.

Matters are coming to a head not only because of the expected alignment of the Transport and General Workers' Union and the engineers with the Left over the constitutional reforms but because of the aftermath of last winter's industrial troubles.

## Election verdict

Many Labour supporters remain convinced that Mrs. Thatcher did not win the General Election but Labour lost it through its close identification with the unpopular trade unions.

There is unlikely to be any development at this year's party conference but will certainly now be necessary for the inquiry into party organisation to take an objective look at the relationship. A significant grouping of MPs, mostly but not exclusively on the Right, and in the centre, would like to see a much looser link possibly along the lines of that between the Democrats and the unions in the U.S.

The Manifesto Group of Labour MPs argues that as participation by Labour voters in the internal democracy and financing of the party has declined, Labour has become more prey to accusations of accepting meekly the special pleading of the unions in order to get continued financial support.

But other moderates see the answer not in loosening the ties but in positively strengthening them by involving union members much more at local Labour Party level. The party, it is argued, needs the unions to provide a base of committed supporters and workers as well as finance.

So the signs are that the pressure from the Left for constitutional reform and the dominance of the organisational inquiry will unless a whole series of questions on power and influence in the labour movement. This will inevitably train

the party's base before the constituency gives more power to the rank and file.

For the unions the future of their relationship with the Labour movement is perhaps the most important underlying question of all. But for the present relations between the national executive and the trade unions have been soured by the executive's refusal to let the inquiry into party organisation, finances and structure.

At present the inquiry, set up at the suggestion of the trade unions, is to be conducted by five union leaders and five members of the NEC.

The short-term tactical fracas has even put trade union leaders at odds with their own representatives on the national executive. For instance Mr. Moss Evans of the transport workers agreed with Mr. Barnett to recommend a recalled conference at a recent meeting with the party's organisation committee.

Behind all the heat and venom there is one issue of real importance which is disputed by no-one in the party. How is the Labour Party to be built up, financially and organisationally so that it can win elections and keep on winning them? Crudely put the Left argues that extending party democracy—in the selection of MPs, the election of the Leader, and the framing of the manifesto—will help to achieve those results.

The Right in the party says that the party's base—as distinct from its popular support—is so narrow that such constitutional changes would merely deliver the party into the hands of the Left and consign Labour to the electoral wilderness.

Inside the unions, the moderates (including now some of those traditionally described as Right or Left) are in favour of the kind of wider democracy put forward in by the proposed changes—it mirrors the rules of many trade unions. But they are afraid that the cart will be put before the horse. That is why men as politically diverse as David Barnett of the general and municipal workers and Ray Buckton of the locomotive men and firemen, want a full inquiry before a vote is taken on the changes. They would like to see detailed plans for widening

## Suspicion of Benn

Union mistrust of the Left's real motives runs even deeper. Some believe that the constitutional debate is just a smokescreen for the political ambitions of Mr. Anthony Wedgwood Benn or Mr. Eric Heffer. Indeed, one view gaining ground in the unions is that the real contest is not between Mr. Benn and Mr. Callaghan (or his candidate for the leadership), but between Mr. Benn and Mr. Heffer.

Somewhat in the midst of all this—or more probably when the passion of the party conference has died away—some agreement may have to be reached about how the trade unions can contribute to party activity at the grass-roots while at the same time giving up some of their power over the conference and the composition of the national executive. At present trade unions

permitted by law—which varies according to the size of the constituency. Between elections they can spend 60 or 85 per cent of a full-time agent's salary, or a lump sum of between £20 and £500 a year if there is no full-time agent.

At national level the union links are formally embodied by the TUC-Labour Party Liaison Committee (which, set up in 1970, produced the social contract with the Labour Government). There is also a committee called the National Council of Labour which is semi-defunct, but which Mr. Benn and Mr. Heffer would like to see revived. The unions have 12 seats on the party's national executive, and can also join in the writing for the five-member women's section.

## Co-opted members

There are also links between the TUC economic committee and the home policy sub-committee of the party executive. Other working groups of the executive have co-opted trade union members on them.

Locally, trade union branches can affiliate to constituency parties and canvass a say over selection of MPs (not least their own) by ending members to the general management committees. But union involvement at this level is generally weak—except in the mining areas—and the Left and Right would like to strengthen it. One proposal for the party conference is that the party should create factory branches, and increase local trade union participation—not least among shop stewards—in that way.

Ultimately there need be no dispute between the party and the trade union leaders about the need to convert "paper" party members in the unions' affiliated votes into real local activity. The Left's proposals suggest that the quid pro quo for such change would be that the unions gave up some of their bloc voting strength at conference.

A historic disengagement of the kind is a far more delicate matter. But it might prove much more popular with the unions if an generally realised—provided, of course, they can be persuaded that it is for the good of the party, not merely of certain MPs at election time 80 per cent of the maximum amount train politicians.

## MEN AND MATTERS

### On the rack in Mayfair

In front of me is a leaflet from a Park Lane hotel sent in by a reader. It is headed "Rock Rates" and lists accommodation ranging from £51-£224 a night. As my correspondent observes, for a little more you might even get a "rack" in my dictionary, "rack" is a word normally associated with torture or extortion. In hotel language a "rack board" turns out to be a plan of the hotel's layout.

The Diplomatist magazine has just conducted a survey of London's 4- and 5-star hotel prices which, together with the strong pound, go a long way towards explaining this year's drop in the tourist figures. The prices vary considerably, from £20 a night at the 4-star St. Ermin to £67.85 at the 5-star Inn on the Park. Claridges, and a few others, do not quote anything so sordid as a price except to prospective clients.

The 84 top hotels in London do not, perhaps, have as much to worry about as their humbler rivals. For this they can thank the foreign diplomatic community which accounts for a colossal amount of business, no less than £216m in 1977, an increase of over 500 per cent in the past decade.

The diplomatist magazine has just conducted a survey of London's 4- and 5-star hotel prices which, together with the strong pound, go a long way towards explaining this year's drop in the tourist figures.

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art and real estate, they point out. Others are less enthusiastic. Antique and fine art dealers see it as a concerted threat to their market. "What if Citibank advised its clients to get out of French Impressionists? It could spark off millions of dollars of sales," one dealer observed anxiously. On more altruistic note, the move is seen as reducing the fine arts market to little more than a glorified stock exchange where investors know the cost of everything and the value of nothing.

Impervious to such grumbles, Citibank says it already has plenty of inquiries, despite the £1m bottom limit which has been imposed to limit the service to "serious investors."

Reports of murder and bloodshed continue to flow from Uganda, which seems little improved from the Amin era. So it was with surprise that I read a leaflet from the Centre For International Briefing in Farnham, Surrey, describing a seminar next week on "the current business possibilities in Uganda and future prospects."

Chairman of the seminar was listed as Richard Slater, former High Commissioner in Uganda and now an adviser to Commercial Union. Among the panel of speakers: Anthony Ballantyne-Evans, a director of Mitchell Cotts.

How many companies want to know about business in Uganda or would risk sending executives to look for it now? I telephoned the centre to find out. "We have postponed the seminar until early in 1980," was the quick response. "We couldn't get enough information together."

The Post Office has been showing off its long-heralded System X telephone exchange at the vast



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This is vital work. It is work that must be done with sympathy, with understanding and with experience. It is work to which we have been dedicated since 1897. The DGAA needs your donation urgently. And please, do remember the DGAA when making out your Will.

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اذا كان الامر كذلك

Observer





Barratt Developments jumps to record £20.7m

ON turnover of £169.78m against £122.51m, profits before tax of Barratt Developments increased sharply from £11.7m to a record £20.66m in the year ended June 30, 1978. First half profits had doubled to £8.2m.

HIGHLIGHTS

For years debenture stocks have been absent from the new issue scene which makes the floating by London Trust of a £15m debenture something of an event. The Lex column looks at the background to this advent and also discusses the reasons for IBM's much larger \$1bn bond financing plans on the other side of the Atlantic.

Table with 2 columns: 1978-79, 1977-78. Rows include Turnover, Profit before tax, Dividend, Retained, etc.

Barrow Hepburn midway boost

WITH pre-tax profits up from £768,000 to £1.46m in the first half of 1979, the directors of the Barrow Hepburn Group are declaring an interim dividend of 0.8p and are forecasting a final payment of not less than 1.2p—the total last year was a single 1p final.

The group is, after all, comparing healthy business on a like for like basis for the first time but there are exceptional factors. Deconsolidation of Colyer Watson to associate status probably cut profits by around £100,000 while an engineering dispute in Italy, coupled with the effects of adverse sterling movements against the lire, may have clipped the surplus by a further £200,000.

The Board says the first half profit benefits from a lower level of borrowings and the inclusion of the group's share of an associate company—Colyer Watson Holdings—combined with an improved trading performance by the UK companies. Last year, the group reported profits for 1978 down from £2.25m to £1.51m.

Turnover in the first half amounted to £19.14m against £17.24m. Profit includes associates share £192,000 (£24,000) and is after interest of £210,000 (£287,000). After tax of £500,000 (£483,000) earnings per share are stated as 3.7p against 1p.

comment On first interim, Barrow Hepburn's net trading profit is something of a disappointment.

Shell invests extra \$1.9bn

BY RAY DAFTER, ENERGY EDITOR

The Royal Dutch/Shell Group had to invest about \$1.95bn in additional net working capital during the first half of this year, largely as a result of the big rise in oil prices, Mr. Dirk de Bruyne, president of the Royal Dutch Petroleum Company, told U.S. oil analysts yesterday.

The investment was on top of the \$2.17bn worth of capital expenditure financed by the group during the January-June period, he said. Mr. de Bruyne said that the preservation of the group's cash situation had become extremely important.

He was making a presentation to the New York Society of Security Analysts along with Mr. Michael Peacock, chairman of Shell Transport and Trading. Both are managing directors of the Royal Dutch/Shell Group.

The analysts were told that between 1971 and the end of 1981, the amount of money which the Group had tied up in stocks had increased from \$1.7bn to \$8.5bn. Over the same period the amount of net working capital had increased from \$1.9bn to about \$6bn.

However, while higher crude oil costs caused working capital and cash problems, they also added considerably to the prospects for oil and gas exploration and development. Over the past decade Shell companies had spent more than \$10bn on such operations, of which 60 per cent had been spent over the past three years, said Mr. de Bruyne.

During the 10-year period the percentage of the group's total capital expenditure devoted to exploration and production had increased from 28 per cent to 47 per cent and total capital expenditure worked out at more than 160 per cent of net income.

Kleinwort Benson plans 1.4p dividend increase

A RISE of 1.4p in the dividend for the year 1978 is forecast by Kleinwort Benson Ltd, the banking and investment trust group. The interim payment is being lifted from 1.5p to 2.5p, and a final of 3.5p is intended, subject to unforeseen circumstances.

For the first half of the year group profits (although not disclosed) are better than the corresponding period last year, the directors state.

However, continuing pressure on margins and increasing costs suggest that "the prospects for the second half should be viewed with some caution."

In 1978 the group pushed up its net taxed profit from £7.48m to £9.08m. This comprised banking £5.12m (£5.17m) after the usual transfers and provisions; other group companies £1.92m (£1.74m); and associated companies £1.97m (£2.00m).

At June 30, 1978, assets had risen to £1.83bn, as shown in the table. Advances and other accounts stood at £577.22m and current, deposit and other accounts at £1.43bn.

Table with 2 columns: June 30 1978, Dec 31 1977. Rows include Bullion, cash, Corp. of dep. etc., Short notice, Quoted invest, Advances, Loans, etc.

(£38,367), leaving the retained balance well ahead at £187,474, against £14,704.

Sunlight Service up midway

Reporting a profit improvement for the first half, the directors of the Sunlight Service Group are expecting a satisfactory increase in 1979 profits together with a rise in the dividend total.

For the half year to June 30, profits were up from £377,174 to £459,000 before tax of £238,000 (£196,130). Turnover was £8.33m against £8.98m.

The interim dividend is raised from 0.4015p to 0.5p, an increase of 24.6 per cent and the final is expected to be increased by no less a percentage. The total last year was 1.345p from record pre-tax profits of £1.07m.

Despite the weather and industrial disruption in the early part of the year, all divisions made a useful contribution to profit. However, trading in the linen hire division has been less buoyant than expected, the board states.

Legal & Gen. pension plan

A £250,000 advertising campaign has been launched by Legal and General Assurance to market the company's self-employed pension contract the Personal Retirement Plan. The company estimates that fewer than 30 per cent of self-employed persons bother to make pension provision through a life company plan, even though they do not qualify for earnings-related pensions under the new State

pension scheme. Mr. Ted Ty, the life manager of L and G, considers there is a tremendous potential in this market with about 1.9m self-employed people plus a further 500,000 people with some kind of self-employed earnings.

But the company is not just confining its campaign to the self-employed. Any person who is not a member of an approved company pension scheme can take out a personal pension contract in to the Stab scheme whose employer has made no other pension provision. There are about 6m such persons and the campaign, scheduled to last for two months, will in its later stages switch to these potential investors.

L and G, the largest company pensions firm in the UK, has also redesigned its booklet forecasts designed to explain the pension scheme to members.

Bulgin up to £0.68m halftime

FOR electronic and electrical component manufacturer A. F. Bulgin the half year ended July 31 1978 has shown progress, with profits up from £631,000 to £883,000.

Demand remains good and directors hope that new products introduced in the current year will begin to contribute to profitability in the near future. After tax of £385,000 (£328,000) the net profit comes out at £328,000 (£303,000), for earnings of 1.37p per share, against 1.26p. The interim dividend is 0.58p (0.521p)—last year's total was equal to 1.2125p paid from profit of £1.24m.

OEM expands 47%

ON TURNOVER some 32 per cent higher at £13.59m against £10.27m, profits before tax of Office and Electronics Machines advanced 47 per cent to £1.48m in the first half of 1979, compared with £1m last time.

The net interim dividend is stepped up from 1.406p to 2.5p—last year's total of 4.566p was paid from profits of £2.27m.

The directors say they have decided to reduce the disparity between the interim and final dividends by increasing the interim to about 54 per cent of the total paid for 1978. They add that this should not be taken as an indication of the amount of the 1979 total, which will be determined in the light of the results.

After tax of £767,371 (£528,085), stated earnings per 25p share are up from 7.72p to 11.56p.

Table with 2 columns: Six months 1979, 1978. Rows include Turnover, Profit before tax, Tax, Net profit, Dividend, Retained.

Profit cut at Clayton Dewandre

Clayton Dewandre Holdings, a subsidiary of American Standard Inc., reports sales of £54.7m for 1978 against £52.78m but pre-tax profits were down from £3.97m to £1.91m. Tax takes £1.21m against £1.9m to give earnings per share of 5.2p compared with 11.5p. There is no dividend—the previous payment absorbed £287,217. Principal activities of the com-

Growth for Watmoughs

WITH FIRST HALF showing a rise from £405,000 to £555,000, the directors of Watmoughs (Holdings) believe that 1979 will be another year of progress. Prospects for the rest of the period are encouraging, they state.

They are lifting the interim dividend from the equivalent of 0.8p to 1.3p per 25p share. The total for 1978 was equal to 3.04p from profits of £1.1m.

Demand for the products of each of the subsidiaries continued at a most encouraging level justifying past investment decisions. The group is engaged in colour printing, publishing and process engraving. The profit reflects an increase in the rate of depreciation from 7.2 per cent to 10 per cent on plant and machinery. Technological changes in the industry is shortening the productive life of equipment because of obsolescence, the directors explain.

First half 1978 1979

Table with 2 columns: 1978, 1979. Rows include Turnover, Profit before tax, Tax, Net profit, Dividend, Earnings.

Profits jump at English Association

As a result of excellent trading by the recently introduced investment management and sterling money market activities, taxable profits of the English Association of American Bond and Share Holders soared to £281,322, including a dealing profit of £194,436, in the year to June 30, 1978. Last time the surplus was £112,575.

The directors of the group, which provides services for investors in American, Canadian, Australian and other Commonwealth countries' securities, say the current year has started satisfactorily. They hope the results will compare favourably with last year.

After tax for the period of £143,887 (£59,504), earnings per £1 share are shown to have jumped from 12.5p to 56.09p. The net total dividend is held at 18.87p, with an unchanged final of 14p. Dividends absorb £79,361

DIVIDENDS ANNOUNCED

Table with columns: Company, Current payment, Date of payment, Corro. Total, Total last year. Rows include A.B. Electronic, Armstrong Equip., Barratt Develops., Barrow Hepburn, Blue Bird Confectionery, Bred Chemicals, A. F. Bulgin, English Association, IDC, Jove Investment, Kleinwort Benson, Office & Electronic, Shawell European, Sobranis, Sunlight Service, Tomatin Distillers, Unicat Inds., United Newspapers, Watmoughs.



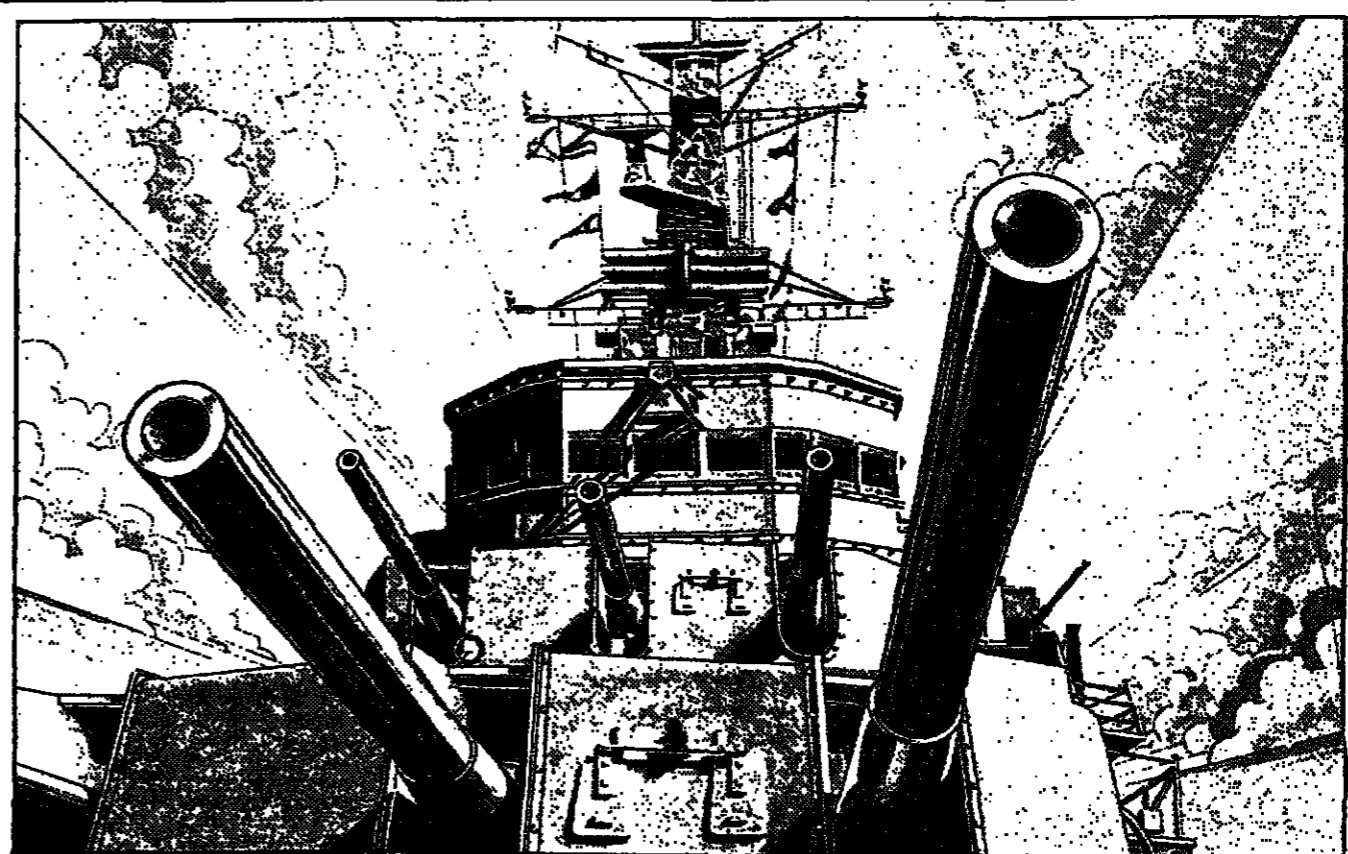
Small companies tend to be less bureaucratic. BTR is big. But we're still growing faster than almost any other industrial company in the UK. So how do we retain the efficiency of a small organisation?

Probably because we positively encourage an independent management style in our group companies. Giving them the authority to act on their own initiative and the motivation to be a part of their own success. And as they grow, we grow. Our companies now supply key industrial markets across the world—energy, engineering, materials handling and transportation.

If you'd like to see how we profit from this approach, feel free to ask for our annual report.



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Companies and Markets

UK COMPANY NEWS

Higher oil price lifts LASMO Armstrong Equipment falls in second half

OWING TO better than forecast levels of production and higher oil prices, London and Scottish Marine Oil Company reports a turnaround from a £332,000 loss to an operating profit of £11.13m for the first half of 1979, which exceeded the board's earlier expectations.

in June, and not the fourth quarter this year as the Board had expected. These were well within available facilities and have since fallen.

WITH second-half profits slipping from £4.64m to £4.48m, the taxable surplus of Armstrong Equipment was little changed for the year to July 1, 1979, at £8.75m, compared with £8.67m. Turnover rose from £38.66m to £39.43m.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Obsolete indications are not available as to whether dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY Interim—Alpine Holdings, Barrow Holdings, Hargreave Investments, John Laid, Retort, Supra Group, Finance—Beckman, Campari International, S. Casket, Hunt and Moorcroft (Middleton), New Central Wireworks and Arava.

yield of 6.5 per cent and p/e of 8.4 (on the stated tax charge) are unlikely to see much enthusiasm.

IDC ahead midway at £0.5m

PROFITS BEFORE tax of IDC Group, designer and constructor of industrial and commercial buildings, rose from £22,551 to £301,970 in the half-year to April 30, 1979, on increased turnover of £17.26m, against £13.33m.

Mr. Howard Hicks, chairman, says the full-year results will show an improvement over 1978, when profits reached £1.22m. With the orders confirmed and the level of inquiries currently being dealt with, he views the immediate future with reasonable confidence.

Group liquidity remains satisfactory, he adds. Tax for the half year took £266,444 (£222,560). The net interim dividend is raised to 2.75p (2.392p). The chairman and his wife have again waived the dividends due to them. Last year's total payment was 10p.

Barratt

BRITAIN'S MAJOR PRIVATE HOUSE BUILDER

Outstanding progress and record results

Financial Highlights for year ended 30th June 1979.

Table with 2 columns: 1979 and 1978, and 2 rows: £ millions and £ millions. Metrics include Turnover, Profit before taxation, Profit after taxation, Earnings per share, and Dividend cover.

• In its 21st year of operation Barratt reports its most successful year ever from continued national growth. The nationwide network of local subsidiaries completed within the year now serves the entire country.

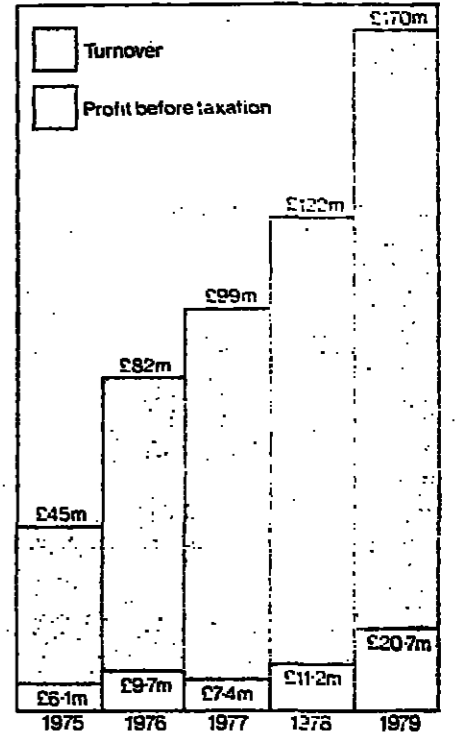
• The Group's market share of the private housing sector again increased with over 10,000 houses sold in the year. Barratt is now building houses to make homes in on 350 developments throughout Britain.

• The record turnover and profit for the year generated a major increase in net assets which now have a book value of £74 million, representing £1.97 per share.

• The substantial progress made in the current development programme of commercial and industrial investment property will increase the Group's investment income from £1.2 million to £3 million by 1981. Completed properties have been valued by the Directors and this reveals a surplus in excess of £6 million over book value.

• Major land acquisitions during the year have maintained a 3 year high quality land supply, all well bought and located in areas of proven demand.

• Contracting activities continued to increase notwithstanding the difficult climate in both the public and private sectors and the poor margins available.



• Notwithstanding the expansion of private housing activities and the property investment programme unused clearing bank facilities have increased to £40 million.

Barratt Developments Limited

At mid-way, profits were up from £4.03m to £4.27m. The directors said then that the lorry drivers' dispute had led to a poor start to the second half.

After tax for the year of £417,000 (£367,000)—SSAP 15 has been applied and comparisons restated—earnings per 10p share are given as 17.02p, against 16.86p. The net total dividend is stepped up from 2.2648p to 2.6p with a 1.72p final.

• comment Armstrong's figures are disappointing with second half profits showing a small drop pre-tax. The baulage strike undoubtedly had an impact on the third quarter, some of the recent acquisitions made a negative con-

Unicorn absorbs higher interest

APTER higher interest of £955,000 against £487,000, pre-tax profits of Unicorn Industries edged ahead from £3.46m to £3.52m in the first half of 1979. Share of associated companies' profits was down from £767,000 to £694,000.

Mr. B. Ball-Greene, chairman of the diamonds and abrasives group, says that until recently a progressive trend could have been forecast for the second half, but the recent series of strikes make a reliable prediction impossible. For the whole of 1978, taxable profits reached £7.43m (£6.63m).

The chairman says that reduced export margins in the half-year because of the strong pound have been more than offset by improved overall results from all divisions except diamond products, which has been hit by diamond supply shortage.

The American operations have made a positive contribution to earnings but, in Brazil, Rebolos has suffered losses which have now been contained. The directors believe that longer-term

prospects continue to justify this investment. The higher interest charges were due to inclusion of new subsidiaries. The chairman says the acquisition of the outstanding 50 per cent of the Cradellus Group has added to the interest charges, but gearing is fractionally lower at 33 per cent.

Turnover rose from £43.67m to £50.58m, including share of

Table with 2 columns: 1978 and 1979, and 1 row: Six months. Metrics include External turnover, Assoc. sales, Trading profit, Assoc. profits, Interest, Profit before tax, Tax, Net profit, Minorities, and Dividends.

associates' sales down from £7.41m to £4.91m. Tax took £1.28m, against £1.73m, of which £0.61m (£1.05m) was in the UK. SSAP 15 has been applied and comparisons restated. The net interim dividend is raised from 2.1474p to 2.5p—last year's final was 3.9138p. At the time of the rights issue last

April, a total of not less than 10.2p gross for the current year was forecast. Earnings per 25p share are given as 8.8p (7.1p).

• comment Unicorn's margins are under pressure as a result of stronger sterling and, in the home market, of generally more competitive conditions. In the second half the room for pushing profits ahead of last year's £7.4m pre-tax is being gradually diminished by the engineering strike, at customers' plants as well as Unicorn's own. The shortage of diamond supplies is holding back an important division: Unicorn is now trying to build up diamond stocks, but stockbuilding and modest acquisitions are being financed out of the rights issue money and gearing should be no higher at the end of the year. Losses in Brazil, which Unicorn is confident it can contain, are holding back the net contribution from recent acquisitions, but the 11.5 per cent prospective yield should support the shares over the present dull period for earnings. The historic fully-taxed p/e is around 7 at 91p.

At the half year, borrowings totalled £131.45m, which comprised unsecured bank loans of £55.75m, 14 per cent unsecured loan stock of £75m and £750,000 oil production stock.

Mr. Searle says the reduction of debt and dealing with the debit accumulated as Ninian proceeded to production, will mean it could be early 1981 before the company started thinking about dividends on its ordinary capital.

The company is planning further North Sea drilling next year and also hopes to get new licences in the next round. It has high hopes of finding gas in its new Middle Eastern venture, while its other overseas move, into offshore Philippines, has already started drilling. While that is seen as more uncertain the area is large, the chairman states.

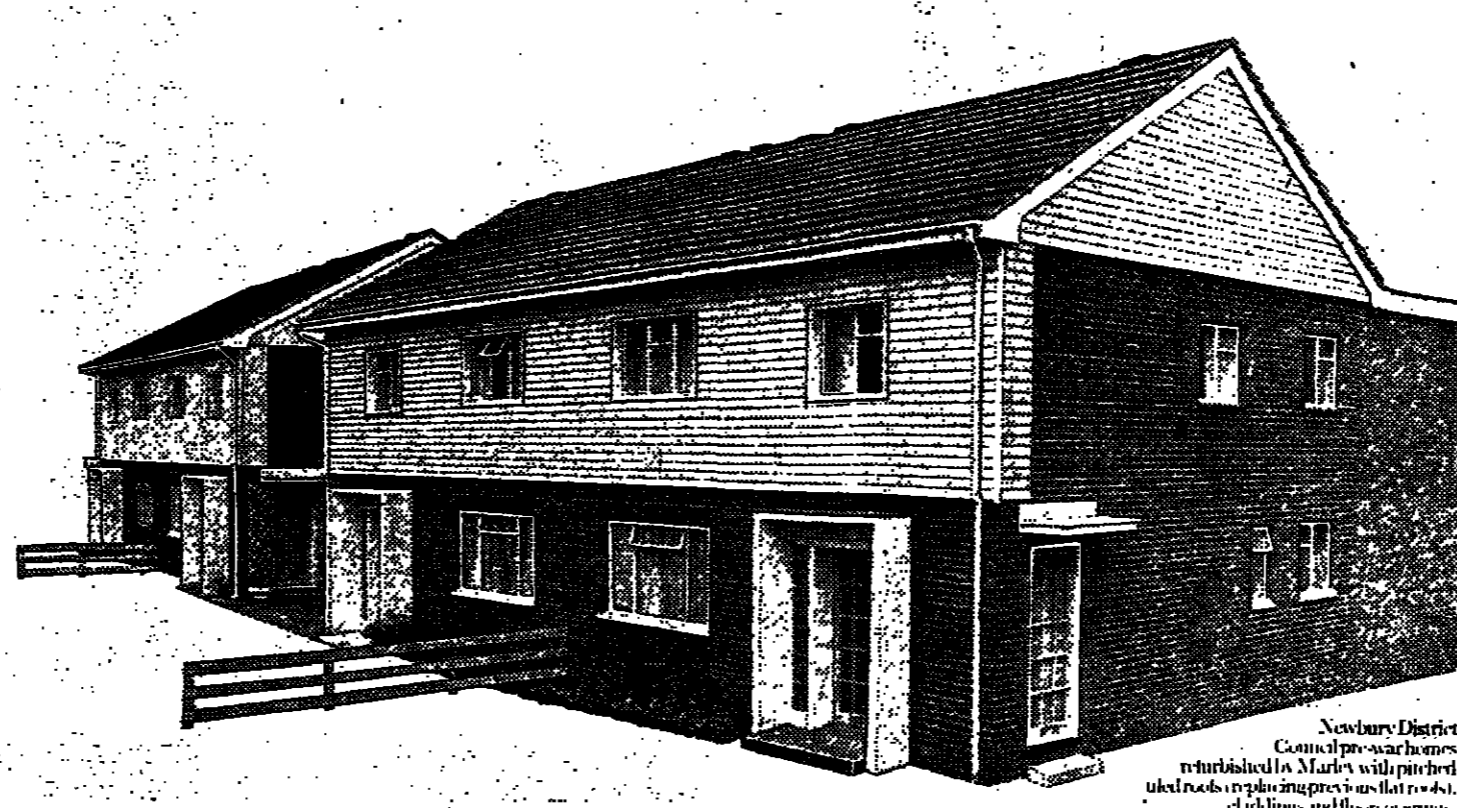
At home, he adds that the company, whose Sullom Voe expenditure is not offsettable against PRI, may enter a partnership with its 12.5 per cent shareholder Cawoods in an oil product distribution business.

ALBRIGHT & WILSON

Josef Chemicals, the Malaysian subsidiary of Albright and Wilson, will operate under the name Albright and Wilson (Malaysia) Sdn. Bhd. from September 24.

Banco Union, C.A. (A Venezuelan Corporation) Acting through its Panama Branch. U.S. \$35,000,000 NEGOTIABLE FLOATING RATE CERTIFICATES OF DEPOSIT. MATURITY DATE 26 SEPTEMBER 1982/1984.

To you they're fit for habitation. For us there's no ceiling.



Newbury District Council pre-war homes refurbished by Marley with pitched tiled roofs, original fireplaces, built-in cladding and built-in cupboards.

In the five years from 1972-1977, the refurbishment sector of the construction industry grew by an annual average of 13%. Industry forecasts predict that expenditure on repairs and maintenance will become even more important, exceeding £5,000 million by 1980.

No one is better placed to take profitable advantage of this surge in the refurbishment market than Marley.

We manufacture a vast number of products for the refurbishment projects that are

currently putting a fresh face on Britain's cities and towns.

Roof tiles in a range of colours and profiles to satisfy the most demanding architect... roofing systems for industrial and commercial projects... ancillary products from flashing to felt... everything that's needed for roof refurbishment.

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Marley products are used outside—runwater goods and claddings. And inside—plumbing systems, doors, partitions and baths.

Through Marley Contract Services, the biggest organisation of its kind in the UK, we provide an installation service for many refurbishment schemes.

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As our success in manufacturing, supplying and contracting to the refurbishment market testifies, the cornerstone of Marley's growth is the innovative skill in producing the right products and services at the right time. In refurbishing, it is in other diverse and expanding markets, it is no accident that our place is firmly at the top.



# London & Scottish Marine Oil Company Limited

**Oil Production Stock**  
The first payment of 11.8226 pence per unit will be made on 31st October.

Trading Results	Six months to 30th June		Year 1978
	1979	1978	
Sales	£m 14.5	£m nil	£m nil
Operating profit	11.1	(0.3)	(0.8)
Profit before tax	2.0	(5.4)	(12.4)
Loss after provision for Petroleum Revenue Tax	(0.3)	(5.4)	(12.4)

**Ninian Development**  
Production from the Ninian Field commenced on 22nd December, 1978 and has increased rapidly during the year. LSMO's share of production is expected to reach 4.9 million barrels for 1979.

**Cash Flow**  
Borrowings for Ninian development reached their peak in June, instead of in the fourth quarter as previously expected.

**Exploration**  
Interests have been acquired in exploration projects in the Philippines, Sharjah and Ajman. The Company plans to drill further wells in existing North Sea licences in 1980.

**Prospects**  
Since June the Company has been operating at a net profit after all charges and taxation, including provision for Petroleum Revenue Tax.

The 1979 Interim Statement will be despatched to shareholders and stockholders on 28th September. Further copies may be obtained from the Company Secretary at Bastion House, 140 London Wall, London EC2Y 5DN.

## Tomatin rises 16% midterm

TAXABLE profits of Tomatin Distillers Company rose 16 per cent from £412,000 to £479,000 in the first half of 1979, on marginally lower turnover of £6.53m against £6.57m.

Mr. A. F. de Boer, chairman, says that in spite of a fall in the actual volume of new whisky sold because of the transport strike, profit earned to date is about the same as last year.

He therefore expects that if the volume of orders received during the second half is similar to last time, the full-year pre-tax surplus will not be less than the £875,000 achieved in 1978. After tax for the period of £248,000 (£214,000), the net balance came through at £230,000 compared with £158,000. The net interim dividend is lifted to 1p (0.9045p)—last year's total was 3.347p.

### comment

Tomatin's interim profits are up by 16 per cent and the dividend is lifted by 11 per cent. Given that the shares, at 187p, are yielding less than 3 per cent and selling on a prospective fully taxed multiple of over 30 times earnings, this does not look very impressive. However, the key to Tomatin's share price is the fact that it owns Scotland's largest malt whisky distillery which, if built today, would cost close to £20m. This is close to double the company's current market capitalisation. The distillery is only working at half capacity at the moment but various estimates suggest that after growing at 3 per cent per annum between 1975 and 1977, whisky production over the next decade will grow by 8 per cent per annum. As a result there will be a shortage of capacity which Tomatin will have to fill.

### ESTATES PROP.

The recent rights issue by Estates Property Investment has been taken up as to 96.21 per cent.

## Debenture market comes back to life

LONDON TRUST ISSUE

BY RICHARD LAMBERT

London Trust, according to its chairman, Mr. Edward Davies, has only one real interest in life: investment in equities. And its managers hold the unwavering view that nominal rates of interest have got to come down from their present high levels. So why on earth is the company issuing a debenture stock?

The coupon is 13 1/2 per cent, and the stock has been issued at 98 1/2 per cent. So its servicing cost will represent well over twice the yield on the FT-Actuaries All-Share Index. The issue brings in £14.6m after expenses, which is a substantial sum for an investment trust with a portfolio now worth around £100m. And the trust's managers are going to have to live with this decision for the rest of their lives. The final redemption date is 2004.

But Mr. Davies affirmed yesterday. "We have not gone off our heads." The proceeds are not going into equities—in the first instance at least. Over the last few months, London Trust has been backing its judgment about the future direction of interest rates by buying gilts. It now has more than £6m worth, mostly acquired since the balance sheet date last March. These have been financed by bond costing perhaps 15 1/2 to 16 per cent, or a good three points more than the yield on medium and long term gilts. So there has been a large revenue deficit on this investment.

About a third of the debenture proceeds will be used to re-finance these overdrafts. The rest will be invested in additional fixed interest securities, both in the UK and overseas. Mr. Davies believes that the income on such investments will

more or less cover the financing cost of the debenture.

The hope is that when interest rates do fall significantly, the trust will make a big capital profit out of its gilt-edged securities. These will then be sold, and the proceeds reinvested in equities which will generate a growing stream of dividend income to service the debenture.

This redeployment of funds will only happen gradually. Mr. Davies suggested yesterday that it could be three years before it takes place. "Taking a five-year view, I believe that this issue will not prejudice our shareholders' income growth and will bring them substantial capital benefits," he said.

Why does London Trust believe that it can advantageously borrow money on terms that only the Government has been willing to contemplate recently? Mr. Davies thinks it unlikely that industrial companies would be able to take such a risk. Investment trusts, which can switch their assets from one security to another, are a different matter. "Gearing is the essence of such funds," he believes, and it is not wise to have too much of it in the form of short term debt.

It is an open question whether other funds will be able to overcome a natural prejudice about incorporating such a big coupon into their balance sheet for a long period of time. But there are not that many forms of finance open to investment trusts these days.

London Trust's shares sell at a bit more than a fifth below their net asset value, which is better than the average investment trust. So it cannot make a rights issue, or issue shares for a cash

shell, without significantly diluting its original shareholders' interests. Moreover, the stock market has not been receptive to investment trust paper since the new issue binge of the early 1970s. A convertible or a bond with warrants attached may have been possible, but London Trust is keen to keep as tight a rein as possible on its outstanding share capital.

As Mr. Davies admits, the crucial moment for the present strategy will come when London Trust starts to sell its fixed interest investments. If it fails then to reinvest the proceeds in the right companies—those with growing dividends—then the cost of this debenture issue will be heavy indeed. If it succeeds however, the extra gearing will bring valuable benefits to its shareholders.

Perhaps the key to the new issue is that London Trust is managed much more imaginatively than most investment trusts. It turns over its portfolio more frequently than most, and it has made a big success out of investing in small quoted companies and watching them grow. Automated Security and Brent Chemicals are its two biggest equity holdings. It also dabbles in venture capital—it has recently put £200,000 or so into a U.S. windpower project—and one of its subsidiaries is developing a management team to monitor and assist small company entrepreneurs.

"We cannot run a fish and chip shop," says Mr. Davies, "but we have good friends to help us."

In the past five years its net dividends and assets per share have rather more than doubled. Its managers now have to show that they have kept their touch.

## Over £1.3m from AB Electronic

FOLLOWING ON from the pick up at halfway, A.B. Electronic Products Group has achieved profits of £1.37m for the year ended June 30, 1979, from turnover of £22.75m. Total sales abroad represented 40 per cent of turnover.

In 1977/78, the company was hit by a strike and its aftermath, and profits fell from £915,000 to £804,000.

Contained in the higher turnover was a 25 per cent advance in exports and a 17 per cent increase by the German subsidiary. The termination of Iranian defence work and contraction of demand from consumer electronics caused short-time working in some divisions during the latter part of the year, but there was substantial growth in data processing.

Early agreement had been reached with unions in the annual award round, but the national AUEW dispute is causing severe loss of production. If prolonged there could be serious consequences, for the South Wales factories.

Liquidity has improved and resources are adequate. However, the rate of expansion will depend on an early return to normal working.

Earnings for the year are shown at 30.1p (14p) and at 29.2p (13.6p) fully diluted. The dividend is stepped up from 5.63p to 7p net with a final of 4.5p.

The directors see considerable growth potential in thick-film micro circuits, and the Perth (South Wales) factory is being converted to this work at a cost of £500,000, with production due to start early next year. To comply with the wishes of important continental customers a subsidiary has been formed in Austria, and manufacture of thick-film circuits is to start later in 1980. During the past year extensions to the German factory were completed.

# Look behind our numbers and you'll see our resources.

**REPUBLIC NATIONAL BANK OF NEW YORK**

CONSOLIDATED STATEMENT OF CONDITION June 30, 1979

**ASSETS**

Cash and demand accounts \$ 236,371,136

Interest bearing deposits with banks 598,598,799

Precious metals 89,430,491

Investment securities 444,395,056

Federal funds sold and securities purchased under agreements to resell 130,000,000

Loans, net of unearned income 1,858,454,968

Allowance for possible loan losses (33,612,509)

Loans (net) 1,824,842,462

Customer's liability under acceptances 161,963,341

Bank premises and equipment 25,329,469

Accrued interest receivable 54,783,266

Other assets 93,560,711

**\$3,679,274,731**

**LIABILITIES**

Deposits \$2,641,390,239

Short term borrowings 310,806,316

Acceptances outstanding 183,847,704

Accrued interest payable 122,591,392

Due to factored clients 102,921,665

Other liabilities 29,735,079

**STOCKHOLDER'S EQUITY**

Common stock 100,000,000

Surplus 100,000,000

Undivided profits 87,982,336

Total stockholder's equity 287,982,336

**\$3,679,274,731**

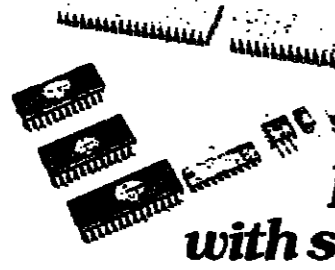
Letters of credit outstanding \$ 168,682,229

**Our \$288,000,000 capital base is 10.9% of deposits—one of the best ratios among the top 100 banks.**

The total investments in precious metals and the precious metal content of silver coins were substantially hedged by forward sales. The unhedged portion of these investments was \$4.3 million at June 30, 1979.

What does such an unusually high capital-to-deposit ratio mean? It means we have experienced, hard working people who have built a strong capital base in order to protect our customers' deposits. Our people have always been able to provide excellent service to our customers and maintain a high level of liquidity.

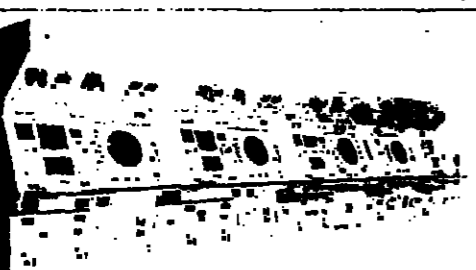
Our people's efforts show up elsewhere on our balance sheet. For example, our assets are only 13 times Republic's \$288 million capital base. And our return on average assets is one of the highest in the banking business. So, of all of our resources, we feel our people are most important. They make our performance possible. Get to know them better.



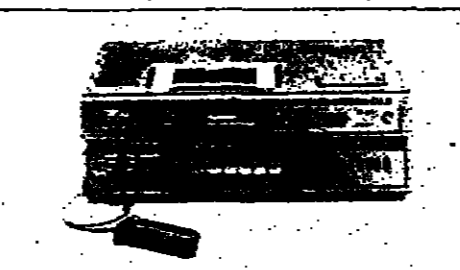
**Toshiba Corporation.**  
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Our newest developments in miniaturized electronics are being deployed in exciting ways. In consumer goods, in business and industry, in satellite communications. Toshiba technology provides, for example, multi-functional semiconductor devices which have wide and varied applications in today's ever-changing world. And it's opening up new avenues into the future. At Toshiba, we're probing the depths of space age electronics. It's a small world that's getting smaller.

Radar information centre at the New Tokyo International Airport



Toshiba's new V-5470B Video Tape Recorder




### CONSOLIDATED ANNUAL REPORT

Statement of Income		Breakdown of Business Results by Product Group		
(For the period April 1, 1978, to March 31, 1979, in millions of yen)		Consumer Products	Heavy Apparatus	Industrial Electronic Products
Sales and other income	1,770,995	35%	31%	22%
Costs and expenses	1,715,331	Other Products 12%		
Income before income taxes	55,664			
Income taxes	32,508			
Net income	23,156			
Net income per common stock	11.05 (in Yen)			

Balance Sheet		(March 31, 1979, in millions of Yen)	
ASSETS		LIABILITIES	
Cash and time deposits	249,127	Bank loans	480,374
Notes and accounts receivable, trade	397,946	Notes and accounts payable, trade	298,050
Inventories	341,787	Other current liabilities	478,511
Other current assets	252,624	Other liabilities	354,557
Property, plant and equipment	269,017	Common stock	105,334
Other assets	292,337	Surplus	88,012
<b>Total assets</b>	<b>1,802,838</b>	<b>Total liabilities</b>	<b>1,802,838</b>

Interested parties are invited to send for our annual report.



**TOSHIBA CORPORATION** TOKYO, JAPAN

Tokyo Head Office: 1-6, Uchisaiyacho 1-chome, Chiyoda-ku Tokyo 100 Japan Phone: 501-5411 Cable: TOSHIBA TOKYO Telex: 422587 TOSHIBA

هكزانة الذحل

هكذا اننا الحمد لله

# The City's idea of the building industry?

## Whoops, there they go again!

Once upon a time (about 5 years ago, actually) the City knew exactly what to think about the building industry. Up one minute, down the next. Unpredictable, volatile, unstable and with a stunning record in the Bankruptcy Courts.

ating subsidiaries is a locally operated independent with its own board of directors and management team.

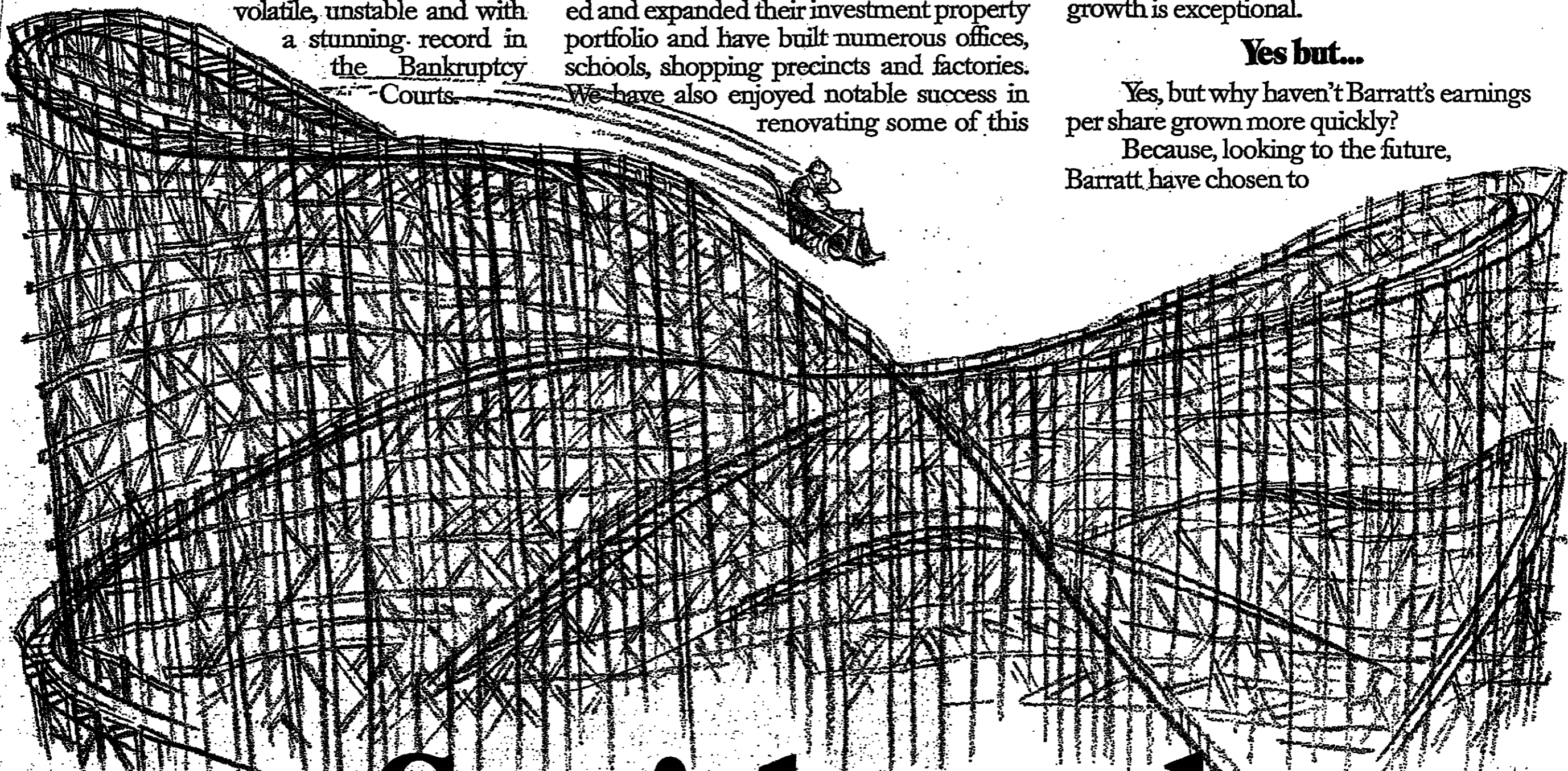
Nor is it merely the country's major house-builder, building over 10,000 houses every year. Recently Barratt have developed and expanded their investment property portfolio and have built numerous offices, schools, shopping precincts and factories. We have also enjoyed notable success in renovating some of this

£11,000 houses for the first-time home buyer to £110,000 houses (for those who can afford them), from the North of England and Scotland where Barratt have a large share of the market to the Midlands and the South where the opportunity for growth is exceptional.

## Yes but...

Yes, but why haven't Barratt's earnings per share grown more quickly?

Because, looking to the future, Barratt have chosen to



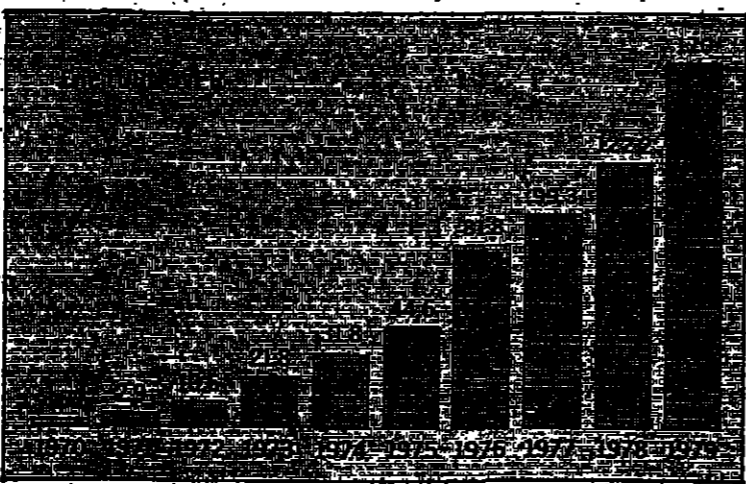
Since when, as an astute City observer you've most probably had enough insight to realise that this judgment is far too sweeping. You noticed that in 1973-74, some building companies which had rocketed in the late 60's crash-landed. But you also noticed that Barratt, for one, continued even in that difficult period to grow and expand.

How Barratt did so, and exactly what their true worth and potential is, in hard facts and figures, you may judge as you read on.

## Barratt comes of age.

This year, Barratt celebrated twenty-one years in the building business. Celebration was certainly in order: in Management Today's 10 Year Growth League we batted 12th in 1979.

How have Barratt achieved such consistent success? Only a combination of tight managerial control and rigorous financial discipline could have weathered the severe regressive tendencies of the market. Another major factor has been a firm policy of local involvement. Each of our 30 oper-



country's most precious listed buildings.

Much of Barratt's work has been commissioned by local authorities, either under negotiated contracts or in open tender: many thousands of houses, flats and elderly people's bungalows, as well as the impressive inner-city redevelopment schemes that are doing so much to revitalise what once were notorious eyesores in Liverpool, Glasgow and Birmingham.

Barratt have shown themselves to be ideally flexible to local authorities, building on council-owned

land in some cases; in others, buying land from the local council for private house building.

This flexibility extends to the wide range of properties that Barratt now create, from

invest in existing companies which are being operated more economically and efficiently by Barratt Management and to further their property investment—a policy which is now amply justified by recent turn-over and profitability figures (£20m in 1979).

Yes, but what of the future?

Barratt's investment property is currently worth more than £20m and the policy is to expand this significantly.

Barratt own more than enough high quality developable land to keep us busy for the next 3 years.

And contrary to popular mythology, every statistic indicates a continuing growth in the demand for new houses.

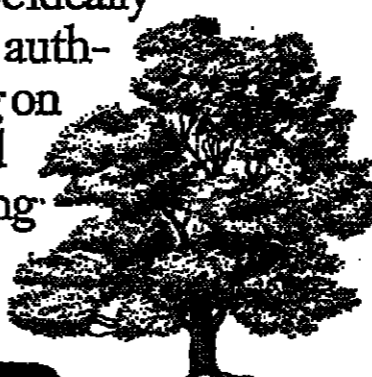
Only 54% of the population own their own homes, compared to 70%+ in some countries.

## Roll up, roll up.

All of this will perhaps only confirm what you have suspected for some time: that Barratt is the kind of rock-solid investment that you can confidently trust for the future.

For the thrills of the roller-coaster, try Battersea Fun Fair.

**Barratt**  
Developments Limited





Companies and Markets

UK COMPANY NEWS

United Newspapers rises 16.8% in first six months Brent Chemicals rise to £1.5m in first half year

PROFITS BEFORE tax of United Newspapers were lifted by 16.8 per cent from £3.85m to £4.47m for the first six months of 1979. Turnover rose by almost 21 per cent to £32.75m, with about half this increase from advertising...

Investment Trust amounted to £338,575 for the year ended July 31, 1979, compared with £700,507 in the previous year. Pre-tax revenue amounted to £247,940 against £288,132...

SALES of Brent Chemicals International in the first half of 1979 increased from £10.51m to £13.48m and pre-tax profits were higher at £1.45m against £1.35m.

not such a worry as it might have been. Its products are used by a good half-dozen different industries as a means of improving production efficiency...

Earnings per 10p share were reduced from 6.4p to 5.6p, while to take account of lower income tax rate, the interim dividend is raised to 2.4p (2.3p), costing £38,826 (£48,647) after waivers...

Landsit issues 21.6m shares on conversions. A total of 21.6m ordinary 50p shares have been issued by Land Securities Investment Trust on conversion of loan stock.

Lord Barnetson, the chairman, reports that trading has continued at a satisfactory level throughout the third quarter and estimated pre-tax profits for the 37 week period to mid-September stand at £5.52m, a rise of 20 per cent over the corresponding period of 1978.

Net assets at July 31 amounted to £7.71m (£8.86m), equivalent to 96.4p per share (108.2p) including 100 per cent of the investment currency premium.

Loss per share is stated as 0.34p (0.66p) but a final dividend of 1.15p steps up the total from 1.78p to 1.82p.

There were 50 major changes in the group's composition in the first half, but in line with stated objectives of increasing the group's international coverage...

Reporting first-half 1979 taxable profits down slightly from £543,939 to £525,413, Mr. J. G. W. Yates, the chairman of Airsprung, has said manufacturing activity was reasonably confident...

As a result of the conversions, £4,437,503 of 5 1/2 per cent stock remains outstanding in respect of which conversion rights are exercisable in the years 1980 to 1983...

The net interim dividend is raised by 28 per cent from 6.5p to 8.4p—last year's final was 9.2248p on £8.86m pre-tax profit.

Blue Bird dividend up 65%

AFFECTED by costs arising from the national road building dispute and depressed market conditions following the VAT increase, pre-tax profits of Blue Bird Confectionery Holdings dropped to £353,099 for the 53 weeks ended June 30, 1979...

Rowan and Boden ahead at mid-year

With turnover, excluding VAT, some £1m higher at £5.81m, taxable profits of Rowan and Boden went ahead from £251,000 to £320,000 for the first half of 1979.

The directors say the full year's results will depend to some extent on the national economic situation. However, if the position can be reasonably contained, they expect the result should again show a further advance.

As a result of the conversions, £4,437,503 of 5 1/2 per cent stock remains outstanding in respect of which conversion rights are exercisable in the years 1980 to 1983...

Following these conversions and the issue of 24,795 shares to the trustees of the LSIT 1979 Profit-sharing Scheme on August 31, the capital of the company now comprises 227.92m shares.

United Newspapers' interim pre-tax profits are up by 17 per cent which is good going given the industrial troubles in the early part of the year.

However, despite the profits fall, the company is effectively lifting its dividend by 65 per cent from 2.39p to 3.79p...

Turnover for the 53 weeks increased to £10.9m (£9.9m for year) but trading profits were reduced from £943,587 to £769,918.

The effect of the harsh winter is that Brent Chemicals is effectively reporting on five months trading, rather than six.

Turnover for the six months was ahead at £7.82m (£5.86m), but to support this increase, the chairman says the group was obliged to buy in components at additional cost...

As a result of the conversions, £4,437,503 of 5 1/2 per cent stock remains outstanding in respect of which conversion rights are exercisable in the years 1980 to 1983...

Advance for Jove Investment

Gross revenue of Jove Investment Trust advanced from £406,252 to £502,753 for the half year ended August 31, 1979. Earnings per 10p income share rose by 0.8p to 1.73p...

Little change at Hall Thermostat

Pre-tax profits of Hall-Thermostat were virtually unchanged in the first half of 1979, at £1,388,000 compared with £1,372,000, or increased turnover of £38.1m, against £34.2m.

The directors say the capital expenditure programme for the modernisation and expansion of the Hunnington factory is nearly completed.

For the whole of last year, the taxable surplus reached a record £4.39m (£4m). Tax for the half year took £838,000 (£864,000) - SSAP 15 has been adopted and comparisons restated.

Strenuous efforts are being made to catch up and it is hoped that this additional capacity will be brought on stream around the end of the year.

The group, which is a subsidiary of APV Holdings, makes marine, industrial and commercial refrigeration, heating and ventilation equipment.

Sizewell European

Including interest receivable of £50,223 against £44,566, gross revenue of the Sizewell European rose from £2,248,000 to £2,748,000 for the year ended February 28, 1979.

£20,624 loss by Sobranie

For the year ended February 28, 1979, Sobranie (Holdings) incurred a pre-tax loss of £20,624 compared with profits of £84,096 in the previous year.

Net asset value is shown at 3.01p (2.5p) per 2p capital share and at 50.74p (50.4p) ex-dividend per income share.



GOLD FIELDS OF SOUTH AFRICA LIMITED

(Incorporated in the Republic of South Africa)

Salient features of the Review by the Chairman, Mr. A. Louw, for the year ended 30 June 1979

Table with 2 columns: 1978 R Million, 1979 R Million. Rows include Income from investments, Surplus on realisation of investments, Net sundry items, Profit attributable to members, Cents per share, Earnings, Dividends, Net assets as valued.

GFSA and its subsidiaries achieved a record level of earnings for the year ended 30 June 1979, of R66.7 million, equivalent to 409 cents per share, an improvement of more than 63 per cent when compared with the results for the previous year.

Gold: There was a very substantial improvement in the gross profits of the gold mines administered by GFSA of R211 million to a record R745 million. These profits arose from a practically unchanged aggregate of gold produced and sold, derived from an increased tonnage milled at a lower grade.

The principal reason for the improvement in the mines' gross profits was undoubtedly the very much higher average price received for gold which increased by 31 per cent.

While the gold price may be sustained at or even above \$300 per oz. in the short term by continuing political and economic uncertainties, a reaction to lower levels, in due course, will be neither unexpected nor should it create alarm.

Base metals and minerals: Apart from the Kin Products group in South West Africa which sustained a loss, all group mines and plants operating in the base metals and minerals sector achieved impressive performances and substantially increased after tax profits for their respective financial years ended on 31 December 1978.

Our policy of promoting the processing of raw materials in the Republic itself was furthered by the decision of the Rooiberg company to build a tin smelter at the mine, and this facility is expected to be in production in October 1979.

Satisfactory progress continues to be made at the developing Black Mountain lead/silver/zinc/copper mine at Aggeneys in the north-western Cape and trial milling is expected to commence in the last quarter of 1979 with a progressive build-up to the rated capacity of the

plant in 1980. The necessary infrastructure and harbour facilities have either been completed and are operational or have reached an advanced stage of construction.

The group's exploration effort will, in addition to gold, favour energy product targets, the main targets being fossil and nuclear fuel deposits. Two of our deposits in the energy field involve political risks; a coal deposit in Zimbabwe-Rhodesia and a uranium deposit in South West Africa.

Outlook

The discovery and acquisition of new orebodies and of extensions to existing orebodies is a vital aspect of GFSA's continuing search for new projects.

The group's exploration effort for gold continues and three mineralised areas are currently being assessed. These areas are to the south of Doornfontein, east of Libanon and north of East Driefontein.

The current year promises to be a very rewarding one for the group. Even if the gold price were to average the same as that for the previous year, our estimates indicate that the group's distributable earnings and dividend level would be maintained, provided the levels of productivity and efficiency attained during the year to 30 June 1979 can be maintained.

GOLD FIELDS OF SOUTH AFRICA LIMITED - CHAIRMAN'S REVIEW 1979

The full text of this review is available on application to Gold Fields of South Africa Limited, c/o Close Registrars Limited, Arthur House, 803 High Road, Leyton, London E15 7AA, England. Please complete and post this coupon.

Form with fields for Name and Address.

Manson Finance Trust

ANOTHER SUCCESSFUL YEAR

- Highlights of the year ended 30th April 1979: \* New record surplus of £683,000 achieved on group revenue of £2,781,000. \* Dividend maintained at 3.5p net per share.



MANSON FINANCE TRUST LIMITED



INTERIM STATEMENT OF THE CHAIRMAN, MR. HOWARD HICKS

The unaudited profits for the half year ended 30 April, 1979, before charging corporation tax, amounted to £501,970 (1978: £428,551). The results for the full year will show an improvement over those for 1978, and with the orders confirmed and the level of enquiries currently being dealt with, the immediate future can be viewed with reasonable confidence.

The group's liquidity remains satisfactory.

An interim dividend of 13.75% (1978: 11.96%) has been declared in respect of the year ending 31 October 1979, this dividend will be paid on 31 October 1979.

My wife and I continue to waive the dividends due to us.

Table with 3 columns: Half Year to 30 April 1979, Half Year to 30 April 1978, and another column. Rows include Turnover, Profit before Tax, Tax Provided, Profit after Tax, Interim Dividend Declared, Amount absorbed by this Dividend.

Handwritten note: 10/20/79

Elaine Williams on the Defense Department aid for the US electronics industry

## Boost for American nuclear arsenal

MILLIONS OF U.S. Defence Department dollars are to be pumped into the thriving American electronics industry to provide faster, more accurate and deadlier delivery of the weapons in America's nuclear arsenal.

The U.S. electronics industry is acknowledged world leader in its field and the extra money—\$200m—comes at a time when its rapid rate of developing silicon chip technology shows no sign of slackening.

The U.S. Department of Defence is to inject the \$200m into the industry to speed up the design and development of extremely complex integrated circuits—tiny squares of silicon with microscopic markings capable of completing complex mathematical tasks in a fraction of a second. The Pentagon wants those calculations carried out even faster to improve the electronic brains of warheads.

It is rare for the U.S. Government to provide direct funds to industry for basic research of this kind. It is a sign that the U.S. is concerned about increasing foreign competition.

The spending comes at a time when other countries such as Britain, Japan, West Germany, and France have also committed considerable sums of money to encourage the growth of their own semiconductor industries. A confidential report sent to the Defence Department estimated that projects costing more than \$1bn over a period of years are underway for such purposes outside the U.S.

The \$200m is much the largest funding of the U.S. industry by the Defence Department since the 1960s. Apart from the growing foreign competition, the funding is inspired by the fact that commercial developments are not producing the kinds of

systems which the military needs.

The Department is putting up the \$200m over the next six years, into developing integrated circuits—silicon chips—which can carry out computations even faster than they do now. These very high speed integrated circuits are intended to create a new era of sophistication in electronic weaponry and defence systems.

Obtaining funding for the project has not been without difficulties because the House of Representatives Defence Appropriation Sub-committee—which approves defence spending—at one time threatened to cut \$2.2bn of the 1980 defence budget, and wanted to axe the silicon chip programme completely.

But the Pentagon is particularly concerned that the project is launched. It is therefore highly likely that total funding will be approved.

When completed, the U.S. will have very high speed integrated circuits (VHSIC) capable of processing information extremely quickly. Not only will they be of immense value in military systems but they will also give a great number of commercial spin-offs for companies involved in the project.

The VHSIC project is a six-year programme—though it may stretch to eight years—split into four phases. In the first, due to begin in November, teams of companies or individual organisations will carry out detailed technological studies and submit proposals to the Department of Defence for achieving the aims of the phases that follow. Companies bidding for the contract have already applied for funding under the first phase.

Before the 1970s it was vast military spending which funded

the most important technological breakthroughs in the electronics field. During World War II it funded research which was to lead to the invention of the transistor in 1948. In the late 1950s and early 1960s during the Cold War, the electronics industry received further finance under the Minuteman missile project. This produced the integrated circuits now famous as silicon chips.

### Future needs

Later under the auspices of the U.S. space programme more money was supplied. However since the early 1970s semiconductor manufacturers have been concentrating their efforts on exploiting these developments commercially. The military contribution to their health and wealth has dwindled over recent years. But now the Defence Department feels that more pump-priming is needed to produce the highly sophisticated weaponry and defence systems of the future.

The U.S. electronics industry has not shown signs of maintaining the type of development required by the military even though the complexity of silicon chips doubles about once a year.

In 1965 the industry could put about 30 components on a chip, in 1975 the density of components reached about 30,000 and in 1978 with the introduction of a device called the 64K RAM, used for storing information, this rose to about 135,000 components. From 1980 on, some scientists believe that the doubling of chip density will take place every two years.

Individual companies have not had the resources to undertake such defence developments but now they have been offered

### BIDDERS FOR THE MICROELECTRONICS DEFENCE CONTRACT

<b>GROUP 1</b> Westinghouse Electric National Semiconductor Control Data Carnegie-Mellon Institute	<b>GROUP 2</b> Motorola Univac	<b>GROUP 3</b> Hughes Signetics
<b>GROUP 4</b> Fairchild Varian Raytheon	<b>GROUP 5</b> Rockwell Sanders	
<b>INDIVIDUALS</b> IBM TRW Western Electric	<b>RCA</b> General Instruments General Electric	

an attractive package. It will give them money to fend off the growing strength of the Japanese, which many organisations have been concerned about.

In 1976 the Japanese Government through its Ministry of International Trade and Industry began a four year project with its electronics industry to develop very large scale integrated circuits to catch up with the U.S.—purely for commercial ends because the Japanese industry has no access to military funding.

The success or failure of that project will be seen from 1980 but already the Japanese have shown that they are likely to emerge from the programme with expertise in microelectronics which will rival the Americans.

Semiconductor technology today is at the stage where the size of individual components—called elements—etched on to the surface of a silicon chip using a printing type process is in the order of three to four thousandths of a millimetre.

After the initial study phase of the Department's programme which will last for a year and be carried out by six to nine selected companies, the Department of Defence wants to see the development of element sizes which are in the order of one thousandth of a millimetre. This three-year phase will be carried out by about three to four companies. This could effectively triple or quadruple the density of elements on a

silicon chip although it is the speed at which a chip can work out problems which is the most important factor.

The next phase, lasting about three years, would carry this development further so that the thickness of elements fall below the one thousandth of a millimetre (one micron) level. A special projects phase will also run parallel with the other three phases and will allow development of innovative ideas generated in universities and industry.

To achieve the reduction in size of the elements on a chip will be beyond the capabilities of present manufacturing equipment. Semiconductor manufacturers will have to invest in new, expensive systems to achieve smaller chip size.

However, much of the work to make integrated circuits smaller will be done using present day processes. But newer technologies—such as one known as silicon on sapphire, in which the silicon wafer on which the circuit is built up is replaced by a slice of sapphire, and a derivative of MOS called CMOS—offer smaller sizes and, more importantly, greater speed.

The \$200m to be spent on the new programme will not cover the whole of the research and development costs and industry will have to raise the extra funds, but whoever gets the contract, the Pentagon decision could well help the U.S. semiconductor industry to beat off the growing competition.



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Alex Korda (GEC);  
Mervyn Grubb (GKN);  
Nicholas Remington-Hobbs (Stock Exchange);  
Justin Dukes (Financial Times).

WEDNESDAY, 17th OCTOBER 1979

at the Cavendish Conference Centre in London.  
Bookings (£80 + VAT) to Brigitte Burnett, Seminar Division, Mills & Allen Communications Ltd., Broadwick House, Broadwick Street, London W1V 1FP. 01-439 9541.



Companies and Markets

# MINING NEWS

## Lower gold prices would not worry GFSA

BY KENNETH MARSTON, MINING EDITOR

CONFIDENCE IN the ability of gold as a major asset of central banks, coupled with a cautious view of high gold prices, is expressed by Mr. Arthur Louw in his annual statement with the Gold Fields of South Africa.

His statement is dated September 7 when gold was standing at just over \$300 per ounce prior to the recent accelerated advance to over \$380 at one time; it closed at \$377 yesterday.

Mr. Louw considered the price to be vulnerable and advised that "while it may be sustained, it is even above \$300 per ounce in the short term by continuing political and economic uncertainties. Other reaction to lower levels in the course will be neither as expected nor should it create alarm."

After commenting on the improved productivity of the industry, Mr. Louw said that even if the price of gold were to average the same as in the year to last June—\$251—the current year's earnings would be maintained.

As already reported, GFSA boosted earnings in 1977-78 by over 63 per cent to R667m (£37.3m), equal to the 1976-77 total rose to 225 cents from 135 cents and a 66 per cent increase in the dividend to 10.5p from 6.3p.

London's Consolidated Gold Fields holds 45 per cent of which obtains over 80 per cent of its income from gold and uranium and is a major contributor to group revenue.

Clearly, if gold prices hold at present levels, GFSA's earnings will rise a modest 10 per cent in 1978-79.

Indeed, sharply increased dividends are already expected from the gold mines in the group's portfolio which are among the pick of South Africa's producers. While gold and uranium income is set for a fresh rise, the group's big Black Mountain lead-silver-zinc-copper mine in the north-western Cape is about to start trial milling and is expected to accelerate advance to over \$380 per ounce at one time; it closed at \$377 yesterday.

evaluated while depending on political considerations, a coal deposit in Zimbabwe, Rhodesia and one containing iridium in the South West Africa may eventually be turned to account. Other diversification comes via the group's recently acquired stake in the Sasol oil-from-coal operations and in the group's exploration which takes in energy targets.

the prospect of a fresh rise in the dividend, distributed for the current year, the shares are not over-priced for believers in gold.

Higher prospective dividend yields are offered by shares of individual mines, but the lower GFSA return—currently 6 per cent—allows for the risk-spreading element of a diversified portfolio and growth prospects in new mines such as the Deel-Deel gold mine which is due to increase production in the current year.

Amara is ACM's largest shareholder with a 33 per cent stake. In London yesterday shares of North Kalgoorlie, which is planning to re-open its Western Australian mine, rose 31p to a year's high of 254.

### Pioneer group seeks control of Nabarlek

AUSTRALIA'S Pioneer Concrete Service, the international quarrying and building products group, yesterday launched a share-market operation designed to gain control of the Nabarlek uranium mining ventures in the Northern Territory, reports James Farley from Sydney.

Earlier this year Ampol Petroleum created interest when it bought an 8 per cent share in Kaituma Investments (Australia) from the Australian Industry Development Corporation.

KI owns 50 per cent of Queensland Mines, which operates the Nabarlek uranium mining venture. The Ampol move pushed out Pioneer which has long had a small holding in KI but began to increase its stake.

Yesterday Pioneer stepped into the market with an offer to buy 1m KI shares, or 8 per cent of the capital, at a price of A\$6 (314p) per share. If successful this would lift Pioneer's interest to 20 per cent when account is taken of the group's recent purchases of Ampol and Queensland Mines.

However a quick riposte came in the shape of a report issued by the KI directors which valued the company at A\$7.50 per share and Queensland Mines at A\$8.72.

### Honeymoon in S. Australia

THE QUEENSLAND mining groups, MIM Holdings and AAR have been quick to capitalise on the change of State government in South Australia. The two companies are working on proposals for a pilot scale on their relatively modest-sized Honeymoon uranium deposits, near Lake Frome.

The previous SA Labour government had placed a moratorium on uranium mining in line with the Federal Labor policy, but the new Liberal Government is in favour of uranium development.

AAR, which is partly owned subsidiary of CSR, and MIM plan to hold talks with the government and hope to have a pilot plant operating within 12 months.

The Honeymoon deposit contains an estimated 2,500 tonnes of uranium oxide and full scale mining would require an investment of at least A\$20m (£10.4m).

The partners' stakes are MIM, 51 per cent, AAR 21.7 per cent, the U.S.-owned Texas Exploration 25.5 per cent and Concoise Riotinto of Australia 3.8 per cent.

### Tax relief helps CAIL

HIGHER PROFITS of A\$12.6m (£6.8m) for the year to June 30, compared with A\$10.7m in the previous 12 months, are reported by Coal and Allied Industries (CAIL), the Australian coal producer which operates in New South Wales.

But the rise in profits reflected investment allowance tax concessions related to the development of a new A\$60m open-cut mine in the Hunter Valley. Operating profits were lower in the period at A\$12.1m compared with A\$14.4m in 1977-78. The dividend, however, is held at 20 cents (10.5p).

Lower profits in the second half of the year resulted from cuts of A\$2 per tonne in the price of coking coal sold to Japan and the explosion earlier this year which closed the West Wallsend No. 2 mine.

### ACM BUYS 9% OF NTL KALGOORIE

Australian Consolidated Minerals has purchased 9.1 per cent of North Kalgoorlie from Amara at a price of A\$17.25 (47.2p) per share.

### Active start for Heiton

The first four months trading in the current year have been active, says Mr. James Heiton, chairman of Heiton Holdings, the Dublin-based coal merchant and builders' provider.

He adds in his annual statement that he has every confidence in the group's ability to achieve the maximum return in whatever conditions may prevail for the remainder of the year.

As already known, taxable profits advanced 62 per cent to Irish £1.3m (£0.8m) in the year to April 30, 1979, on turnover 31 per cent higher at £23.21m (£17.32m). The dividend is raised from 2.8p to 4.1p net. A one-for-one scrip issue is also proposed.

The chairman says that a share revaluation at April 24, 1979, on land and buildings resulted in a £5m surplus over book value which has been credited to capital reserves.

Group fixed assets were up from £4.23m to £7.63m at balance date, while net current assets rose from £3.17m to £4.19m. Short-term debt totalled £300,000 (£50,000), and bank balances and cash were £188,127 (£464,615).

### ELVICTA WOOD CLOSURE

Elvicta Wood Engineering, manufacturer of boxes and quality presentation cases in wood, has closed its Clackhewell factory which employs 46 people.

Because of a low level of orders, the company has been trading unprofitably for some time; and there is a lack of prospects in the foreseeable future.

## 15th year of record profits

Year ended 28 April	1979	1978
	£'000s	£'000s
Sales	95,787	75,946
Profit before taxation	7,755	6,411
Profit after taxation	4,400	3,491
Extraordinary items less minority interests	1,133	NIL
Profit including extraordinary items	5,533	3,491
Earnings per ordinary share	11.43p	9.61p
Dividend per ordinary share	4.00p	3.36p

- \* Sales for the year increased by 26%
- \* Profit before taxation up 21% over last year
- \* Recommended dividend increased by 19%
- \* Dividends to reflect growth of the company
- \* Net asset value per ordinary share is now 97p an increase of 98% on last year
- \* Liquidity is now very strong

"I am confident that with the increase in consumer spending power which will result from tax rebates due in October, results for the full year should prove satisfactory."

**Ben Raven** — Chairman

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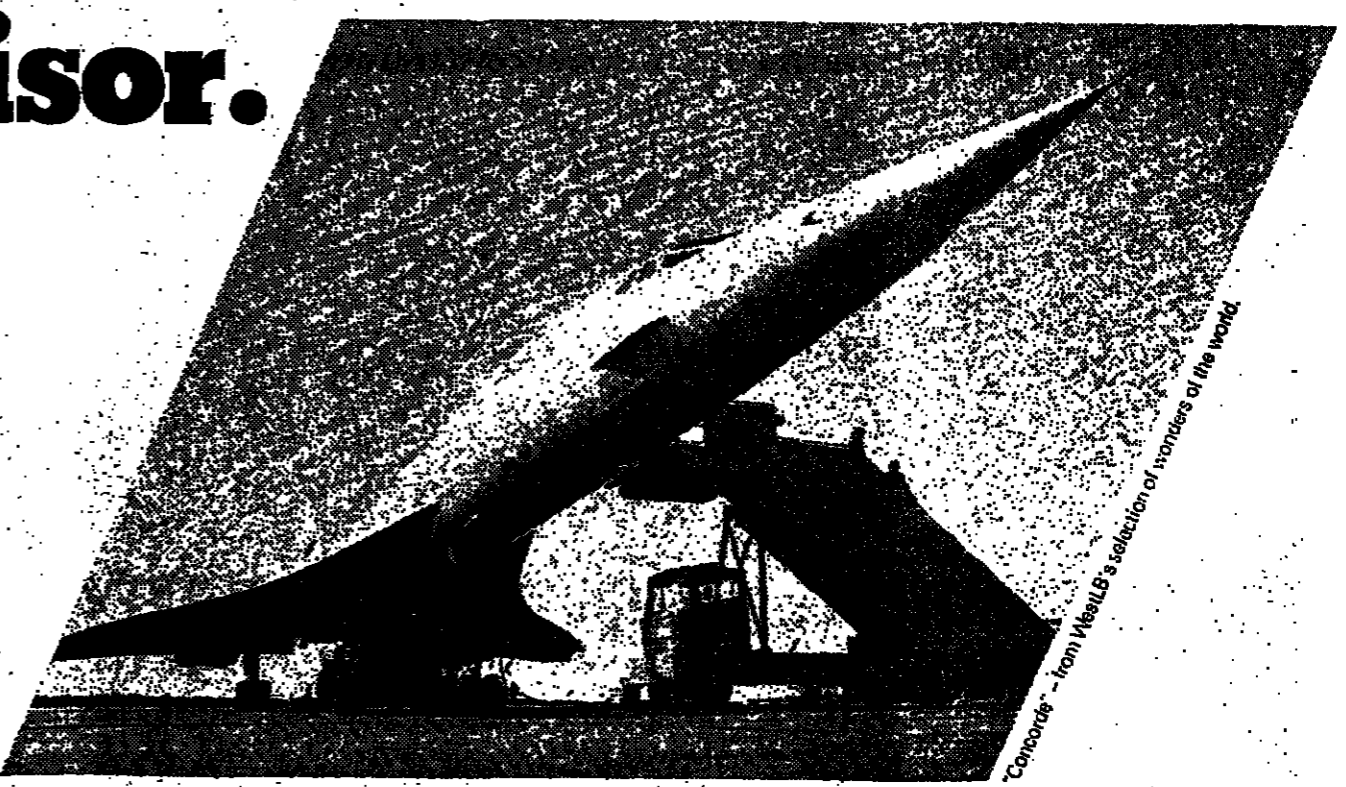
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September 18, 1979

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Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

NORTH AMERICAN NEWS

Moscow Narodny sued over Camino bank shares

BY JAMES BARTHOLOMEW

MR. AMOS DAWE, the Far Eastern businessman and former chief of the Mosbert Group, has filed a complaint against Moscow Narodny Bank and three others in the Superior Court of California.

Consolidated Foods alters role

BY OUR FINANCIAL STAFF

ACQUISITIONS and divestitures will play a much less prominent role in the future for Consolidated Foods, according to Mr. John H. Bryan, the company's chairman.

Fox forecasts growth in third quarter

By Our Financial Staff

FILM PRODUCER and distributor Twentieth Century-Fox Film expects its performance for the third quarter to be at least as good as last year, according to Mr. Edwin A. Bowen, the company's senior vice president.

Bethlehem Steel cuts expected to continue

BY FRANCIS GHILES

CHICAGO—Mr. Lewis W. Foy, chairman of Bethlehem Steel, said yesterday that the corporation's plants were currently operating at 84 per cent of capacity, down from about 90 per cent in the first half.

Sudan and creditors to review debt

By Our Euromarkets Staff

A WIDE review of Sudan's commercial foreign debt, which is estimated at up to \$1.5bn, will be held in London tomorrow by a Sudanese Government delegation.

General Mills predicts peak sales and income

BY OUR FINANCIAL STAFF

GENERAL MILLS predicts record sales and earnings for the second quarter, following a flat performance in the first quarter just ended.

Ortoli borrowings to start soon

BY JOHN EVANS

THE start of borrowing operations on the international capital markets by the European Economic Community, under the so-called Ortoli bill, is expected within the next few days.

Profits upturn at papermaker

By Our Financial Staff

EARNINGS OF paper and packaging group, Hammermill Paper, continue to recover. Net income for the third quarter of 1979 is 32 per cent higher at 79 cents a share.

INTERNATIONAL CAPITAL MARKETS

New FRN model for Swedish loan

BY FRANCIS GHILES

CREDIT SUISSE First Boston director of CSFB, explained that this should protect investors from a sudden dip in short rates which, in the previous formula, might land bondholders with a long-term coupon inferior to other opportunities in the market.

cent over the six month Libor rate with a minimum coupon of 3 1/2 per cent. Trading in the secondary straight dollar market remained at a low level.

SwFr 100m 12-year public bond through Wirtzschaffsky and Privatbank. The borrower is paying a coupon of 4 1/2 per cent and the issue has been priced at par.

The European Investment Bank has just completed a placement of bonds in the Belgian franc market through Societe Generale de Banque.

Sudan and creditors to review debt

Western banks are keen to avoid any possibility of a declaration of moratorium on Sudan's debt, and instead prefer a formula under which the country can continue servicing its debt on a less arduous basis.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices published on the second Monday of each month.

SEC defended on market system plans

WASHINGTON—Mr. Harold Williams, chairman of the SEC, yesterday defended the Commission's policy for a measured evolution, rather than rapid development, of the national market system.

Other Straights

Table listing various international bonds with columns for Issued, Bid, Offer, Change, and Yield.

Advertisement for Olayan Real Estate Company, featuring a 'SR 50,000,000 8 year Loan Facility' and listing various international banks as agents.

Large table of international bond prices and yields, categorized by currency and region, including sections for U.S. Dollar, Deutsche Mark, and Swiss Franc.

Vertical text on the right edge of the page, including 'Deutsche Bank' and other financial-related terms.

مركز الأمل

Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

Deutsche Bank plans rights issue

By Andrew Fisher in Frankfurt

DEUTSCHE BANK, the largest bank in West Germany, yesterday announced plans to raise DM 266m (\$197m) through a rights issue, at the same time assuring shareholders that the profits decline of the first six months was now being reversed.

The issue will bring the bank's share capital up to DM 1.114bn. Shareholders are being offered the new shares at a price of DM 200, a sizeable discount on Monday's closing level of DM 275.50.

Upsurge in Krupp first half orders

BY ROGER BOYES IN BONN

KRUPP GROUP yesterday reported new orders of DM 6.6bn (\$3.73bn) during the first half of 1979, representing a 21 per cent increase over the same period last year.

The healthy orders outlook was particularly influenced by a revival on the steel market (accounting for a 21 per cent increase in orders for the steel division), a 24 per cent increase in mechanical engineering orders and strong demand in the trading and services division, which recorded a 29 per cent orders increase.

These increases helped to compensate for lagging trade in those sectors most vulnerable to the effects of the oil crisis.

Underlining the continuing importance of the steel division, the board has announced that Herr Wilhelm Scheider, chief executive of Friedrich Krupp AG, is to be the next chairman of the whole Krupp group.

Herr Heinz Petry, the present chairman, recently renewed his contract for five years suggesting that Herr Scheider, who will be admitted to the group's board next year, is to have a relatively long period of induction before he succeeds to the chairmanship.

Thus the group has for once avoided the storminess which has often surrounded the changeover of chairmen. In 1972, Herr Guenther Vogelsang, the man responsible for much of the financial restructuring within the group, refused the offer of a further term as chairman, apparently because of differences with Herr Berthold Beitz, the powerful chairman of the Supervisory Board.

Within months, Herr Vogelsang's successor, Dr. Juergen von Krackow, also over personnel policy. Dr. Scheider, however, is reported to get on well with both Herr Petry and Herr Beitz. When he joins the board next April, he will be responsible for Krupp's forward planning.

Waterford Glass ahead after first six months

By Our Financial Staff

HIGHER PROFITS were announced yesterday by Waterford Glass, the Irish company whose operations range from fine china retailing to motor distribution as well as its world famous crystal glass business.

Pre-tax, the company is 11 per cent ahead of Irish £5.1m for the six months ended June 30, with profits at the net attributable level rising by 2.5 per cent to £3.6m—mostly on the back of a lower tax charge. Waterford hopes to show an increase for the whole of 1979.

Turnover increase for Montedison

BY RUPERT CORNWELL IN ROME

MONTEDISON, Italy's largest chemical group, reports a 23 per cent rise in parent company sales in the 1979 first half to L1,971bn (\$2,465bn). Group turnover rose to L3,401bn (\$4,255bn), up 24 per cent.

Despite the jump in sales, reflecting advances in volume as well as prices, Montedison is still operating at a loss, as a result of the heavy discounts of certain group companies, in particular its Iberian offshoot, Montefibre.

Although its sales were up this year, Montefibre's performance is described as "very negative". The parent company has now cut off further funds, and a temporary management has been installed, as negotiations for a banking consortium to salvage Montefibre continue.

fibres, Montedison would have been in the black in the first half. Prospects for the rest of 1979 are uncertain. New wage contracts may push up labour costs substantially, while overall demand in the second half of the year, which includes the August holiday month, is traditionally lower.

Dutch foodstuffs group expands in U.S.

BY CHARLES BATCHELOR IN AMSTERDAM

WESSANEN, the Dutch foodstuffs group, is to extend its penetration of the U.S. market with the acquisition of a dairy products group in Minneapolis, Clover Leaf Creamery.

Clover makes dairy products including milk, butter, milk, drinking chocolate, fruit drinks, cottage cheese, yoghurt, butter and ice cream at its 140,000 barrels a day capacity plant. It has 13 distribution centres in North Minnesota and claims a 20 per cent share of its market

in Minneapolis-St. Paul. Annual turnover is more than \$35m and the company employs 220 people. The acquisition will make Marigold Foods the market leader in a large number of products in the area and give it coverage of the entire state of Minnesota. Wessanen has hopes of a further growth to the two companies. Marigold was purchased for \$20m, with annual sales of around \$100m.

IHC HOLDINGS, the recently restructured Dutch shipping group, said it expects net profit

this year to be higher than the FI 9.9m (\$5.1m) in 1978. In the first half of 1979, up to mid-July, the company, which makes offshore structures and dredging equipment, reported net profit of FI 8.9m. This was achieved after operating losses of FI 1.1m by the holding group and profits of FI 3m by the companies in which it participates.

IHC HOLDINGS, the recently restructured Dutch shipping group, said it expects net profit

60 per cent of the shares in its foreign activities, meant there was little point in giving detailed comparative figures for the first half of 1979, the company said. IHC Holdings wrote down its share in IHC Holland by FI 40m last year in anticipation of losses. The expected deficit from this company this year will be covered by these write-offs.

A TENDER issue in 10-year bonds is planned by the Dutch Government for next Tuesday. The funding, the fifth by the State this year, will carry a coupon of 8 1/2 per cent. So far this year the Government has raised a total of Ff 2.8bn by public bond issue with an issue of 15 year bonds in July putting in Ff 800m

Air France hotel chain to double in three years

BY DAVID WHITE IN PARIS

AIR FRANCE'S luxury hotel subsidiary, Meridien, is aiming to double the size of its chain in three years and to compete among the world leaders in the sector.

M. Henri Marescot, Meridien's chairman, said that the number of hotels would reach about 50, with some 16,000 rooms, compared with the 30 hotels and 22,000 rooms now belonging to the worldwide Hilton chain. The group would be represented in about 40 countries. It has 25 hotels, of which it owns six and manages 14, with the remaining five under franchise.

Group turnover this year is expected to reach Ff 9,900m (\$2,171m), more than half as much again as last year's Ff 5,700m.

Results at the parent company, Société des Hôtels, Meridien, should continue to improve this year and net earnings are expected to be better than last year's Ff 4.3m (\$1,04m). Marescot said that all its offshoots should follow the upward trend and finish the year in the black.

Five Meridien hotels have opened this year, 10 are under construction and a further six are planned. With encouragement from its state-owned parent company, it is considering launching a more down-market chain of two-star hotels in France. The name Meridien will, however, be reserved for its four-star network.

SOUTH AFRICAN STOCK MARKET

Investors rush for gilts

BY BERNARD SIMON IN JOHANNESBURG

THE FASTEST growing sector of the Johannesburg Stock Exchange is trading in government and semi-government securities. Trading volumes are now so high that the Stock Exchange Committee is considering setting aside a separate floor for trading in government and municipal stock.

The total nominal value of these securities in issue at the end of last year was around R16bn (\$19bn), compared with a market capitalisation of all equities listed on the JSE of ever, in the first quarter of 1979, almost R30bn (\$36bn). Now, JSE turnover of gilts and semi-gilts—totaling R338m—for the first time exceeded the value of shares traded.

The value of government and semi-government securities dealt on the JSE rose from R35m in 1976 to R639m last year. This year's turnover will be several times higher. Trading during the first eight months of 1979 totalled R1.6bn, reaching a monthly record of R485m in August.

The current growth of the secondary market has been helped by the easing of a number of legal restrictions, but the structure of South Africa's money and capital markets is still not conducive to a fully fledged open market in gilts and semi-gilts.

An important step in activating the market was taken last year with the lifting of the prohibition on stockbrokers from acting as jobbers in fixed interest securities.

handled about a third of total public sector stock issues. Sterianos has not confined its activities to secondary market trading. Since June, it has managed two small new issues, one for a Black Homeland government and the other for a local authority. But because of their weak capital structures and inability to underwrite loans, brokers' forays into the primary market will probably be infrequent and on a small scale.

A more insignificant, but less easily quantifiable, boost to the secondary market has been the growing sophistication and profit-consciousness of institutional investors.

The South African Government compels insurers and pension funds to invest a substantial portion of their funds in low-yielding government and semi-government stock. Although their gilt and semi-gilt portfolios are larger than their equity holdings, the institutions have in the past done little more than buy the required amounts of securities and hold them until redemption.

Institutions have lately become less inhibited in their use of the secondary market. Rising inflation and fears about the ability of some pension funds to meet future commitments to their members, have made investors more aware of the need to obtain maximum returns from their portfolios.

The high liquidity of the past two years and the lack of alternative investment channels have further encouraged trading in gilts and semi-gilts. Several public sector borrowers have done their bit by actively stimulating secondary markets in their stocks. None more so than the Electricity Supply Commission (ESCOM), which as a result of its inability to negotiate foreign loans and its expansion programme, has had to rely increasingly on the domestic market. Tap issues sold by

Escom on the secondary market last year raised considerably more than its two public issues. A number of municipalities, notably Port Elizabeth, have also encouraged active trading in their stocks.

However, several other features of South Africa's financial structure have continued to hinder the development of a comprehensive secondary market. One problem is that the Reserve Bank's open market operations have been on a relatively small scale, mainly as a result of the limited size of its portfolio of saleable securities.

These activities have increased somewhat in the past two years, and in July the bank sold over R400m in securities in an effort to mop up some of the high liquidity in the money markets. The effectiveness of open market operations as an instrument of economic policy is currently being investigated by the De Kock Commission on Monetary Policy.

The Public Debt Commissioners, who control the Civil Service's pension funds, have also taken a relatively insignificant role in gilts and semi-gilts trading. The PDCs control almost 40 per cent of the Government's marketable stock, but the profit and loss implications of active trading may have discouraged them from heavier participation. In a recent article, Mr. R. M. Gidlow, a Witwatersrand University lecturer, argues that "a limited role for the PDC may be preferred by the monetary authorities, because otherwise its participation may influence the market in a manner inconsistent with the monetary policy of the Reserve Bank."

With the greater involvement of stockbrokers and non-institutional investors, and the greater role likely to be played in future by open market operations in official monetary policy, the fast growth of the secondary market is bound to continue. There is one cloud on the horizon, however, which could limit the attractions of trading in both fixed interest securities and equities. The authorities will shortly publish draft legislation providing for the introduction of a capital gains tax. The details of the Bill have not yet been revealed, but it is widely expected that they will follow the recommendations of the Franssen Commission, which ten years ago proposed that capital gains on sales of stocks and shares and fixed property (other than the seller's dwelling) be taxed at a rate of around 20 per cent.

Advertisement for Republic of Indonesia Bank Indonesia. Features a \$425,000,000 medium-term Euro-dollar loan. Lists lead managers (Morgan Guaranty Trust, Chase Merchant Banking Group, Industrial Bank of Japan), co-managers (Algemeene Bank Nederland, American Express Bank, etc.), and funds provided by various international banks.



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Companies and Markets

## INTL. COMPANIES and FINANCE

### Increase in share issue by Gulf Medical

By Mary Frings in Bahrain  
GULF MEDICAL Projects Company, whose UAE DH 15m (\$4m) public offer of 6m shares in Sharjah last week was 2,000 times over-subscribed, has increased its capital, and has issued another 11m shares worth DH 27.5m nominal, for distribution to the subscribers.  
In Sharjah, Whimsey Murray, the international auditors, who are handling the allocation of shares, said that applications for 10,000 shares each from the 6m originally on offer, will now get eight more.  
Six of the additional shares will be paid for at the DH 2.50 price of the original issue, and two will be bonus shares.  
The deputy manager of the National Bank of Sharjah confirmed that during the six-day subscription period, Gulf Medical Projects Company was paid 8 per cent interest by the banks holding the share applications, on the amount standing to their credit.  
The company may thus have made a possible DH 40m (\$10.5m) in interest, on the DH 30bn (\$8bn) which flowed in to cover the share applications.  
In Sharjah, the banks charged borrowers about 10 per cent, leaving themselves a 2 per cent margin.  
On the Kuwait Stock Market, the quoted price of the new shares fell from KD 0.900 each—about five times the face value—to KD 0.600 with the news of the additional allocation.  
Market prices of shares in two Bahrain offshore companies which made public subscription offers recently, Pearl Investment Company and Gulf Union Insurance Company were still rising. Pearl was quoted at KD 2.700 (nine times face value) and Gulf Union at KD 3.200 (eight times face value).  
Gulf Medical Projects Company is a joint venture between the Government of Sharjah, a group of private banks and investment companies and the London-based Hospital Affiliates International, headed by Dr. Michael Sinclair.  
In Sharjah, one of Gulf Medical's founders, Mr. Abdul Rahman Bukhatir, said that Hospital Affiliates International had been awarded a management contract for the Al-Zahra private hospital, being built by Gulf Medical, only on condition that it took a small financial stake in the company. Mr. Bukhatir said the Al-Zahra Hospital was a minor part of the company's objectives. "We have been offered an investment in a new drug and pharmaceutical factory in Ras al Khaimah, and we are studying all aspects of the manufacture and trading of medical products, as well as the ownership and management of other private hospitals in the Gulf."

### Prospect of new funding at Toyota Motor Company

## Prospect of new funding at Toyota Motor Company

BY RICHARD C. HANSON IN TOKYO

TOYOTA Motor Company, Japan's top motor manufacturer, is reported to be planning a large public offering of shares this autumn to raise funds needed in its stepped-up programme of spending to meet future competition in the international motor industry.  
According to Nihon Keizai Shimbun, the leading business daily, the company is moving toward a public offering of some 40m shares, which would raise about ¥30bn (\$135m) at current values. The company has declined to comment on the report.  
Toyota is in the midst of an ambitious modernisation programme for its ageing plant and equipment.  
This fiscal year, which started in July, the company plans to spend ¥150bn on projects including the completion of its first new assembly plant in nine years. This is up from ¥120bn last year, which saw the completion of a new machining plant.  
The previous high for capital spending was set in 1974 when measures to meet new emission control standards prompted spending of ¥140bn—which is in real terms larger than this year's planned spending, because of sharp inflation since then.  
Toyota's moves reflect concern over the advances being made by General Motors in developing small cars which will compete strongly with its own products in the coming decade. A good deal of the emphasis will be placed on research and development.  
The company is also attempting to strengthen further its already solid financial position. After its last public subscription two-and-a-half years ago, Toyota's equity ratio surpassed that of GM, amounting to 59.1 per cent compared with GM's 57.4 per cent, a very high ratio for a Japanese company. Toyota has no bank debt. Its biggest liability is in the form of ¥44.4bn in deposits its employees keep with the company.

### Advance by Jardine Matheson

BY PHILIP BOWRING IN HONG KONG

JARDINE MATHESON has announced a 7 per cent increase in after-tax attributable earnings for the six months to June 30, to HK\$128.8m (US\$25.3m). Mr. David Newbigging, the chairman, forecasts that this rate of growth will "at least be maintained" in the second-half. Earnings for the whole of 1978 were HK\$339.5m.  
The results may appear disappointing in comparison with those of other Hong Kong companies reporting recently. Business in Hong Kong generally has been buoyant and Jardine, with its large overseas earnings, should have seen its profits in local currency terms inflated by the decline in the Hong Kong dollar.  
A number of factors, however, have thrown year-to-year comparisons out of joint. The chairman refers to improved trading conditions in almost every country and sector in which the company operates, and to the elimination of some loss makers. But the level of improvement does not fully show through for the following reasons:  
Last year's earnings included HK\$ 49m in exceptional profits on property and ship sales. Most of this is believed to have been in the first half, so that on a recurrent earnings basis, the profit improvement in the first half of this year was probably around HK\$ 35m, rather than the officially stated HK\$ 8m. Secondly the group has lost the contribution from Gammon House, the big Hong Kong office block it sold late last year.  
That sale has allowed Jardine to reduce its term borrowings by an undisclosed amount, despite making a final payment of U.S.\$ 20m in respect of the acquisition of further shares in the Middle East trading house, Transport and Trading Company, on which investment it receives a guaranteed return. It now has 40 per cent of the Saudi-controlled company.  
Though the Gammon House sale has cut into earnings, it has enabled the group debt position to be much improved at a time of high interest rates. Almost all the group's term debt is now fixed rate, but even so the higher cost of short-term funds to finance trading activities has eaten into profits. Total interest in the first half was higher than a year ago, despite markedly lower borrowings. Mr. Newbigging says that the debt equity ratio will continue to improve.  
Because recurrent earnings have improved more rapidly than total earnings, an interim dividend increase of 20 per cent to 23 cents, in cash or scrip form, has been recommended. The total for the year has been forecast at 77 cents against 71 cents.  
Much-improved performances are noted by Mr. Newbigging from the South African subsidiary, Remles Consolidated, where first-half earnings were up 80 per cent. A full year improvement of 35 per cent is expected. There was also improvement in the troubled Philippines subsidiary, Jardine Davies, and losses at Jardine Industries in Hong Kong have been eliminated.  
Earnings of the financial services subsidiary, Jardine Fleming, were down from last year's record level, but there were improvements in China Trading, Reunion Properties—the UK property subsidiary—and elsewhere, in geographical terms. Hong Kong contributed slightly more than last year's 45 per cent of profits before term debt interest.  
No more provisions will be needed for losses on Tiber Investments in the Philippines and Malaysia, which last year involved extraordinary write-offs of HK\$90m.

### CBC plans to expand overseas

BY JAMES FORTH IN SYDNEY

THE GOVERNMENT owned Commonwealth Banking Corporation (CBC) turned in a solid performance in 1978-79, raising its earnings by 25 per cent, from A\$104.3m to A\$129.9m (US\$146m), and the bank is planning expansion abroad. The London office is to be expanded and upgraded, and a Hong Kong office will be set up, which the board believes will bring considerable benefits.  
Further plans are being made for the trading bank, including the possibility of a branch or representative office in Tokyo and the expansion of the bank's money market book in London.  
The latest profit increase was aided by a lower average of funds tied up in statutory reserve deposits (SRDs) at low interest rates, increased loans from housing and a sharp jump in profits from the Savings Bank operations. Transfers from profits to contingency reserves in the latest year totalled A\$235.72m, compared with A\$27.86m in the previous year, when the bank disclosed these figures for the first time.  
The Commonwealth Trading Bank increased its market share of deposits in the latest year from 23.6 per cent to 24.9 per cent, enabling it to retain its position as the market leader. Its contribution to the group result rose from A\$22.9m to A\$36.9m. The finance company offshoot CBFC raised earnings from A\$9.62m to A\$12.25m.  
The savings bank increased its profit from A\$68.3m to A\$75.6m, largely as a result of increased housing loans, a portfolio of higher yielding securities and increased local and semi-government interest rates.  
The other arm of the group, the Commonwealth Development Corporation, which concentrates on small business and farm term lending, increased profit from A\$10.2m to A\$11m.  
Combined assets of the Commonwealth Banking Corporation rose from A\$13.5bn to A\$15.5bn over the year.

### BHP lifts Bass Strait reserve estimates

MELBOURNE—Total initial recoverable oil reserves in Australia's Bass Strait are now estimated at 3,66bn barrels, against 3,30bn a year ago. Sir James McNeill, chairman of Broken Hill Pty. Company, said at the company's annual meeting.  
The increase resulted mainly from further evaluation of the Flounder and Fortescue discoveries. BHP operates the Bass Strait fields in partnership with Esso Exploration and Production Australia. Cumulative production from the Bass Strait to August 31 was 1,26bn barrels, leaving an estimated recoverable 2,37bn barrels.  
Oil price rises were a major factor among world economic events which were almost certain to temper a basically sound outlook for BHP in the current year, Sir James said. The oil price rises came at a time when the U.S. economy was already turning down, but he noted that Australia was enjoying some bright spots such as interest in large project development and an upturn in the rural sector.  
Mr. McNeill said both these sectors would require considerable tonnages of steel. BHP is Australia's only raw steel producer.  
He added that industry in general and the steel industry in Australia are better placed to weather any international recession than they were after the 1972-74 oil price rises.  
BHP's steel division has strong order books while its subsidiary and associated companies are reporting high demand in their respective fields, Mr. McNeill said.  
Turning to BHP group activities, the chairman said that while the Australian steel market position remains sound, there are signs of weakening international demand.  
He said that while BHP can expect to maintain a significant position in steel exports, rapidly rising freight costs will further reduce returns.  
In the oil and gas division exploration continues in partnership with Esso Exploration and Production Australia on the Exmouth plateau but so far without significant results.  
The development of existing discoveries continues, with both the Mackeral and Tuna fields in the Bass Strait now in production. The Cobia Subsea development is also producing while the Snapper platform is in position and expected to be on-stream, mainly for gas, in 1981.  
Work continues at Cobia and the West Kingfisher fields at a joint cost with Esso of A\$400m while approval has been given for the A\$200m development of the smaller Flounder field, the chairman added.  
The joint marketing venture with Shell Australia for liquid petroleum gas for automotive use had been significantly boosted by events in Iran and BHP anticipated it becoming a more important sector of the group.  
The minerals division is stepping up exploration for coal, iron ore, gold, diamonds and base metals and in the current year, Mr. McNeill told the meeting, Reuter

### Qatar shrimp company to liquidate

By Our Bahrain Correspondent

THE DEPLETION of shrimp stocks in the Gulf has led to the closure of the Qatar National Fishing Company, only a month after the Bahrain Fishing Company (Bafco) berthed its 15 trawlers and paid off nearly 500 employees. Both companies are to go into liquidation. The head of the Qatari delegation at the Gulf Fisheries Conference in Doha, Dr. Abdul Khalik Imam, said QNFC had lost half its capital of Qatar riyals 3.5m (\$0.8m), and would cease operations at the end of the month. The liquidation process would be set in motion on October 6, and the company's six trawlers would be sold.  
Ross Seafoods, a member of the Ross International group, managed the shrimp fishing and processing operations in both Qatar and Bahrain.  
Ross had a 33 per cent holding in Bafco, and the remaining shares were spread among about 1,000 Bahraini private investors. In Qatar the set-up was a little different, with ownership originally split between Ross (40 per cent) and the Government of Qatar. However, the Government then offered three-quarters of its holding to the public. The Qatar company was founded in 1966, about a year before Bafco. The two companies were very profitable until about two years ago, and exports of frozen shrimps to Japan and Europe brought in valuable foreign exchange. But suddenly catches dropped off, and also the southern gulf local inshore fisherman also began to complain of empty traps.  
Extensive land reclamation, which spread a layer of silt over natural vegetation and turned the sea-bed into a desert, was blamed by the director of Bahrain's Fisheries Resources Bureau, Mr. Khalid Fakhro, among a number of other contributing factors. These included increasing pollution, and local exploitation of nursery areas, by harvesting immature shrimps.  
In Doha last week a committee for the development and management of fisheries in the Indian Ocean agreed on the introduction of closed season for shrimp fishing, to protect stocks in the Arabian Gulf and the Gulf of Oman. The closed season, from March 15 to June 30, is to be effective from next year.

### African Petroleum results

By Mark Webster

BRITISH PETROLEUM'S product marketing offshoot which was nationalised by the Nigerian Government last month, has reported a net profit after tax for the company of 7.43m naira (\$12.72m) on turnover of 102.8m naira for the last trading year.  
Mr. Mohammed Hayatuddin, the newly appointed chairman, also announced at the annual meeting that the company has been renamed African Petroleum.  
The Nigerian Government took over BP's remaining 40 per cent stake in the products marketing company and its 20 per cent stake in the Shell-BP oil operating company because of the parent company's contacts with South Africa.

US \$30,000,000

Floating Rate London-Dollar Negotiable  
Certificates of Deposit, due 26th March, 1981

**THE SANWA BANK LIMITED**  
LONDON

In accordance with the provisions of the Certificates, notice is hereby given that for the six month interest period from 26th September, 1979 to 26th March, 1980, the Certificates will carry an Interest Rate of 13 1/4 % per annum. The relevant interest payment date will be 26th March, 1980.

Credit Suisse First Boston Limited  
Agent Bank

All of these securities having been sold, this announcement appears as a matter of record only.

New Issue / September, 1979

U.S. \$300,000,000

Province of Ontario

(Canada)

Net proceeds to be advanced to Ontario Hydro.

Thirty Year 9% Debentures Due September 20, 2009

Principal and interest payable in The City of New York in lawful money of the United States of America.

**Salomon Brothers**

**The First Boston Corporation**

**Merrill Lynch White Weld Capital Markets Group**  
Merrill Lynch, Pierce, Fenner & Smith Incorporated

**Burns Fry and Timmins Inc.**

**Atlantic Capital Corporation**

**Bell Gouinlock Incorporated**

**Drexel Burnham Lambert Incorporated**

**Lazard Frères & Co. Incorporated**

**Paine, Webber, Jackson & Curtis Incorporated**

**L. F. Rothschild, Unterberg, Towbin Incorporated**

**Smith Barney, Harris Upham & Co. Incorporated**

**Warburg Paribas Becker A. G. Becker**

**Greenshields & Co Inc**

**Daiwa Securities America Inc.**

**Nomura Securities International, Inc.**

**Wood Gundy Incorporated**

**Goldman, Sachs & Co. Incorporated**

**A. E. Ames & Co. Incorporated**

**Dominion Securities Inc.**

**Bear, Stearns & Co.**

**Dillon, Read & Co. Inc.**

**Kidder, Peabody & Co. Incorporated**

**Nesbitt Thomson Securities, Inc.**

**Richardson Securities Inc.**

**Shearson Hayden Stone Inc.**

**UBS Securities Inc.**

**Dean Witter Reynolds Inc.**

**Pitfield, Mackay & Co., Inc.**

**The Nikko Securities Co. International, Inc.**

**Yamaichi International (America), Inc.**

**McLeod Young Weir Incorporated**

**Bache Halsey Stuart Shields Incorporated**

**Blyth Eastman Dillon & Co. Incorporated**

**E. F. Hutton & Company Inc.**

**Lehman Brothers Kuhn Loeb Incorporated**

**Midland Doherty Inc.**

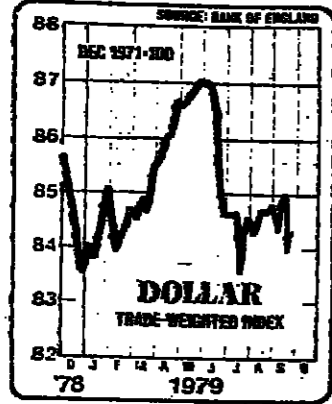
هكزان الالدر

Companies and Markets

CURRENCIES, MONEY and GOLD

£ improves in quiet trading

Sterling showed a slight improvement over most major currencies yesterday in one of the quietest days of trading seen for some time. There was little in the way of fresh news to influence trading, and the pound tended to improve on demand in the rather thin conditions. Opening at \$2.1570 against the dollar, it touched a low of \$2.1515 before rising to \$2.1610. Sterling dipped slightly during the afternoon as the dollar improved but came back on further demand to close



at \$2.1590-2.1590, a rise of 15 points. Using Bank of England figures, its trade weighted index rose to 85.1 from 87.9, having stood at 85.0 at noon and 87.9 in the morning.

The dollar had a much better day overall, but finished just below its best levels. News of a 1.1 per cent rise in the U.S. Consumer Price Index in August failed to have any significant effect, and there was no detectable central bank support for the dollar.

Against the D-mark the U.S. unit finished at DM 1.7670 compared with DM 1.7715 on Monday. The Swiss franc rose to Sfr 1.8775 in terms of the Swiss franc. However, it showed slight gains against the guilders, the French and Belgian francs, the lira and the Canadian dollar. On Bank of England figures, the trade weighted index remained at 84.3.

FRANKFURT — The dollar was fixed at DM 1.7693 yesterday, slightly up from Monday's figure of DM 1.7683, and there was no intervention by the Bundesbank. Trading was generally quiet ahead of the U.S. Consumer Price Index for August.

MILAN — The lira lost ground against the dollar and the latter was fixed at L806.80 compared with L806.80 on Monday. This was despite the sale of some \$25m at the fixing by the Bank of Italy.

TOKYO — The dollar lost ground against the Japanese yen to close at ¥223.05 compared with Monday's close in New York of ¥223.20 and Friday's close in Tokyo of ¥221.375. Markets were closed on Monday for a public holiday. After opening lower at ¥223.40, the yen unit rose to ¥223.70 before coming on offer as the market adopted a more cautious attitude. Technical factors also helped to weaken the dollar, as over bought positions for the long weekend were unwound.

THE POUND SPOT AND FORWARD

Table with columns: Country, Day's spread, Close, One month, % Three months, % p.a. Includes entries for U.S., Canada, Netherlands, Belgium, Denmark, Ireland, Portugal, Spain, Italy, Norway, France, Sweden, Austria, and Switzerland.

THE DOLLAR SPOT AND FORWARD

Table with columns: Country, Day's spread, Close, One month, % Three months, % p.a. Includes entries for UK, Ireland, Canada, Netherlands, Belgium, Denmark, France, Portugal, Spain, Norway, Sweden, Japan, Austria, and Switzerland.

CURRENCY RATES

Table with columns: Bank, Special Drawing Rights, European Currency Unit, and Currencies. Lists rates for Sterling, U.S. \$, Australia Dollar, Canadian Dollar, etc.

CURRENCY MOVEMENTS

Table with columns: Bank of England, Morgan Guaranty, Index changes. Shows percentage changes for various currencies.

OTHER MARKETS

Table with columns: Country, Rate, Note Rates. Lists rates for Argentina, Australia, Brazil, etc.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Currency, ECU central rates, % change, % change against ECU, Divergence limit. Lists rates for Belgian Franc, Danish Krone, German D-Mark, etc.

EXCHANGE CROSS RATES

Table with columns: Sept. 24, Sept. 25, Pound Sterling, U.S. Dollar, Deutsche Mark, Japanese Yen, etc.

EURO-CURRENCY INTEREST RATES

Table with columns: Term, Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, West German Mark, etc.

INTERNATIONAL MONEY MARKET

Paris rates steady

Interest rates continued to show a steady trend in Paris yesterday, reflecting the considerable easing of pressure on the French franc within the European Monetary System. This was further underlined when the Bank of France bought FF 5bn of first category paper from the market at an unchanged rate of 11 per cent. With a value date of September 26, the paper will mature between October 5 and 10.

Deposit rates were also steady with call money unchanged at 11 per cent and one-month at 11-1/2 per cent. Three and six-month money remained at 11-1/2 per cent while the 12-month rate moved from 11-1/2 per cent to 11-3/4 per cent, thus giving an almost flat yield curve.

FRANKFURT — Call money fell back to around Friday's level after Monday's fairly sharp rise, and was quoted at 8.50-8.60 per cent (unpaid) with 8.50-8.60 per cent (paid) money remaining at 8.70-8.80 per cent and the three-month rate edged slightly firmer to 7.55-8.00 per cent from 7.70-8.00 per cent. Six-month funds stood at 7.90-8.05 per cent against 7.80-8.00 per cent previously, and 12-month money eased from 8.00-8.10 per cent to 7.55-8.00 per cent.

BRUSSELS — Deposit rates for the Belgian franc (unpaid) showed an easing tendency where changed. One-month deposits remained at 12-1/2 per cent and three-month deposits were quoted

GOLD

Slight fall

Gold fell slightly in the London bullion market yesterday to close at \$375.3781, a loss of \$11 an ounce. Although trading within a fairly wide range of

Table with columns: September 25, September 24. Lists Gold Bullion (25 ounce) and Gold Coins prices.

houses balanced their books without any official intervention. The market was faced with a very small net take up of Treasury bills to finance and banks brought forward balances slightly below target. There was also the repayment of Monday's small market advances. On the other hand there was a small excess of Government disbursements over revenue transfers to the Exchequer.

Discount houses were paying up to 13 1/2 per cent for secured call loans at the start and late

balances were taken at around 10 per cent and reached 8 per cent in places. In the interbank overnight market overnight loans opened at 13-1/2 per cent and eased on the surplus to 13-1/2 per cent. However rates climbed back to 13-1/2 per cent by noon but fell away during the afternoon to touch 12-1/2 per cent. In later trading money was bid up to 13 per cent, while late balances taken between 13 per cent and 13 1/2 per cent.

Table with columns: Sept. 25, Sept. 24. Lists Money Rates for New York, Germany, and France.

STRATHCLYDE

a good investment in any language

You can be sure of a good return from Strathclyde. Scotland's largest region is rich in advantages for industry. Factories and sites are readily available - skilled men and women are here, with a great working capacity and high educational standards. Special development status entitles industry to maximum U.K. Government assistance. Our communications network helps you reach markets world wide - Glasgow and Prestwick airports give you an international link with the rest of Europe and the U.S.A. - the ports of the Clyde and improved motorway systems help make it easy for you to deliver and produce a return for your money. Companies are already prospering in Strathclyde. Predominantly young ones, or older ones revitalised by new market growth. Companies too from outside the region - British, European, North American - their growing success has proved to be a good investment in any man's language. STRATHCLYDE Scotland's biggest region for opportunity and development.



Form with fields for Name, Position, Company, Address, and Tel. Includes contact information for Strathclyde Regional Council.

Large advertisement for IBERIA LINEAS AEREA DE ESPANA. Features the IBERIA logo, the slogan 'US \$40,578,248', and a list of participating banks including LLOYDS BANK INTERNATIONAL LIMITED, BANK OF SCOTLAND, and others. Includes the text 'Part Financing for the purchase of five Boeing 727-200 Aircraft and related parts from The Boeing Company, U.S. in association with The Export-Import Bank of the United States of America'.

Companies and Markets

WORLD STOCK MARKETS

Early fresh Wall St. fall on inflation news

INVESTMENT DOLLAR PREMIUM

\$2.60 to \$1.37 1/2 (35%) Effective \$2.1585 1 1/2 (25%)

DEPRESSING inflation news caused Wall Street to further retreat yesterday in fairly active early dealings from its recent position of strength.

The Dow Jones Industrial Average relinquished 5.72 more to stand at 880.12 at 1 p.m., while the NYSE All Common index receded a further 34 cents to 82.37.

Closing prices and market reports were not available for this edition.

\$22.03, while declines held a five-to-two ratio lead over gains. Turnover came to 22.4m shares, slightly less than Monday's 1 p.m. level of 22.7m.

The Labour Department reported that consumer prices rose another 1.1 per cent in August after a 1 per cent July gain, putting prices 11.8 per cent above the level a year ago.

Treasury Secretary Miller said inflation might dip to below 4 per cent by 1985, but no sooner.

Analysis commented that the market was ripe for profit-taking.

anyway because of the sharp advance last week that came largely on speculation about an oil discovery off Newfoundland that proved disappointing on initial tests.

Volume leader IBM eased 1/2 to 87 1/2. The company has plans for a bid offering of half notes and half debentures.

General Motors shed 1/2 to \$24.1, following the previous day's rise of 1/2 on a Press report that it has developed a new battery that will allow it to market electric-powered cars by 1985.

GM also announced a recall of 255,000 of its new X-body cars because of steering and transmission defects.

Puerto Inc. 1 to \$301. A group of investors have bought 378,500 shares or nearly 10 per cent of its stock as an investment.

Leggett and Platt receded 2 1/2 to \$123 on predicting lower second-half profits. General Electric eased 1/2 to \$25 1/2 on modestly lower first-quarter net profits.

Reliance Group shed 1/2 to \$52 1/2. It said its offer to acquire 5.4m Rothchild Investment Trust ordinary shares at \$6.50 each was over-subscribed.

Reliance Electric added 1/2 to \$70. Exxon has said that it will complete its planned take-over of Reliance Electric.

THE AMERICAN SE Market Value Index declined 1.01 to 224.35 at 1 p.m. on volume of 2.69m shares (3.13m).

Imperial Oil "set" lost 1/2 to \$37. It has abandoned a well in the Davis Strait off Baffin Island after finding no hydrocarbons.

McCulloch Oil eased 1/2 to \$8, while volume leader Damsion Oil held unchanged at \$131.

Recently-strong Tubos de Acero slipped 1/2 to \$93.

Canada

An easier bias continued to prevail on Canadian markets yesterday morning in active dealings.

The Toronto Composite Index lost 6.6 more to 1,729.0 at midday, while the Gold Star index retreated 35.2 to 2,161.0 and Oil and Gas 37.1 to 3,343.8.

Metals and Minerals hardened 0.5 to 1,528.6. In Montreal, Utilities shed 1.00 to 246.90, but Banks improved 0.54 to 312.30.

Among Oil stocks, Husky fell 2 1/2 to \$27.1 and Agulhaire C&I to \$24.2. However, Gulf Canada rose 1/2 to \$28.5 and Dome Petroleum, which is to drill a step-out well to its Kapanan dis-

Tokyo

Stock prices displayed an easier overall tendency in moderate activity on returning from the holiday-lengthened weekend. However, there was selective buying interest for speculative and, in particular, Trading Houses, and the Nikkei-Dow Jones Average edged up 6.44 to a new record high of 4,911.00.

The Tokyo SE index put on 0.64 to 497.01, but falls on the First Market section outscored rises by 388 to 262.

Among Trading Houses, Mitsui moved ahead 220 to Y360 and Daiwa, which issued a \$90m convertible Eurobond, rose Y21 to Y80.

Tokyo Marine Insurance advanced Y14 to Y543 and Nippon Oil Y30 to Y1,390, but recent market favourite Osaka Machinery fell Y29 to Y978, while Sanyo receded Y20 to Y1,850.

Hong Kong

Properties led a fresh general advance yesterday in very active trading, which left the Hang Seng index 10.16 higher at a new peak for the year of 642.80.

The market managed to overcome early afternoon profit-taking which set in after news of disappointing interim results from Jardine Matheson, with local and selective overseas buying giving share prices a new uplift towards the close, prompted by Hong Kong's improved trade figures for August.

Turnover on the four stock exchanges swelled to HK\$ 267.69m from Monday's HK\$ 168.07m.

Jardine Matheson were a weak exception on the interim report, losing 40 cents to HK\$ 12.00, but Swire Pacific "A" advanced 35 cents to HK\$ 9.05, Hutchison Whampoa 25 cents to HK\$ 5.55, and Bank of China 20 cents to HK\$ 14.50.

Hong Kong Wharf HK\$ 1.00 to HK\$ 39.00, and Hong Kong Electric 15 cents to HK\$ 5.20.

Among Properties, Hong Kong Land rose 30 cents to HK\$ 10.20, Cheung Kong 50 cents to HK\$ 16.00, SHK Properties 20 cents to HK\$ 13.50, Swire Properties 17.5 cents to HK\$ 4.90 and Tai Cheung 5.5 cents to HK\$ 2.05.

Australia

Industrial and Mining leaders, in particular, attracted renewed demand yesterday after Monday's pause. The Sydney All Ordinaries index rose 3.58 to 871.39, while the Metals and Minerals index advanced 41.90 to 3,717.18.

Market leader BHP moved ahead 14 cents to AS\$7.76, while Associated Press and Paper improved 10 cents to AS\$2.40.

After reporting a potentially big molybdenum find in New South Wales, CSR rose to AS\$4.40, before easing back to AS\$4.34 for a net gain of 6 cents.

Attention focused on National uranium partner Kathleen Investments following a 1m share order announcement at AS\$8.00 per share and release of an independent valuation of Kathleen and its 50 per cent-owned associate Queensland Minerals.

Kathleen Investment rose 96 cents to AS\$6.00 and Queensland

Germany

Shares remained easier-inclined but strong buying orders, but was later quoted at FF 97, up FF 7 Cie Francaise des Petroles but on FF 8.50 to FF 267.50. Later, its British subsidiary said no oil flows have been reported yet from the well in the North Sea.

Cresud-Loire gained FF 3.30 to FF 83.80, Peugeot-Citroen FF 14 to FF 325 and Telemaque FF 14 to FF 355.

BNP German Danube receded FF 19 to FF 44.

MONDAY'S ACTIVE STOCKS

Table listing active stocks with columns for Stock, Price, and Change. Includes entries like IBM, General Motors, and various international stocks.

NEW YORK

Table of New York stock market data including various stock prices and indices.

STOCK

Table of stock market data for various companies.

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EUROPEAN OPTIONS EXCHANGE

Table of European options exchange data.

BASE LENDING RATES

Table of base lending rates for various banks and currencies.

AMSTERDAM

Table of Amsterdam stock market data.

EUROPEAN OPTIONS EXCHANGE

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Table of base lending rates for various banks and currencies.

AMSTERDAM

Table of Amsterdam stock market data.

Handwritten notes and signatures at the bottom of the page.

Brazil acts on coffee smuggling

By Diana Smith BRASILIA—The Brazilian Government is taking urgent steps to block the "smugglers' corridor" to Paraguay...

Foreign trading controls in U.S. backed

WASHINGTON—Senior staff members of the Commodity Futures Trading Commission agree the agency should approve its proposed rule for foreign traders in U.S. commodity markets...

Ghana cocoa

ACCRA—The Ghana Cocoa Marketing Board said it purchased 309 tonnes in the ninth week of the mid-crop season ending September 20...

French lamb ban illegal, European Court rules

BY MARGARET VAN HATTEM FRANCE WILL no longer be able to block imports of cheap British lamb and mutton following a ruling yesterday by the European Court of Justice...

U.S. stockpile trading to expand

BY PAUL CHEESBROUGH A MAJOR expansion of U.S. stockpile trading is planned over the next five years, as the General Services Administration seeks to put into practice new policies laid down in the recently passed Strategic and Critical Materials Stockpiling Revision Act...

Drought hits Indian grain crop

By K. K. Sharma NEW DELHI—The summer harvest in India is expected to fall sharply by at least 12m tonnes of foodgrain, following the unusually severe drought that has hit many parts of the country...

Bangladesh to boost wheat output

By a Correspondent BANGLADESH will try to triple wheat production in 1980-81 to 1.5m tonnes in the next year in an effort to narrow the foodgrain deficit...

Caribbean sugar in 'traumatic' state

BY OUR OWN CORRESPONDENT GEORGETOWN—The Caribbean sugar industry is beset by a multitude of political and economic problems. Its total collapse is being prevented largely by the high prices paid for its produce by the European Community...

Final lap in rubber pact negotiations

BY ERJ KHINDARIA IN GENEVA NEGOTIATIONS AIMED at concluding an international agreement on natural rubber, which is producing an emerging general optimism of success. Mr. Peter Lai, Malaysian chairman of the conference, pointed out that the thorniest problems, concerning price targets and the level of reserve stocks, had already been solved at earlier negotiations...

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BRITISH COMMODITY MARKETS

Table with columns for Base Metals (Copper, Tin, Zinc, Lead), Cereals (Wheat, Barley), and other commodities. Includes prices and changes.

AMERICAN MARKETS

Table with columns for Price Changes (Metals, Cereals, Oil, etc.) and Market News (Copper, Tin, Zinc, Lead, etc.).

INSURANCE BASE RATES

Table showing insurance base rates for Property Growth and Vanburgh Guaranteed.

CORAL INDEX: Close 468.473

I.G. Index Limited 01-351 3466. Three month Copper 1,008.2-1,016.8. 29 Lombard Road, London SW10 0HS.

A FINANCIAL TIMES SURVEY

OCTOBER 24 1979

The Financial Times is planning to publish a Survey on Cotton. The provisional editorial synopsis is set out below.

MARKETING — PRODUCTION

PRICES — TRADE — RESEARCH

For further information and details of advertising rates, please contact: John Wisbey or Simon Hicks, Financial Times, Bracken House, 10 Cannon Street, London EC4P 4BY.

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

The content and publication dates of Surveys in the Financial Times are subject to change at the discretion of the Editor.

COFFEE

Robusta tender coffee for most of the morning session after early trade in the afternoon. The market was mostly steady with a few scattered transactions.

SOYABEAN MEAL

The London market opened with a firm bid for soyabean meal. The market was mostly steady with a few scattered transactions.

SUGAR

LONDON DAILY PRICE (raw sugar): 114.00 (115.00) a tonne off for Sept. 1979. The sugar market continues to be firm.

JUTE

JUTE—Firm. Spot, Oct. C and F. The market was mostly steady with a few scattered transactions.

WOOL FUTURES

SYDNEY WOOL—Close in the afternoon. The market was mostly steady with a few scattered transactions.

MEAT/VEGETABLES

MEAT COMMISSION—Average test-stock prices at representative markets on September 25. The market was mostly steady with a few scattered transactions.

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INDICES

Table showing financial indices: FTSE 100, Dow Jones, etc.

MOODY'S

Table showing Moody's credit ratings and indices.

REUTERS

Table showing Reuters market data and indices.

EUROPEAN MARKETS

Table showing European market data: Wheat, Sugar, etc.

INDICES

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EUROPEAN MARKETS

Table showing European market data: Wheat, Sugar, etc.

LONDON STOCK EXCHANGE

Companies and Markets

Best equity gains for nearly four months as buyers find market short and push index up 7.8 to 469.8

Account Dealing Dates
First Declared Last Account
Dealings tions Dealings Day

An early stirring of interest in North Sea oil securities following Press coverage of two more promising discoveries in the UK sector was sustained in later dealings and proved to be one of the mainstays in equity shares which made another firm showing yesterday.

Trade in Gilt-edged was featured late by the Government broker selling more of the short term stock at the price of 95.5 established last Friday, he withdrew at that level and speculation that his supplies of the stock must be near exhaustion led to all-round firmness which led to long-gated issues with gains stretching to 1, after earlier falls to 1.

Mining issues were generally higher again on the backing commodity prices, with U.S. and Continental buying leaving a strong late tone in gold shares on the good showing of the bullion price and despite its slight downturn yesterday.

from the emergence of more buying inquiries from institutional investors. This resulted in a further squeeze on short positions and in a subsequent raising of the general price level in leading issues.

The Industrial Ordinary share index, up a point at 10 am, put on 4 points more in the next hour and a further 2 pm before ending at 469.8 for a rise of 7.8; this is its biggest gain in a day since May 29.

Numerous company trading statements were mostly in holders' favour and frequent bright features reflecting speculation on bid favourites were further factors bolstering sentiment. The overall trend showed distinctly in the near 4:1 rise; falls ratio in FT-quoted equities as against 7:4 on Monday and 11:8 last Friday. Business, however, failed to expand to any great extent as seen in the bargains total of 17,339 compared with the previous day's 15,231 and last Friday's 17,866.

Renewed institutional demand and a sizeable business connected with purchases of Hong Kong securities brought higher rates again for investment currency and the premium closed another two points up at 37.4 per cent. Yesterday's SE conversion factor was 0.8776 (0.8919). Yesterday saw 452 contracts

completed in the Traded-Option market, making it the busiest day since August 22 (1,117). ICI were relatively active, recording 100 deals, while 89 were done in Courtlands.

F. C. Finance up

Demand in a thin market helped F. C. Finance put on 7 to 70p ahead of tomorrow's interim results, while Hambros encountered renewed support and put on 6 to 33p. Kleinwort Benson, however, declined 4 to 142p following the cautious interim statement. Firm overseas banks had Hong Kong and Shanghai further at 152p on far-eastern influences, while Standard Chartered picked up 8 more to 430p. The major clearers moved higher with the general trend but closed below the best; Barclays added 3 to 430p, after 432p.

Insurances contributed to the general firm trend. Lloyd's brokers had C. E. Heath closing 8 to the good at 215p, while rises of 5 and 4 respectively were seen in Willis Faber, 230p, and Christopher Moran, 40p.

in sympathy to 190p. Lee Cooper put on 8 more to 230p after further buying in a thin market, while R. Paradise, at 16p, retraced 3 more of last Friday's sharp fall which followed the poor annual results. Style revived in Shoes with a rise of 10 to 215p.

A noticeable revival of buying interest in the Electrical sector resulted in AB Electronic featuring with a rise of 1 to 205p in response to the good preliminary results. Demand continued for Automated Security which put on 7 further to 214p, while Decca "A" up 10 more to 238p, were good again on big losses Eurotherm met support and put on 9 to 245p along with Unitech, 6 to the good at 213p. Against the trend, Jones Stroud came on offer and fell 5 to 79p, while Lee Refrigeration eased 3 to 50p. Among the leaders, GEC were supported at 378p, up 8, and demand was also forthcoming for Rascal which advanced 10 to 283p.

Engineers encountered selective support. Among the leaders, Hawker firm 6 to 176p. Elsewhere, sporadic demand lifted Babcock 6 to 121p and rises of around 5 were recorded in Victor Reagenation eased 3 to 50p. Among the leaders, GEC were supported at 378p, up 8, and demand was also forthcoming for Rascal which advanced 10 to 283p.

while improvements of around 7 were recorded in Rush and Tompkins, 143p, Regional A, 103p, and Warnford Investments, 427p.

Oils active again

Following news that two further North Sea oil discoveries had been confirmed as promising, the sector put on another firm and active showing. Profit-taking in the late afternoon left the majority of quotations below the day's best. British Petroleum touched 1265p before setting at 1255p for a rise of 20, while Shell rose to the good at 332p, after 256p. Among secondary issues, Lasso, 224p, and the O.P.S. 765p, finished 8 and 25 higher respectively following the interim statement. Oil Exploration advanced 10 to 412p and Tricentrol a similar amount to 230p, while Clyde put on 14 to 256p and British Berne 6 to 244p.

Among Financial Trusts, Leadenhall Securities rose 6 to 116p on the company's North Sea interests. Shipments made headway with P.O. Deferred rising 3 to 105p and Heaton 8 to 100p.

Speculative interest in Dutton Forchay was not entirely dampened by the chairman's denial of a bid approach and the price settled a net 1/2 higher at 564p, after 561p. Elsewhere in the Motor sector, British Leyland rose 2 1/2 to 63p and Hanger Investments put on 3 to 71p. Among Components, Lucas gained 4 to 240p and Flight Refuelling a like amount to 202p.

Gold surge ahead

South African Golds extended Monday's sharp gains despite the uncertain trend in the bullion price which closed \$150 down at \$377 an ounce. The feeling that the letter has established itself at around the \$370 an ounce level prompted a heavy and widespread demand for shares, prices of which bounded ahead throughout the day on the back of strong overseas and London buying. This lifted the Gold Mines index a further 3.2 to 234.6—its best level since early February 1978—and the ex-premium index 4.1 to 197.1 its highest since September 1975.

Heavyweights showed rises ranging to a point and more with West Driefontein finally 1/2 better at £274. President Brand and President Steyn both registered improvements in a half-point at £124 and £118 respectively. Of the medium-priced issues, East Driefontein jumped 44 to £58p, Southval 36 to 78p and East Rand Proprietary 26 to 53p.

LONDON TRADED OPTIONS table with columns for Option, Price, Closing, Vol., etc.

Still reflecting the better-than-expected half-yearly results, Tarmac encountered fresh buying interest and put on 9 for a two-day gain of 19 to 204p. Selective support was evident elsewhere in the Building sector. Barratt Developments responded to the preliminary figures with a rise of 4 to 132p, while demand ahead of tomorrow's half-yearly statement left RMC 7 to the good at 157p. IDC firmed 4 to 144p on the increased interim dividend and profits.

Hotels were popular and Grand Metropolitan rose 5 to 154p, while Trusthouse Forte put on 4 to 156p. Brent Walker met with further demand and improved 5 to 108p.

Buying on hopes of news soon on a bid discussion that are taking place with Eagle Star helped Bernard Sunley feature Properties with a jump of 26 to a 1979 peak of 498p. Elsewhere, technical influences helped the leaders with Land Securities closing 3 to 300p, Great Portland Estates put on 5 to 218p.

Buying overnight domestic markets and renewed strength in metal prices brought out sizeable buying of Australian issues. MIM Holdings featured at 266p, fresh advance in copper prices on the London Metal Exchange. Platinum responded to the peak in market metal price and Rustenburg added 5 for a two-day rise of 12 to 182p. Impala closed 4 firmer at 210p.

FINANCIAL TIMES STOCK INDICES table with columns for Govt. Sec., Fixed Int., Industrial, etc.

HIGHS AND LOWS table with columns for High, Low, etc.

ACTIVE STOCKS table with columns for Stock, Demonia- No., Closing, Change, etc.

MAURITIUS section with title 'A FINANCIAL TIMES SURVEY' and various articles about Mauritius economy, sugar, agriculture, industry, and tourism.

NEW HIGHS AND LOWS FOR 1979

Table listing new highs and lows for 1979 across various sectors like Textiles, Oils, etc.

RISES AND FALLS YESTERDAY

Table showing rises and falls in various sectors like British Funds, etc.

RECENT ISSUES

Table listing recent issues in equities with columns for Issue Price, etc.

FIXED INTEREST STOCKS

Table listing fixed interest stocks with columns for Issue Price, etc.

"RIGHTS" OFFERS

Table listing rights offers with columns for Issue Price, etc.

FT-ACTUARIES SHARE INDICES

Table showing FT-Actuaries Share Indices with columns for Equity Groups, Fixed Interest Price Indices, etc.



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AUTHORIZED UNIT TRUSTS

Table of Authorized Unit Trusts with columns for Trust Name, Manager, and various performance metrics.

INSURANCE & PROPERTY FUNDS

Table of Insurance & Property Funds with columns for Fund Name, Manager, and various performance metrics.

OFFSHORE & O'SEAS FUNDS

Table of Offshore & Overseas Funds with columns for Fund Name, Manager, and various performance metrics.

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NOTES: Information regarding the accuracy and interpretation of the data presented in the tables.

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BE Riveting Systems - Parts Feeding & Assembly Systems - Other aids to increased productivity. Bifurcated Engineering Ltd.

FT SHARE INFORMATION SERVICE

FOOD, GROCERIES - Cont.

BRITISH FUNDS

Table of British Funds with columns for Name, Price, and % Change. Includes sub-sections for 'Shorts' (Lives up to Five Years), 'Five to Fifteen Years', and 'Over Fifteen Years'.

FOREIGN BONDS & RAILS

Table of Foreign Bonds & Rails with columns for Country, Stock, Price, and % Change.

BANKS & HP - Continued

Table of Banks & HP with columns for Name, Price, and % Change.

CHEMICALS, PLASTICS - Cont.

Table of Chemicals & Plastics with columns for Name, Price, and % Change.

ENGINEERING - Continued

Table of Engineering with columns for Name, Price, and % Change.

AMERICANS

Table of American Stocks with columns for Name, Price, and % Change.

BEERS, WINES AND SPIRITS

Table of Beers, Wines and Spirits with columns for Name, Price, and % Change.

DRAPERY AND STORES

Table of Drapery and Stores with columns for Name, Price, and % Change.

HOTELS AND CATERERS

Table of Hotels and Caterers with columns for Name, Price, and % Change.

HOTELS AND CATERERS

Table of Hotels and Caterers with columns for Name, Price, and % Change.

INDUSTRIALS (Miscel.)

Table of Industrial (Miscellaneous) with columns for Name, Price, and % Change.

INTERNATIONAL BANK

Table of International Bank with columns for Name, Price, and % Change.

CORPORATION LOANS

Table of Corporation Loans with columns for Name, Price, and % Change.

COMMONWEALTH & AFRICAN LOANS

Table of Commonwealth & African Loans with columns for Name, Price, and % Change.

LOANS

Table of Loans with columns for Name, Price, and % Change.

Public Board and Ind.

Table of Public Board and Industrial with columns for Name, Price, and % Change.

FINANCIAL

Table of Financial with columns for Name, Price, and % Change.

CANADIANS

Table of Canadian Stocks with columns for Name, Price, and % Change.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of Building Industry, Timber and Roads with columns for Name, Price, and % Change.

ELECTRICALS

Table of Electricals with columns for Name, Price, and % Change.

BANKS AND HIRE PURCHASE

Table of Banks and Hire Purchase with columns for Name, Price, and % Change.

AMERICANS

Table of American Stocks with columns for Name, Price, and % Change.

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CHEMICALS, PLASTICS

Table of Chemicals & Plastics with columns for Name, Price, and % Change.

ENGINEERING MACHINE TOOLS

Table of Engineering Machine Tools with columns for Name, Price, and % Change.

FOOD, GROCERIES, ETC.

Table of Food, Groceries, Etc. with columns for Name, Price, and % Change.

AMERICANS

Table of American Stocks with columns for Name, Price, and % Change.

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INDUSTRIALS—Continued

Table of industrial stocks including Shell, BP, ICI, and various other companies with columns for stock price, change, and volume.

INSURANCE—Continued

Table of insurance companies such as London Life, Norwich Union, and others.

PROPERTY—Continued

Table of property-related stocks and companies.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including various funds and trusts.

FINANCE, LAND—Continued

Table of finance and land-related stocks and companies.

DAIWA SECURITIES logo and header.

MINES—Continued AUSTRALIAN

Table of Australian mining stocks including BHP, Anglo, and others.

TINS

Table of tin stocks.

COPPER

Table of copper stocks.

MISCELLANEOUS

Table of miscellaneous stocks.

GOLDS EX-GRAND

Table of gold stocks.

NOTES

Notes section containing various financial notices and announcements.

REGIONAL MARKETS

Table of regional market data.

OPTIONS 3-month Call Rates

Table of 3-month call rates for various options.

TELEVISION

Table of television-related stocks.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks.

PAPER, PRINTING ADVERTISING

Table of paper, printing, and advertising stocks.

PROPERTY

Table of property-related stocks.

INSURANCE

Table of insurance stocks.

SHIPPING

Table of shipping stocks.

SHOES AND LEATHER

Table of shoes and leather stocks.

SOUTH AFRICANS

Table of South African stocks.

TEXTILES

Table of textile stocks.

TOBACCO

Table of tobacco stocks.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks.

FINANCE, LAND, ETC.

Table of finance, land, and other stocks.

OVERSEAS TRADERS

Table of overseas trader stocks.

RUBBERS AND SISALS

Table of rubber and sisal stocks.

TEAS India and Bangladesh

Table of tea stocks from India and Bangladesh.

MINES CENTRAL RAND

Table of central Rand mining stocks.

EASTERN RAND

Table of eastern Rand mining stocks.

FAR WEST RAND

Table of far west Rand mining stocks.

TEAS Sri Lanka

Table of Sri Lankan tea stocks.

AFRICA

Table of African stocks.

FINANCE

Table of finance stocks.

DIAMOND AND PLATINUM

Table of diamond and platinum stocks.

CENTRAL AFRICAN

Table of central African stocks.

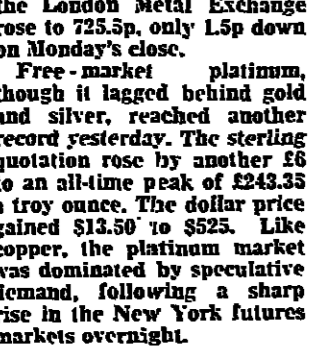
Copper jumps to £1,000 a tonne

By John Edwards, Commodities Editor. COPPER PRICES jumped to more than £1,000 a tonne on the London Metal Exchange yesterday as speculators appeared to be switching from gold and silver to other metals.

A rise of £42.5 took the price of copper cash wirebars to £1,016.5 a tonne—the highest level since May and a gain of nearly £100 in the past week.

In the silver market the London bullion spot quotation at the morning fixing was cut by 58.5p to 683p a troy ounce.

Gold and silver prices closed last night showing very little change. Gold, after opening at \$377.50 moved up to \$384, before closing at \$377 a troy ounce, \$1.50 down on the previous close.



Prices rallied in the afternoon and the closing cash price on the London Metal Exchange rose to 725.5p, only 1.5p down on Monday's close.

Free-market platinum, though it lagged behind gold and silver, reached another record yesterday.

The sterling quotation rose by another 3.6 to an all-time peak of £243.35 a troy ounce.

Like copper, the platinum market was dominated by speculative demand, following a sharp rise in the New York futures markets overnight.

Sovereign Issue for public sale. Page 3

Weather

UK TODAY MOSTLY cloudy with rain or drizzle. Hill and coastal fog in S. England and S. Wales.

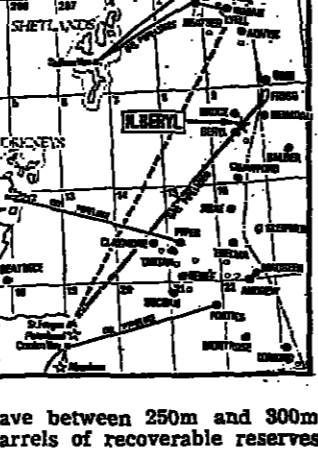
WORLDWIDE Y'day midday Y'day midday

Table with columns for location, weather, and temperature for various global locations.

Mobil submits \$1bn plan for N. Beryl find

By RAY DAFTER, ENERGY EDITOR

THE MOBIL Oil exploration group has submitted outline plans to the Energy Department for the \$1bn (£465m) development of its North Beryl discovery in the UK sector of the North Sea.



In 1983. A peak production of 80,000 to 85,000 barrels a day should be reached by the mid-1980s.

The submission, which will be followed by more detailed proposals in December, means that there are now 12 fields under development in the UK sector of the North Sea in addition to the dozen fields already on stream.

North Beryl is located in block 9/13, south east of Shetland and immediately north west of the Beryl Field, where production started in 1976.

Although it is thought that the fields are contained in two structures separated by faults, geologists concede that they might be linked.

The detailed development plans, which are still being formulated, are likely to be influenced by a feasibility study into a gas gathering pipeline network for the North Sea, now being conducted by Mobil and British Gas.

It is expected that the study, commissioned by the Energy Department, will support the case for the construction of a new gas transmission line.

Mr. Walker recalled the UK's own promptness when in March this year the court ruled against Britain's potato import controls.

Intel to dispose of its computer interests

By DAVID LASCELLES IN NEW YORK

INTEL, THE alling U.S. computer and transport-leasing company, is to cut its losses and pull out of the computer business.

It has become a spectacular victim of rapid advances in computer technology, and is at present involved in several lawsuits relating to computer-leasing insurance policies.

First, it will transfer its IBM-Compatible computer marketing and leasing operations in the U.S., Canada, Europe and Singapore to National Semiconductor.

Intel announced a \$60m loss in the second quarter, and shortly after got rid of its two top executives and founders.

It is expected to transform itself primarily into a railway, air and marine-leasing company.

High transport charges and, above all, a lack of lamb in Britain long enough to suit French tastes, rule out any bonanza for farmers.

Intel also advance National Semiconductor \$7.5m (£3.5m) in working capital through to the end of 1980.

Second, Intel will sell to National Semiconductor all its computer and peripheral equipment stock, including computers it ordered from National but was unable to pay for.

National Semiconductor, which with Hitachi of Japan was Intel's main source of computer-leasing equipment, is one of the leading U.S. makers of electronic components.

France is told to scrap ban on lamb

By CHRISTOPHER PARKES

FRANCE MUST scrap its import controls on lamb and mutton and allow UK exporters to ship the meat freely into the country, the European Court of Justice ruled yesterday.

The judgment was followed shortly by demands from Mr. Peter Walker, Minister of Agriculture, and Mr. Richard Butler, president of the National Farmers' Union, for immediate action by France.

At present lamb carcasses are selling for almost £1 a pound in France compared with 64p in Britain.

Traders discounted any possibility of a "flood" of lamb crossing the English Channel when the French comply with the ruling.

Continued from Page 1

Inflation in U.S.

activity, contrary to most economists' expectations, appears to have grown since the beginning of July. In that time, according to some preliminary Government estimates, real output may have increased at an annual rate of more than 1 per cent.

This would compare with a 2.3 per cent decline at an annual rate, in the gross national product between April and June. A further drop in growth in the past three months of this year is still held to be very much on the cards, as businessmen on the whole seek to work off unsold stocks.

It is possible to have an up quarter sandwiched between two down quarters and still have a recession," an official said yesterday.

The Federal Reserve Board has raised its base interest rates to record levels to counter inflation, with Mr. Volcker, its new chairman, resisting publicly the notion that the U.S. is in a recession yet.

Mr. Walker G. Miller, Treasury Secretary, said inflation might be cut to below 4 per cent by 1985, but no sooner.

In my opinion, pursuing a comprehensive strategy, we can bend inflation down a little each year so that, I think, by 1985 it should be down below 4 per cent."

Unemployed

20,000 in the recorded number out of work.

The unadjusted unemployment total including school-leavers, fell by nearly 61,000 to 1.99m in the month to mid-September. This was 5.8 per cent of the workforce, against 6.1 per cent in August.

All the drop was accounted for by school-leavers, whose numbers out of work fell by 69,200. By contrast the unadjusted figure for adult unemployed rose by 8,200.

The Government's special job-support measures continued to have a big impact, reducing the number registered as unemployed by 205,000. This was 3,000 less than in August.

Benefits centres given go-ahead after protests

By ALAN PIKE, LABOUR STAFF

MINISTERS LAST night agreed that special social security centres will continue to be set up to pay benefits to workers absent from their jobs after a day of furious protests from union leaders.

The Government came under strong criticism from union leaders after it was learned that a special social security centre would not be set up in Derby to handle claims from Rolls-Royce workers involved in the engineering dispute pending a ministerial review of the use of such centres.

It was announced last night, however, that the ministerial review of social security centres initiated a few days ago—was now complete and that they would continue to be used.

Sir Keith Joseph, Industry Secretary, "categorically denied" yesterday that the Government was supporting the engineering employers against the unions.

Why some companies have left the EEF, page 12

Chrysler warns workers over future of Ryton

By ARTHUR SMITH, MIDLANDS CORRESPONDENT

CHRYSLER UK has warned union leaders that the future of the Ryton assembly plant, Coventry, will remain in doubt over the £2,000 workers' strike.

Productivity levels at the Coventry factory, which assembles the Alpine, are as much as 30 per cent below those of Chrysler France at Poissy.

Chrysler management has offered workers £5 a week as an inducement to end their action.

The management has insisted that it could not afford to increase its offer of a 5.5 per cent increase plus a self-financing incentive scheme. The interim £5 a week payment at least puts the extra cash on the table that the unions have been demanding.

Feelings among the stewards are running high over what they believe has been an inflexible management attitude to their 20 per cent pay claim. The issue is likely to be passed to a meeting of workers which is unlikely to be convened before the middle of next week.

THE LEX COLUMN

Gearing gambit by London Trust

The first one off the market gets the best terms. London Trust is reactivating the mortgage market with a £15m 13 1/4 per cent stock dated 2000-04, and in return for its initiative it is paying just 50p more than the comparable gilt-edged stock.

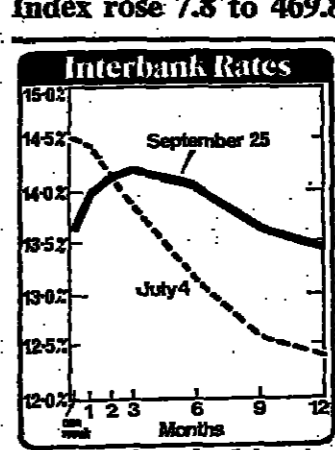
The marginal saving is important, since London Trust is using the funds to finance a portfolio of fixed-interest securities until it sees an attractive opportunity to switch into equities. At this rate, it can more or less cover the financing costs out of investment income from its bonds.

It is three and a half years since Lasmo issued its Oil Production Stock to cover the financing gap during the development phase of the Ninian field.

It is three and a half years since Lasmo issued its Oil Production Stock to cover the financing gap during the development phase of the Ninian field. Now the pay-off starts with the first distribution on the OPS of 11.5p net per unit.

But the group still has a long way to go in persuading investors of its merits. At 1979, the shares are trading on less than 21 times last year's earnings—admittedly on a negligible tax charge. One of the reasons for this wretched rating is the fear margins could contract quite as suddenly as they have widened.

For the U.S. bond market the news that IBM plans to raise \$1bn through the issue of fixed rate paper is an awesome development. So far this year medium term and long term bond issues by U.S. industrial companies (excluding utilities) have been running at a monthly average of just over \$400m compared with a total issue volume of \$2bn. These figures put IBM's decision to raise \$500m



Index rose 7.8 to 469.8

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